

BUDGET ESTIMATES & RATES RESOLUTION 2025 Financial Year





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Basis of Preparation

The operating Budget Estimates and Rates Resolution is presented for the 2025 financial year. The requirements of Council Policy 77 'Rates and Charges' (Rates Policy) and Council's Financial Management Strategy have been taken into consideration. The objective of the Rates Policy is to maintain a sustainable rates system that provides revenue stability and supports a balanced budget to avoid placing the burden of current expenditure on future generations. The purpose of the Financial Management Strategy is to manage the Long Term Financial Plan to retain an underlying surplus after excluding capital income and expenditure. In preparing the operating budget, Council considers the demand for services and the cost of maintaining facilities for the benefit of community members.

Underlying Deficit

The 2025 operating budget provides for an underlying deficit (loss) of \$299,000. After removing the impact of higher than average one-off expenditure the position is an estimated surplus of \$614,000. Returning to a budget surplus is achieved over the ten years of Council's Long Term Financial Plan with some modest rates increases above inflation forecast in near term. Funding for specific one-off projects and programs to be delivered (Attachment 3) is considered and accommodated within the context of the Long Term Financial Plan, they are particularly higher than average in 2025 with a number funded by external State Government operating grants.

An underlying operating surplus occurs where the operating revenue exceeds operating expenditure. The benchmark is a surplus greater than zero (break even operating result). A positive result designates a surplus, a negative result indicates a deficit which cannot be sustained long-term.

Table 1: Actual and budget underlying surplus / (deficit) 2022 to 2025

2,500,000 2,000,000 2,187,500 1,500,000 368,152 1,000,000 500,000 0 Budget Actual Actual **Anticipated** -500.000 2022 2023 2024 2025 -1,000,000 -299,000 -1,215,223 -1,500,000

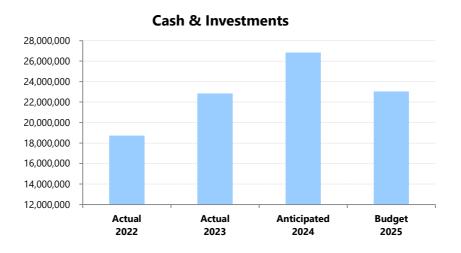
Underlying Surplus/(Deficit)



Cash & Investments

The opening cash & investments balance in 2024 financial year was \$22,847,000. The balance is estimated to increase to \$23,038,776 at the end of 2025 before taking into account liabilities.

Table 2: Actual and budget cash & investments balance 2022 to 2025



Capital Works Expenditure

The Infrastructure and Works departments continue to manage increased capital works expenditure programs. The amounts in Table 3 include the program approved by Council in May or June each year. Accelerated and new capital expenditure will increase depreciation and maintenance expenses in future operating budgets. Council approved the 2025 capital works projects at the June 2024 meeting; this combined with the estimated carry forward projects from prior years brings the works in 2025 to \$24,842,600. Carry forward projects include building works at Deloraine Squash Courts, Deloraine Waste Facility, Deloraine Recreation Precinct, ERP software upgrades and Westbury Works Depot which are intended to occur over multiple financial years.

Table 3: Budgeted capital works expenditure 2022 to 2025

	2022	2023	2024	2025
Capital Works Program amount	\$9,904,800	\$7,911,500	\$8,542,000	\$13,255,000
Carried Forward amounts	\$1,945,600	\$4,647,300	\$7,840,500	\$11,587,600
Total Estimated Spend	\$11,850,400	\$12,558,800	\$16,382,500	\$24,842,600



Inflation Reference

The Financial Management Strategy requires that general rates be increased at least in line with inflation to ensure that the primary source of funding in the LTFP is not diminished and that Council is keeping pace with meeting the cost of providing services to the community. Keeping pace with inflation allows current levels of service to be maintained, assuming other revenue sources (e.g. grants, interest and distributions from TasWater) also increase in line with costs.

The Council Cost Index (CCI) is produced by the LGAT and provides an indication of how Council expenditure has changed over a period of time where spending remains constant. The index components are wage price index (50%), road & bridge construction index (30%) and the CPI for Hobart (20%). Consumer Price Index (CPI) measures the change in prices paid by households for goods and services for consumption purposes typically by measurement of the price change in a basket of consumer goods. The road & bridge construction index measures the general changes in prices in construction costs in the road and bridge construction sector. Across these key indicators we are seeing a moderation of the above average price escalation that has been evident in recent years. The one measure that remains at elevated levels is wages price escalation.

Table 4: Relevant inflation indexes

Ratio	2023	2024
Council Cost Index (CCI) Tasmania	8.1% (Jan 22 - Dec 22)	3.74% (Jan 23 - Dec 23)
Consumer Price Index (CPI) Tasmania	6.9% (Mar 22 to Mar 23)	3.1% (Mar 23 to Mar 24)
Wage Price Index Tasmania	4.1% (Mar 22 to Mar 23)	4.3% (Mar 23 to Mar 24)
Road and Bridge Construction Index Australia	9.0% (Mar 22 to Mar 23)	4.2% (Mar 23 to Mar 24)
Non-residential building construction Tasmania	8.8% (Mar 22 to Mar 23)	2.7% (Mar 23 to Mar 24)

On 1 July 2023 Council had \$262,597,764 of capital assets of which a significant portion relate to a providing a safe road, bridge and stormwater network. The respective asset classes are required to be maintained and renewed at the end of their useful life. The cost of constructing these assets has increased in the past twelve months as demonstrated by the building construction indexes in Table 4 however, as indicated, the increase has moderated significantly from what has been experienced over recent years. Any increase in materials and contractor's costs will, in turn, increase Council's maintenance and depreciation expenses.



Consolidated Operating Statement

The consolidated operating statement provides an overview of Council's revenue, expenditure, underlying surplus, capital income and cash reconciliation for the 2025 financial year.

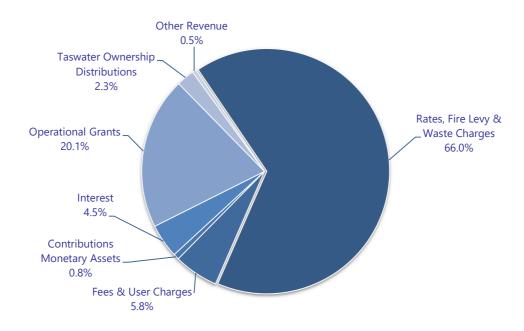
Meander Valley Council

Tees & User Charges	Consolidated Operating Statement	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25		
Rate Revenue	Operating Revenue				2024 to 2025	Variance
Fees & User Charges		17,727,500	17,702,500	18,785,400	1,057,900	5.97%
Contributions 134,700 331,000 215,500 80,800 59 Interest 982,200 1,656,900 1,273,800 291,600 29 Corrants & Subsidies 5,563,600 5,971,100 5,717,500 25,800 3 Cother Revenue 788,600 894,300 814,400 25,800 3 Cother Revenue 26,686,100 28,140,000 28,468,400 1,782,300 6 Operating Expenditure Departments Governance & Community 2,936,382 2,602,100 2,828,100 2,947,00 10 Infrastructure Services 2,871,200 2,378,900 3,165,900 294,700 10 Infrastructure Services 2,871,300 2,505,300 2,924,100 5,181,100 515,900 11 Maintenance & Working Expenses 19,719,482 17,996,000 20,370,800 651,318 33 Borrowing Costs 46,500 5,000 5,181,100 515,900 11 Maintenance & Working Expenses 19,719,482 17,996,000 20,370,800 651,318 33 Borrowing Costs 46,500 5,000 5,000 3,500 7 Payments to Government Authorities 1,388,500 1,398,500 1,431,900 43,400 3 Administration Allocated -	Fees & User Charges		1,584,200	1,661,800		11.57%
Capital & Subsidies	_	134,700	331,000	215,500	80,800	59.99%
Total Operating Revenue	Interest	982,200	1,656,900	1,273,800	291,600	29.69%
Total Operating Revenue	Grants & Subsidies	5,563,600	5,971,100	5,717,500	153,900	2.77%
Operating Expenditure Departments Governance & Community 2,936,382 2,602,100 2,828,100 294,700 10 Corporate Services 2,871,200 2,378,900 3,165,900 294,700 10 Infrastructure Services 6,405,400 5,722,800 6,301,600 103,800 1 Development & Regulatory Services 2,871,300 2,505,300 2,924,100 52,800 1 Works 4,635,200 4,786,900 5,151,100 515,900 11 Maintenance & Working Expenses 19,719,482 17,996,000 20,370,800 651,318 3 Borrowing Costs 46,500 50,000 70,000 43,400 3 43,400 3 43,400 3 43,400 3 43,400 3	Other Revenue	788,600	894,300		25,800	3.27%
Departments	Total Operating Revenue	26,686,100	28,140,000	28,468,400	1,782,300	6.68%
Corporate Services						
Infrastructure Services	Governance & Community	2,936,382	2,602,100	2,828,100	(108,282)	-3.69%
Development & Regulatory Services 2,871,300 2,505,300 2,924,100 52,800 1	Corporate Services	2,871,200	2,378,900		294,700	10.26%
Works 4,635,200 4,786,900 5,151,100 Maintenance & Working Expenses 19,719,482 17,996,000 20,370,800 Borrowing Costs 46,500 50,000 50,000 Depreciation 6,172,800 6,233,400 6,632,700 Payments to Government Authorities 1,388,500 1,398,500 1,431,900 Administration Allocated - 264,018 274,600 282,000 Other Expenses 264,018 274,600 282,000 Total Operating Expenditure 27,591,300 25,952,500 28,767,400 Surplus/(Deficit) from Continuing Operations (905,200) 2,187,500 (299,000) Underlying Surplus/(Deficit) (905,200) 2,187,500 (299,000) Removed Net Actual One Off Expenditure 2,747,500 1,538,300 1,713,000 Added Long Term Financial Plan One Off Allocation (600,000) (600,000) (800,000) Estimated Recurring Surplus/(Deficit) 1,242,300 3,125,800 614,000 Capital Contributions - - - -	Infrastructure Services	6,405,400	5,722,800	6,301,600	(103,800)	-1.62%
Maintenance & Working Expenses 19,719,482 17,996,000 20,370,800 651,318 3 8 8 8 8 6 5 6 5 5 8 8 8 8 8 8 8 8	Development & Regulatory Services	2,871,300		2,924,100	52,800	1.84%
Borrowing Costs	Works				515,900	11.13%
Depreciation						3.30%
Payments to Government Authorities	Borrowing Costs	46,500	50,000	50,000	3,500	7.53%
Administration Allocated	Depreciation	6,172,800	6,233,400	6,632,700	459,900	7.45%
Other Expenses 264,018 274,600 282,000 17,982 6 Total Operating Expenditure 27,591,300 25,952,500 28,767,400 1,176,101 4 Surplus/(Deficit) from Continuing Operations (905,200) 2,187,500 (299,000) 1,176,101 4 Winderlying Surplus/(Deficit) (905,200) 2,187,500 (299,000) 4 4 Removed Net Actual One Off Expenditure 2,747,500 1,538,300 1,713,000 4 4 4 Added Long Term Financial Plan One Off Allocation (600,000) (600,000) (800,000) 8 6 1,400 6 1,242,300 3,125,800 614,000 6 1,242,300 3,125,800 614,000 6 6,00,000) 8 6 1,400 6 7,200 1,344,000 7,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000 1,344,000	Payments to Government Authorities	1,388,500	1,398,500	1,431,900	43,400	3.13%
Total Operating Expenditure 27,591,300 25,952,500 28,767,400 (905,200) 2,187,500 (299,000)	Administration Allocated	-	-	-	-	-
Surplus/(Deficit) from Continuing Operations	Other Expenses	264,018	274,600	282,000	17,982	6.81%
Underlying Surplus/(Deficit) (905,200) 2,187,500 (299,000) Removed Net Actual One Off Expenditure 2,747,500 1,538,300 1,713,000 Added Long Term Financial Plan One Off Allocation (600,000) (600,000) (800,000) Estimated Recurring Surplus/(Deficit) 1,242,300 3,125,800 614,000 Capital Items 902,200 1,872,000 1,344,000 Capital Contributions - - - Capital Recovery Funding 2,415,000 2,417,900 - Capital Roads to Recovery Funding 874,300 874,300 1,126,500 Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Total Operating Expenditure	27,591,300	25,952,500	28,767,400	1,176,101	4.26%
Removed Net Actual One Off Expenditure 2,747,500 1,538,300 1,713,000 Added Long Term Financial Plan One Off Allocation (600,000) (600,000) (800,000) Estimated Recurring Surplus/(Deficit) 1,242,300 3,125,800 614,000 Capital Items Subdivision Contributions 902,200 1,872,000 1,344,000 Capital Contributions - - - Disaster Recovery Funding 2,415,000 2,417,900 - Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Surplus/(Deficit) from Continuing Operations	(905,200)	2,187,500	(299,000)		
Added Long Term Financial Plan One Off Allocation (600,000) (800,000) Estimated Recurring Surplus/(Deficit) 1,242,300 3,125,800 614,000 Capital Items 5 3,125,800 1,344,000 Capital Contributions 902,200 1,872,000 1,344,000 Capital Contributions - - - Disaster Recovery Funding 2,415,000 2,417,900 - Capital Roads to Recovery Funding 874,300 874,300 1,126,500 Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Underlying Surplus/(Deficit)	(905,200)	2,187,500	(299,000)		
Estimated Recurring Surplus/(Deficit) 1,242,300 3,125,800 614,000 Capital Items Subdivision Contributions 902,200 1,872,000 1,344,000 Capital Contributions - - - Disaster Recovery Funding 2,415,000 2,417,900 - Capital Roads to Recovery Funding 874,300 874,300 1,126,500 Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Removed Net Actual One Off Expenditure	2,747,500	1,538,300	1,713,000		
Capital Items Subdivision Contributions 902,200 1,872,000 1,344,000 Capital Contributions - - - Disaster Recovery Funding 2,415,000 2,417,900 - Capital Roads to Recovery Funding 874,300 874,300 1,126,500 Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Added Long Term Financial Plan One Off Allocation	(600,000)	(600,000)	(800,000)		
Subdivision Contributions 902,200 1,872,000 1,344,000 Capital Contributions - - - Disaster Recovery Funding 2,415,000 2,417,900 - Capital Roads to Recovery Funding 874,300 874,300 1,126,500 Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Estimated Recurring Surplus/(Deficit)	1,242,300	3,125,800	614,000		
Capital Roads to Recovery Funding 874,300 874,300 1,126,500 Capital Grants 4,340,106 1,082,900 5,756,400 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Subdivision Contributions	902,200	1,872,000	1,344,000		
Capital Grants 4,340,106 225,000 1,082,900 5,756,400 1,170,500 Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Disaster Recovery Funding	2,415,000	2,417,900	-		
Sale of Assets 225,000 605,100 1,170,500 Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Capital Roads to Recovery Funding	874,300	874,300	1,126,500		
Total Capital Items 8,756,606 6,852,200 9,397,400 Cash Reconciliation Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	•					
Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)						
Opening Cash Balance 23,111,800 22,847,000 26,839,794 Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	·	<u> </u>				
Surplus, Non-Cash Items & Loan Payments 14,029,806 14,095,698 14,946,600 Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)	Opening Cash Balance	23,111,800	22,847,000	26,839,794		
Capital Asset Expenditure (16,382,500) (10,102,904) (18,747,619)						
	•					
	Closing Cash Balance	20,759,106	26,839,794			



Revenue

Revenue Item	Budget 2023	Budget 2024	Budget 2025	Increase / (Decrease)
Rate Revenue	\$15,750,400	\$17,727,500	\$18,785,400	\$1,057,900
Fees & User Charges	\$1,482,600	\$1,489,500	\$1,661,800	\$172,300
Contributions	\$129,600	\$134,700	\$215,500	\$80,800
Interest	\$595,700	\$982,200	\$1,273,800	\$291,600
Grants & Subsidies	\$4,894,600	\$5,563,600	\$5,717,500	\$153,900
Other Revenue (inc. TasWater distributions)	\$869,000	\$788,600	\$814,400	\$25,800
Total Revenue	\$23,721,900	\$26,686,100	\$28,468,400	\$1,782,300



General Rates

General rates constitute taxation for the purposes of Local Government rather than a fee for service and are based on the value of rateable land. Council's rates policy requires the general rates to be levied based on a property's Assessed Annual Value (AAV). The values for each property are determined by the Tasmanian Valuer General (OVG) who are regarded as the independent assessor of a property's value. AAV reflects a ratepayer's capacity to pay.

In 2019 all properties received a fresh valuation with the updated values applied on 1 July 2019. A full revaluation of every property is due to occur every six years with adjustment factors (indexation) received every two years from that valuation, however the Tasmanian Government advised in 2022 that they were not able to provide indexation for properties, citing the impact of the pandemic on



their operations. This means that the schedule has now changed by moving out one year. The final indexation factors prior to the next revaluation were received in March 2024 and will apply for the 2025 financial year. The increases are applied as a percentage increase to the 2019 valuation; the following table identifies the percentage increases for each Land Use Class:

Table 5: Valuation adjustment factors applied to property values for 2025

	Land Use Class of Property					
Locality	Residential	Commercial	Industrial	Primary	Community	Vacant
				Production	Services	Land
General Land	1.40	1.20	1.20	2.25	1.20	2.25

Council's rates policy provides for the same rate in the dollar to be applied to a property's Assessed Annual Value (AAV), regardless of the Land Use Class (LUC) which it may be attributed e.g. Residential, Commercial, Industrial, Primary Production. Due to the large increase in the value of Primary Production property, increasing by a factor on 2.25 since the last valuation, Council has made the decision to phase in the impact of the indexation through the use of a differential rate in the dollar (RID). A different rate in the dollar may be applied to each LUC through variation in rates under Section 107 of the *Local Government Act 1993* (Act). The same rate in the dollar is planned to be returned to in the 2026 financial year. This is further examined in Table 7.

Table 6 outlines the general rate increases that Council has approved from 2022 to 2025. General rates revenue includes increases on the prior year rates levied (by percentages below) in addition to amounts received for new property developments and supplementary valuations throughout the year. The rates increase will result in different increases across LUC's, namely higher increases to the Primary Production and Vacant Land. The overall rates revenue increase is applied at 5.0%.

Table 6: Meander Valley Council rate increases 2022 to 2025

	2022	2023	2024	2025
General rate increase	3.75%	5.95%	7.9%	5.0%

Council receives an increase in general rates each year due to property development activity, primarily new building construction and property subdivision. The amount of additional rates from supplementary property revaluation varies from year to year, \$80,000 in rates from property development has been budgeted for 2025.

An increase is proposed to the minimum general rate from \$250 to \$275. This change will raise an additional \$10,000 and affect around 400 property owners.

Council's budgeted General Rates are based on the property values after the adjustment factors have been applied. A rate in the dollar is applied to the property's AAV valuation, with a proposed minimum amount payable of \$275. The use of a differential rating system provides for approximately 50% phase-in of the Primary Production property adjustment factors in 2025. This results in the Primary Production LUC being levied 4.010c per dollar of AAV and all other LUC's being levied 4.644c per dollar of AAV. All LUC's were levied 5.012¢ per dollar of AAV for 2024. The rates model is consistent with Council's Rates Policy in all other respects where the property value largely determines



the general rate levied. General rates are expected to provide \$13,319,500 when supplementary valuations throughout the year are included.

The rates model for 2025 is based on the following principles:

- The Financial Management Strategy states that general rates will be increased annually at least with inflation to ensure that that the primary source of funding in the LTFP is not diminished and that Council is keeping pace with meeting the cost of providing services to the community. The general rate for 2025 is proposed to increase by 5.0%.
- The rate increase is designed to keep pace with the cost of delivering on community expectations and meeting current service level requirements.
- Interest for late payment of rates has been produced in accordance with the Rates Policy. It is applied where a payment is made after the instalment due date. The amount is determined in accordance with Section 128 of the Act, which has increased from 9.85% to 10.14% per annum for 2025.
- Council's Rates Policy does not apply a fixed penalty in addition to the daily interest charge which
 is allowed under the Act for overdue instalments
- Council's Rates Policy does not provide a discount for early payment of general rates which is allowed under the Act.
- The instalment system with a late payment interest charge with no discount and no fixed penalty has worked well since inception of Meander Valley Council in 1993. The community is familiar with our rates collection arrangements.
- Delivering new and upgraded capital works projects has the effect of increasing depreciation and maintenance operating expenditure. Future rates increases are expected to be required to offset the decline in bank interest from cash at bank and increased operating expenditure. The need for increases will be assessed annually as revenue and expenditure assessments are often subject to change. Instances of general rate increases above inflation are factored into the LTFP to provide for at least a break even position over the ten year period.
- An increase of 5.0% in overall general rates will apply in the 2025 financial year with variation in one RID's depending on LUC. This variation has been deemed necessary to manage the financial impact of the increasing value assigned to the Primary Production and Vacant Land LUC's. An increase higher than 5.0% will be experienced for these property classes.



Table 7: Indicative distribution of general rates provided from each Land Use Class

Land Use Class (LUC)	Rateable Properties	Rates 2025	LUC Share of Rates			verage ncrease
Commercial	191	\$781,104	5.9%	\$4,090	50	1.2%
Industrial	87	\$313,741	2.4%	\$3,606	45	1.3%
Primary Production	1,166	\$3,757,060	28.4%	\$3,222	349	12.2%
Public Service	118	\$214,995	1.6%	\$1,822	-51	-2.7%
Quarry	2	\$3,336	0.0%	\$1,668	22	1.3%
Residential	8,321	\$7,653,674	57.8%	\$920	-2	-0.2%
Sport & Recreation	15	\$23,260	0.2%	\$1,551	26	1.7%
Vacant	884	\$492,330	3.7%	\$557	109	24.3%
Total	10,784	\$13,239,500	100.0%			

Waste Management Service Charges

The waste service charges have been produced in line with Council's Financial Management Strategy and Rates Policy. The charge is based on all properties paying a fixed charge for the cost of Council's household waste management infrastructure including tips and transfer stations. An additional variable amount is charged for those properties receiving kerbside bin collection. The additional charge is for a standard 80 litre mobile garbage bin and one mobile recycle bin. The variable charge is increased where ratepayers opt for the larger 140 litre or 240 litre size mobile garbage bin. There is also a fee in 2025, based on cost recovery, for properties that have requested additional garbage bins.

Council seeks to make the household waste function self-funding, receiving an even contribution from all rateable properties to cover the significant cost of waste management for the municipality. The revenue it provides underpins a lower general rate.

The equitable fixed charge for the provision of waste services will increase from \$162 in 2024 to \$183 in 2025. The charge has been reviewed in accordance with the Waste Management Strategy approved by Council during the 2024 year. The cost of managing kerbside collection service, disposal fees for garbage, recycling and FOGO, management of facilities at Cluan, Deloraine and Mole Creek continues to rise. There is also a greater amount of employee time required to oversee the facility management and kerbside collection contracts. The waste charge also factors in the anticipated cost of rehabilitation provisions for existing landfill cells.

The State Government waste levy was introduced at \$20 per tonne placed in landfill in 2023 and will increase to \$44.88 per tonne for 2025 (followed by an increase to in excess of \$60 per tonne from 2027).

It must be noted that Council does not make money from waste management services. The underlying cost of this service is budgeted to be \$380,300 in 2025 which reflects the one off and non-recurrent expenses planned to achieve compliance with EPA requirements and also to investigate the economic viability of a new landfill in the municipality.



Property owners will again receive vouchers for entry to Meander Valley waste facilities, these vouchers can also be redeemed at the regional facility at Remount Rd, Launceston.

The fixed waste charge will raise approximately \$2,015,200 which reflects the costs of providing household waste infrastructure in a charge, rather than being included in Council's general rate calculations, based on property value.

The kerbside bin collection charges are calculated on a cost recovery basis for those properties that receive the service. The collection charges are the same regardless of where in the municipality a property is located. The Eastern townships of Prospect Vale, Blackstone Heights and Hadspen all receive fortnightly garbage collection and alternate fortnightly Food Organics Garden Organics (FOGO) collection. The remaining Western townships receive a weekly garbage collection. Table 8 identifies the waste charges from 2023 to 2025 with the costs to be \$441 for an 80 litre garbage bin service, \$467 for a 140 litre garbage bin service and \$540 for a 240 litre garbage bin service which includes the base \$183 charge for all rateable properties. Kerbside bin collection charges will raise approximately \$1,986,100. The tips and transfer station gate fees return revenue is forecast to increase to \$310,000. The fees have been reviewed in comparison to other landfill areas and the impact of the increase in state waste levy. The use of Council provided tip vouchers has increased during 2025.

Table 8: Waste service charges progressing to cost recovery 2023 to 2025

	2023	2024	2025	Increase
80L kerbside collection	\$335	\$409	\$441	\$32
140L extra capacity kerbside collection	\$355	\$434	\$467	\$33
240L extra capacity kerbside collection	\$425	\$504	\$540	\$36
Fixed service charge	\$125	\$162	\$183	\$21

State Fire Commission Contribution

The revenue to be raised for the State Fire Service Contribution is determined by, and paid to, the State Fire Commission. The individual fire district contributions are set by the State Fire Commission. The Tasmanian Government have applied an average increase for 2025 of 3.13% with a minimum charge of \$49, amounts contained in Table 9.

Table 9: State fire commission contribution revenue request 2022 to 2025

Rating District	2022	2023	2024	2025
Launceston Permanent Fire Brigade	\$800,398	\$821,500	\$839,000	\$852,800
Country Volunteer Fire Brigade	\$250,229	\$264,500	\$273,500	\$286,000
General Land	\$244,025	\$260,300	\$276,000	\$293,100
Total	\$1,294,652	\$1,346,300	\$1,388,500	\$1,431,900



Financial Assistance Grants

Financial Assistance Grants (FAGs) funding is provided from the Commonwealth and administered by the State Grants Commission. The overall grants pool was approved in the Federal Budget. Whilst indexation in the overall grant pool is expected from the Federal Government, the formula for distribution amongst Councils is under review and Meander Valley Council are likely see a relative decrease in our share of funding. Council's proportional decline should be offset by indexation meaning that headline grant income will still rise. The grants have been budgeted for 2025 based on an overall increase of 3.8% to the 2024 allocation pool adjusted for the impact of redistribution measures implemented by State Grants Commission. The actual distribution to be received is not confirmed by the State Grants Commission until August which will be after Council's budget is formed for 2025.

Table 10: Financial Assistance Grant allocation 2022 to 2025

FAGs	2022	2023	2024	2025
Roads Grant	\$2,381,400	\$2,754,100	\$2,867,200	\$2,862,600
General Grants	\$2,095,500	\$2,305,000	\$2,689,900	\$2,736,500
Annual FAG Payment	\$4,476,900	\$5,059,100	\$5,556,200	\$5,599,100

Fees & User Charges

Fees and user charges cover a wide range of services including planning, building plumbing, health services, animal licences, tip, cemetery fees and hire of Council facilities. They are reviewed by Council annually to ensure the amount charged is relative to the cost of providing a service (where applicable) and being in line with community expectations. Council's volume of planning applications has remained high for the 2024 financial year and is forecast to remain so in 2025. The approved and completed subdivisions in the past twelve months have resulted in \$1,822,000 in new road and stormwater subdivision assets being transferred to Council, these all need to be maintained and renewed in the future as part of our public infrastructure network.

The annual review of fees and charges will occur at the June Council meeting with animal charges and health fees having been reviewed and set by Council in May 2024. The percentage of fees and charges revenue, relative to overall revenue, is consistent with prior years noting an increase was experienced in the volume of planning applications over recent years. The amount in 2025 is estimated to be \$1,661,800, 5.8% of revenue which compares with 5.6% in the 2024 budget.



Table 11: Fees & user charges income 2022 to 2025

	2022	2023	2024	2025
Fees & User Charges	\$1,282,300	\$1,482,600	\$1,489,500	\$1,661,800
Operating Revenue	\$21,676,900	\$23,721,900	\$26,686,100	\$28,468,400
Percentage of Revenue	5.9%	6.2%	5.6%	5.8%

Other Revenue

Interest revenue from investments has seen a substantial increase in 2024 largely due to the RBA increasing the cash rate and the inflated level of cash reserves. The average interest rate on invested funds on 1 July 2023 was 4.45%, the average interest rate on invested funds in April 2024 was 5.31%. Rate debtor interest is expected to increase slightly in line with the prescribed rate increasing from 9.85% in 2024 to 10.14% in 2025.

Council has an ownership interest of 3.02% in the State's water and sewerage corporation TasWater. Council's current ownership distribution is \$556,000 annually. The current corporate plan has reported favourable conditions and identifies a distribution of \$667,200 for 2024 through to 2026 to repay the reduced dividend distribution through the COVID impacted years.

Council is also forecasting non-operating revenue to be generated through the sale of surplus land holdings.

In addition to the FAGs Council has received a number of grants in 2024 and anticipates receipt of a range of grants 2025 outlined in Table 12 and Table 13.

Table 12: Operating grants income 2024 & 2025

Operating Grants	Anticipated 2024	Budget 2025
Diesel Fuel Rebate	\$47,500	\$48,000
Community development grants	\$6,000	\$0
State short walks project	\$300,000	\$0
Safer Rural Roads Program line marking	\$61,400	\$0
Federal joint walks project with Kentish Council	\$0	\$50,400
Boat Ramp Infrastructure at Meander	\$0	\$20,000
	\$414,900	\$118,400



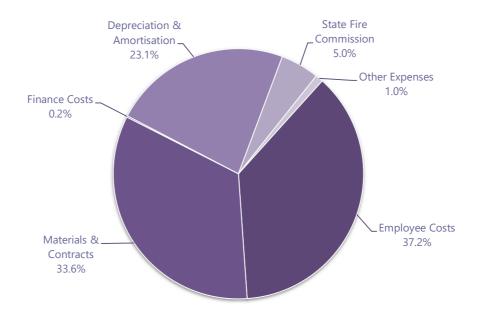
Table 13: Capital grants income 2024 & 2025

Capital Grants	Anticipated 2024	Budget 2025
Roads to Recovery	\$874,300	\$1,126,500
Carrick Recreation Ground Public Toilets & Playground	\$0	\$130,000
Emergency Response Trailer	\$16,500	\$0
Federal LRCI Phase 2	\$0	\$552,300
Federal LRCI Phase 3	\$0	\$874,300
Federal LRCI Phase 4	\$551,400	\$0
Waste Data Readiness	\$30,000	\$0
Alveston Drive Basketball Courts	\$0	\$150,000
State Bracknell Hall	\$150,000	\$0
Federal Deloraine Football Ground Lighting	\$0	\$191,800
Federal Squash Courts Project	\$0	\$1,380,000
Federal Deloraine Recreation Precinct	\$335,000	\$2,010,000
Blackspot Railton Rd	\$0	\$28,000
Blackspot Blackstone Rd	\$0	\$440,000
	\$1,957,200	\$6,882,900



Expenditure

Expenditure Item	2023	2024	2025	Increase / (Decrease)
Departments Wages	\$8,399,400	\$9,892,000	\$10,703,400	\$811,400
Departments Materials & Contractors	\$8,245,500	\$9,827,482	\$9,667,400	(\$160,082)
Borrowing Costs	\$251,700	\$46,500	\$50,000	\$3,500
Depreciation	\$5,918,500	\$6,172,800	\$6,632,700	\$459,900
State Fire Commission Contribution	\$1,346,300	\$1,388,500	\$1,431,900	\$43,400
Other Expenditure	\$250,300	\$264,018	\$282,000	\$17,982
Total Expenditure	\$24,411,700	\$27,591,300	\$28,767,400	\$1,176,100



The operating expenditure of Council covers a wide range of services contained within the functions of Administration, Roads Streets & Bridges, Health & Community Services, Land Use Planning & Building, Recreation & Culture and Other Unallocated. Expenditure will increase in 2025, in part due to increased cost of materials, depreciation, employee expenses and increases in waste management.



Departments Expenditure

The operating expenses of the Departments will increase by \$651,318 (3.3%). There remains a particularly high one-off and non-recurring project listing. Alternatively recurring projects are those that that occur each year (such as parks & reserves mowing). A total of \$1,713,000 one off projects are anticipated to occur in 2025. A complete list of the one-off projects is provided as Attachment 3. Recurring Departmental expenses have increased by \$1,685,818 (9.9%).

Table 14: Departments expenditure itemised by function

Functional Area	2023	2024	2025
Administration & Governance	\$3,947,900	\$4,835,082	\$4,967,500
Roads, Streets & Bridges	\$2,526,800	\$2,673,900	\$2,970,300
Health, Community & Welfare	\$6,975,900	\$8,442,900	\$8,414,300
Land Use Planning & Building	\$1,690,400	\$1,910,100	\$2,030,700
Recreation & Culture	\$1,896,700	\$2,305,800	\$2,449,800
Unallocated & Heavy Plant CWP	(\$392,800)	(\$448,300)	(\$461,800)
Total Departmental Expenditure	\$16,644,900	\$19,719,482	\$20,370,800
Removal of one-off project expenditure	(\$1,425,600)	(\$2,747,500)	(\$1,713,000)
Recurring Total Departmental	\$15,219,300	\$16,971,982	\$18,657,800

Employee Expenditure

Council's total employee costs are budgeted at \$11,357,400 for the 2025 financial year, an increase of \$728,200 (6.8%) from the 2024 total employee cost of \$10,629,200. The anticipated actual cost for 2024 is \$9,514,000 which is \$1,115,200 under budget due to unfilled positions during the year. Increases in employee expenditure result from new positions, cost increases for current employees (including annual salary increase) and increases in employment on costs such as Payroll Tax, Superannuation and Workers Compensation Insurance.

Table 15: Wage expense breakdown 2024 to 2025

Function	FTE	2024	FTE	2025
Total Wages & oncosts	96.8	\$10,629,200	98.8	\$11,357,400
Operating Budget allocation		\$9,896,200		\$10,703,400
Capital Budget allocation		\$733,000		\$654,000

Annual salary increases provided to employees will be 3.8% in accordance with Council's Employment Agreement. Employee on costs increase proportionately in line with the salary increases for current employees and additional costs are incurred for new positions. Payroll Tax and Workers Compensation



percentages remain largely unchanged for the 2025 financial year however the government superannuation guarantee rate has been increased again by 0.5% (to 11.5%) by the Federal Government.

New positions proposed for inclusion in the 2025 Budget Estimates are as follows:

Table 16: New positions introduced 2024 to 2025

Position	Department	FTE
Works Officer	Works	2.0

Borrowing Costs

This expenditure item represents the present value movement associated with Council's liability to rehabilitate two landfill sites at Deloraine and Cluan.

Depreciation

Depreciation recognises the allocation of the value of an asset over its useful life. The depreciation charged on an annual basis is reflective of the services being provided to the community during the year. New and upgraded infrastructure capital expenditure has the effect of increasing the value of depreciation as to does the overall cost of materials and inputs increasing which requires assets to be revalued to reflect current costs of these assets. Substantial new and upgraded projects such as the Deloraine Squash Courts, Bracknell Hall and Deloraine Recreation Precinct have the effect of increasing depreciation. Asset classes are revalued on an alternating basis every three years. This will keep asset values current and reflect movement in the cost of constructing assets over time.



Other Expenditure

Community incentive grants of \$100,000 are included in this expenditure line. This amount also includes townscape incentive grants, community organisation regulatory fee refunds and representative sporting grants. The grants allocation has not been fully utilised by applicants in the past two financial years which indicates that the value is set at an appropriate level. Also included in other expenditure is external audit fees paid to the State Government of \$55,000.

Long Term Financial Plan

Council's Long Term Financial Plan (LTFP) has been updated for the period 2025 to 2034 to help assess the long term impact of decisions made in the operating budget. The LTFP demonstrates how Council's operating position is very much dependant on external revenue sources being Federal FAG grant funds, TasWater distributions and interest revenue. Cash reserves are also impacted by the level of capital works undertaken and the subsequent levels of interest income. The Financial Management Strategy requires Council to manage its LTFP to retain an underlying surplus after excluding capital income and expenditure. On this basis a real increase (i.e. above inflation) of 1.9% is provided for in the Budget Estimates and LTFP for 2025. Similar increases have been identified for inclusion for the 2026, 2027 and 2028 financial years to prepare for increased depreciation charges as new infrastructure is delivered for the community. The need for such increases will be thoroughly assessed in those respective years. These increases are included to ensure Council does not run at a loss over the ten year period. The LTFP is updated annually to review estimates for the ten year period and ensure they are current. It is noted that the LTFP does not provide for construction of a new landfill area in the municipality beyond the current footprint of the Cluan Road site. The LTFP is prepared on the basis that one off project expenditure returns from the high 2025 level (\$1,713,000) to an average of \$800,000 in future years. The LTFP summary is provided as Attachment 1.

The LTFP provides long term projections, a summary of significant financial information is provided in Tables 17 to 19.

Table 17: LTFP Underlying surplus / (deficit) projections 2025 to 2034 ('\$000)

2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
(299)	360	(182)	(72)	(69)	94	162	386	555	760

Table 18: LTFP Cash & investment projections 2025 to 2034 ('\$000)

2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
23,039	11,929	6,723	6,572	6,202	8,523	10,609	13,415	16,496	20,232

^{*}Note the gross cash & investment balance does not take into account Council liabilities

Table 19: LTFP Capital works expenditure projections (excl. subdivisions) 2025 to 2034 ('\$000)

2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
18,748	26,304	12,382	9,241	8,061	7,007	7,359	6,912	6,857	6,459



Summary

The 2025 Budget Estimates are expected to see Meander Valley maintain service levels while retaining a comparatively low general rate for Tasmanian Local Government. The operating budget, rates resolution and long term financial plan for 2025 will provide for the continuation of many essential services for the community. While the operating budget presents an operating loss for 2025, due to the high value of one off and non-recurrent projects, general rate increases above inflation may be required in future financial years to maintain the Long Term Financial Plan in a sustainable position. Waste service charge increases are expected in future financial years as we transition to more contemporary customer facilities for the management of the municipality's waste. Council will encounter challenges in coming years to return to operating surplus' such as the additional cost of new infrastructure developments and to a lesser extent Council's reliance on external funding sources such as TasWater distributions, interest income and Financial Assistance Grants.

The operating budget, long term financial plan and capital works program have been prepared after presenting information to Councillors and discussions held at the May Council Workshop.

A summary of the rating recommendation is provided in Table 20.

Table 20: Recommended rates & charges comparison 2024 to 2025

	Budget 2024	Budget 2025	Rates & Charges 2025
General Rates: Variable rates for each property Land Use Class (LUC)	\$12,689,000	\$13,319,500	\$275 minimum rate, 4.010 cents in the \$ for the Primary Production LUC 4.644 cents in the \$ for all other LUC's .
Fire Levy: Launceston Permanent Brigade	\$839,000	\$853,000	1.098 cents in \$ \$49 minimum
Fire Levy: Volunteer Brigade Districts	\$276,000	\$286,000	0.286 cents in \$ \$49 minimum
Fire Levy: General Land	\$273,500	\$292,900	0.208 cents in \$ \$49 minimum
Fire Levy Total	\$1,388,500	\$1,431,900	
Waste Management Infrastructure Contribution	\$612,700	\$707,700	\$183
Waste Kerbside Collection 80, 140 & 240 Litre	\$3,037,300	\$3,326,300	\$441, \$467, \$540
Waste Management Service Charges Total	\$3,650,000	\$4,034,000	
Total Rate Revenue (Consolidated Operating Statement)	\$17,727,500	\$18,785,400	



Attachments

- 1. Long Term Financial Plan Summary
- 2. Operating Statements by Function
- 3. One Off Specific Projects & Programs



MEANDER VALLEY COUNCIL Long Term Financial Plan 2025

Statement of Comprehensive Income	Anticipated 2023-24 \$'000	Budget 2024-25 \$'000	Estimate 2025-26 \$'000	Estimate 2026-27 \$'000	Estimate 2027-28 \$'000	Estimate 2028-29 \$'000	Estimate 2029-30 \$'000	Estimate 2030-31 \$'000	Estimate 2031-32 \$'000	Estimate 2032-33 \$'000	Estimate 2033-34 \$'000
Operating Revenue	7 222	7 000	7	7	7 777	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7					7
General Rate Revenue	12,640	13,320	13,719	14,062	14,343	14,487	14,632	14,778	14,926	15,075	15,226
Waste Management Service Charges	3,664	4,034	4,034	4,034	4,034	4,034	4,034	4,034	4,034	4,034	4,034
Fire Levy	1,399	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432
Fees & User Charges	1,584	1,662	1,662	1,662	1,662	1,662	1,662	1,662	1,662	1,662	1,662
Contributions & Donations	331	216	216	216	216	216	216	216	216	216	216
Interest	1,657	1,274	854	456	325	282	325	422	472	587	721
Operating Grants	5,971	5,718	5,599	5,599	5,599	5,599	5,599	5,599	5,599	5,599	5,599
Other Revenue	894	814	796	685	685	685	685	685	685	685	685
Total Operating Revenue	28,140	28,468	28,311	28,145	28,295	28,396	28,583	28,827	29,024	29,289	29,574
Operating Expenditure											
Employee Expenses	7,488	8,576	8,576	8,576	8,576	8,576	8,576	8,576	8,576	8,576	8,576
Materials & Contractors Expenses	8,527	9,732	9,732	9,732	9,732	9,732	9,732	9,732	9,732	9,732	9,732
Added Maintenance Estimate: AM Plans	-	-	176	223	238	263	288	314	339	384	411
Depreciation	6,233	6,633	6,903	7,132	7,258	7,330	7,379	7,429	7,478	7,529	7,581
Unwinding Tip Provision	50	50	50	50	50	50	-	-	-	-	-
Payments to Government Authorities	1,399	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432
One off Non-Recurrent	1,981	2,063	800	900	800	800	800	900	800	800	800
Other Payments	275	282	282	282	282	282	282	282	282	282	282
Total Operating Expenditure	25,953	28,767	27,951	28,326	28,368	28,464	28,489	28,664	28,638	28,735	28,813
Underlying Surplus/(Deficit)	2,187	(299)	360	(182)	(72)	(69)	94	162	386	555	760
Non-Operating Items											
Subdivisions Taken Over	1,872	1,344	1,344	1,344	1,344	1,344	1,344	1,344	1,344	1,344	1,344
Profit/(Loss) on Disposal of Assets	605	1,170	1,000	-	_	-	-	-	_	-	-
Disaster Recovery Funding	2,418	-	-	-	-	-	-	-	-	-	-
Capital Grants & Contributions	1,957	6,883	7,934	3,897	1,734	1,734	1,734	1,734	1,734	1,734	1,734
Comprehensive Result	9,040	9,098	10,638	5,059	3,006	3,010	3,173	3,240	3,464	3,633	3,839
Add											
Depreciation	6,232	6,633	6,903	7,132	7,258	7,330	7,379	7,429	7,478	7,529	7,581
Cost of Asset Sales	525	389	-	-	-	-	-	-	_	-	-
Less											
New Asset Expenditure (incl.subdivisions)	5,057	14,155	17,770	9,336	5,564	2,897	2,964	2,897	2,897	3,183	2,901
Asset Renewal/Replacement Expenditure	6,918	5,937	9,878	4,390	5,021	6,508	5,387	5,806	5,359	5,018	4,902
Accrual Non-Cash Adjustments	(171)	(172)	(170)	(170)	(170)	(170)	(120)	(120)	(120)	(120)	(120)
Tip Rehabilitation Payments	-	-	1,174	3,841	-	1,475	-	-	-	-	-
Cash Surplus/(Deficit)	3,993	(3,800)	(11,111)	(5,205)	(151)	(371)	2,321	2,086	2,806	3,081	3,736
Opening Cash Balance	22,847	26,840	23,039	11,929	6,723	6,572	6,202	8,523	10,609	13,415	16,496
Closing Cash Balance	26,840	23,039	11,929	6,723	6,572	6,202	8,523	10,609	13,415	16,496	20,232
Rate increase above inflation required	1.00%	2.00%	2.00%	1.50%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Comment regarding basis of preparation:

- * There is an expectation of Waste Management costs increasing, the State waste levy increasing. The cost to property owners will be increased accordingly when changes are know.
- * Asset classes are revalued on a three year basis in a staggered manner. There has been no revaluation change reflected on the basis that incremenmtal changes will reflect inflation.
- * The amount of one off and non-recurrent operating expenditure projects vary each year and will be updated when annual values are known.

Consolidated Operating Statement	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25		
Operating Revenue				2024 to 2025	Variance
Rate Revenue	17,727,500	17,702,500	18,785,400	1,057,900	5.97%
Fees & User Charges	1,489,500	1,584,200	1,661,800	172,300	11.57%
Contributions	134,700	331,000	215,500	80,800	59.99%
Interest	982,200	1,656,900	1,273,800	291,600	29.69%
Grants & Subsidies	5,563,600	5,971,100	5,717,500	153,900	2.77%
Other Revenue	788,600	894,300	814,400	25,800	3.27%
Total Operating Revenue	26,686,100	28,140,000	28,468,400	1,782,300	6.68%
Operating Expenditure					
Departments					
Governance & Community	2,936,382	2,602,100	2,828,100	(108,282)	-3.69%
Corporate Services	2,871,200	2,378,900	3,165,900	294,700	10.26%
Infrastructure Services	6,405,400	5,722,800	6,301,600	(103,800)	-1.62%
Development & Regulatory Services	2,871,300	2,505,300	2,924,100	52,800	1.84%
Works	4,635,200	4,786,900	5,151,100	515,900	11.13%
Maintenance & Working Expenses	19,719,482	17,996,000	20,370,800	651,318	3.30%
Borrowing Costs	46,500	50,000	50,000	3,500	7.53%
Depreciation	6,172,800	6,233,400	6,632,700	459,900	7.45%
Payments to Government Authorities	1,388,500	1,398,500	1,431,900	43,400	3.13%
Administration Allocated	-	1,398,300	-	- 43,400	3.13 <i>7</i> 0 -
Other Expenses	264,018	274,600	282,000	17,982	6.81%
Total Operating Expenditure	27,591,300	25,952,500	28,767,400	1,176,101	4.26%
Surplus/(Deficit) from Continuing Operations	(905,200)	2,187,500	(299,000)		
Underlying Surplus/(Deficit)	(905,200)	2,187,500	(299,000)		
Removed Net Actual One Off Expenditure	2,747,500	1,538,300	1,713,000		
Added Long Term Financial Plan One Off Allocation	(600,000)	(600,000)	(800,000)		
Estimated Recurring Surplus/(Deficit)	1,242,300	3,125,800	614,000		
Capital Items Subdivision Contributions	902,200	1,872,000	1,344,000		
Capital Contributions	2 415 000	2 417 000	-		
Disaster Recovery Funding Capital Roads to Recovery Funding	2,415,000 874,300	2,417,900 874,300	1,126,500		
Capital Grants	4,340,106	1,082,900	5,756,400		
Sale of Assets	225,000	605,100	1,170,500		
Total Capital Items	8,756,606	6,852,200	9,397,400		
Cash Reconciliation					
Opening Cash Balance	23,111,800	22,847,000	26,839,794		
Surplus, Non-Cash Items & Loan Payments	14,029,806	14,095,698	14,946,600		
Capital Asset Expenditure	(16,382,500)	(10,102,904)	(18,747,619)	l	
Closing Cash Balance	20,759,106	26,839,794	23,038,776		

General Administration	Anticipated Budget Actual 2023-24 2023-24		Budget 2024-25
Function Summary			
Operating Revenue			
Rate Revenue	-	166,000	170,000
Fees & User Charges Contributions	170,800	166,000	170,000
Interest	-	-	_
Grants & Subsidies	-	-	-
Other Revenue	1,000	-	-
Total Operating Revenue	171,800	166,000	170,000
Operating Expenditure			
Departments			
Governance & Community	1,379,281	1,478,600	1,280,900
Corporate Services Infrastructure Services	2,831,800 488,300	2,333,100 444,800	3,114,400 423,900
Development & Regulatory Services	134,600	138,200	146,400
Works	1,100	3,500	1,900
Maintenance & Working Expenses Interest on Loans	4,835,081	4,398,200	4,967,500
Depreciation	250,000	206,400	218,300
Payments to Government Authorities	-	-	-
Administration Allocated	(101,400)	(103,800)	(106,000)
Other Payments	39,900	49,600	55,000
Total Operating Expenditure	5,023,581	4,550,400	5,134,800
Operating Surplus/(Deficit)	(4,851,781)	(4,384,400)	(4,964,800)
Add			
Depreciation	250,000	206,400	218,300
Loan Funds	-	-	-
Asset Sales Accrual Non-Cash Adjustments	-	-	-
Accidal Non-Cash Adjustinents	-	-	
Less			
Asset Expenditure	448,400	51,694	679,202
Loan Principal	-	-	-
Profit (Loss) on Disposal of Fixed Assets	-		-
Cash Surplus/(Deficit)	(5,050,181)	(4,229,694)	(5,425,702)

General Administration	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Administration				
Operating Revenue				
Rate Revenue				
Fees & User Charges	170,800	166,000	170,000	Property Certificates
Contributions	-	-	-	
Interest	-	-	-	
Grants & Subsidies	-	-	-	
Other Revenue	1,000	-	-	
Total Operating Revenue	171,800	166,000	170,000	
Operating Expenditure				
Departments				
Governance & Community	1,379,281	1,478,600	1,280,900	
Corporate Services	2,831,800	2,333,100	3,114,400	
Infrastructure Services	488,300	444,800	423,900	GIS, Asset & Property mgt
Development & Regulatory Services	134,600	138,200	146,400	337 Certificates
Works	1,100 4,835,081	3,500 4,398,200	1,900 4,967,500	
Maintenance & Working Expenses Interest on Loans	4,033,001	4,396,200	4,967,500	
Depreciation	250,000	206,400	218,300	
Payments to Government Authorities	230,000	200,400	210,300	
Administration Allocated	(101,400)	(103,800)	(106,000)	
Other Payments	39,900	49,600	55,000	Audit office fees
Total Operating Expenditure	5,023,581	4,550,400	5,134,800	radic office rees
Operating Surplus/(Deficit)	(4,851,781)	(4,384,400)	(4,964,800)	
	() () () () () () () () () ()	(1,2 - 1, 1, 2 - 1)	(, , , , , , , , , , , , , , , , , , ,	
Add				
Depreciation	250,000	206,400	218,300	
Loan Funds				
Asset Sales	-	-	-	
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	448,400	51,694	679,202	
Loan Principal	-,	- ,		
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(5,050,181)	(4,229,694)	(5,425,702)	
=				

		Anticipated			
	Budget Actual		Budget		
Donda Chunata () Duidena	2023-24	2023-24	2024-25		
Roads, Streets & Bridges	2023-24	2023-24	2024-25		
Function Summary					
On and an Barrage					
Operating Revenue					
Rate Revenue	-	-	-		
Fees & User Charges	50,900	50,900	50,900		
Contributions	601,500	1,085,000	896,000		
Interest	-	-	-		
Grants & Subsidies	5,605,667	4,354,300	5,125,600		
Other Revenue	-	-	-		
Total Operating Revenue	6,258,067	5,490,200	6,072,500		
Operating Expenditure					
Departments					
Governance & Community	-	_	_		
Corporate Services	-	-	-		
Infrastructure Services	108,100	108,200	105,000		
Development & Regulatory Services	-	-	-		
Works	2,565,800	2,522,500	2,865,300		
Maintenance & Working Expenses	2,673,900	2,630,700	2,970,300		
Interest on Loans	-	-	-		
Depreciation	3,211,200	3,486,900	3,649,800		
Payments to Government Authorities	-	-	-		
Administration Allocated	_	_	_		
Other Payments	116,300	120,000	120,000		
Total Operating Expenditure	6,001,400	6,237,600	6,740,100		
Operating Surplus/(Deficit)	256,667	(747,400)	(667,600)		
Operating Surplus/(Deficit)	230,007	(747,400)	(007,000)		
Add					
Depreciation	3,211,200	3,486,900	3,649,800		
Loan Funds	-	-	-		
Asset Sales	_	_	_		
Accrual Non-Cash Adjustments	(601,500)	(1,085,000)	(896,000)		
	(301/300)	(.,505,600)	(330,030)		
Less					
Asset Expenditure	7,239,100	5,739,859	6,100,647		
Loan Principal	-	-	-		
Profit (Loss) on Disposal of Fixed Assets	(116,300)	(120,000)	(120,000)		
Cash Surplus/(Deficit)	(4,256,433)	(3,965,359)	(3,894,447)		
Cash Surpius/ (Dencil)	(4,230,433)	(3,303,339)	(3,034,447)		

Roads, Streets & Bridges	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Roads & Streets				
Operating Revenue	•			
Rate Revenue				
Fees & User Charges	50,900	50,900	50,900	Heavy vehicle motor tax
Contributions Interest	601,500	1,085,000	896,000	Subdivisions taken over
Grants & Subsidies	5,248,833	3,971,300	4,658,800	FAGs & Capital Grants
Other Revenue				
Total Operating Revenue	5,901,233	5,107,200	5,605,700	
Operating Expenditure				
Departments Governance & Community Corporate Services Infrastructure Services	- - -	- - -	-	
Development & Regulatory Services Works	- 2,565,800	- 2,522,500	2,865,300	
Maintenance & Working Expenses	2,565,800	2,522,500	2,865,300	
Interest on Loans Depreciation Payments to Government Authorities Administration Allocated	2,684,300	2,977,400	3,129,400	
Other Payments	116,300	120,000	120,000	Asset disposal write off
Total Operating Expenditure	5,366,400	5,619,900	6,114,700	, oset alspesal mite on
Operating Surplus/(Deficit)	534,833	(512,700)	(509,000)	
Add Depreciation Loan Funds	2,684,300	2,977,400	3,129,400	
Asset Sales Accrual Non-Cash Adjustments	(601,500)	(1,085,000)	(896,000)	Subdivisions taken over
Less Asset Expenditure Loan Principal	7,214,200	5,049,270	5,591,325	
Profit (Loss) on Disposal of Fixed Assets	(116,300)	(120,000)	(120,000)	
Cash Surplus/(Deficit)	(4,480,267)	(3,549,570)	(3,746,925)	

Bridges				
Operating Revenue	•			
Rate Revenue Fees & User Charges Contributions Interest				
Grants & Subsidies	356,834	383,000	466,800	FAGs & Capital Grants
Other Revenue Total Operating Revenue	356,834	383,000	466,800	
Total Operating Revenue	330,034	363,000	400,000	
Operating Expenditure				
Departments Governance & Community Corporate Services	-	-	-	
Infrastructure Services Development & Regulatory Services Works	108,100 - -	108,200 - -	105,000 - -	
Maintenance & Working Expenses	108,100	108,200	105,000	
Interest on Loans Depreciation Payments to Government Authorities	526,900	509,500	520,400	
Administration Allocated				
Other Payments Total Operating Expenditure	635,000	617,700	625,400	
Operating Surplus/(Deficit)	(278,166)	(234,700)	(158,600)	
	(=: 0,:00)	(== :, : = =)	(100,000)	
Add Depreciation Loan Funds	526,900	509,500	520,400	
Asset Sales Accrual Non-Cash Adjustments				
Less Asset Expenditure Loan Principal	24,900	690,589	509,322	
Profit (Loss) on Disposal of Fixed Assets	-	-	-	
Cash Surplus/(Deficit)	223,834	(415,789)	(147,522)	

	Budget	Actual	Budget	
Health, Community & Welfare	2023-24	2023-24	2024-25	
Function Summary				
Tunetion Summary				
Operating Revenue				
Rate Revenue	5,038,500	5,062,500	5,465,900	
Fees & User Charges	533,700	593,500	633,500	
Contributions	327,700	812,000	473,000	
Interest	-	-	-	
Grants & Subsidies	3,083,939	2,769,400	50,400	
Other Revenue	99,400	150,800	99,600	
Total Operating Revenue	9,083,239	9,388,200	6,722,400	
Total Operating Revenue	3,003,233	3,300,200	0,122,400	
Operating Expenditure				
Departments				
Governance & Community	1,532,600	1,101,600	1,520,700	
Corporate Services	-	-	- 1,520,700	
Infrastructure Services	4,591,600	3,855,700	4,527,100	
Development & Regulatory Services	955,200	844,600	973,700	
Works	1,363,500	1,342,100	1,392,800	
Maintenance & Working Expenses	8,442,900	7,144,000	8,414,300	
Interest on Loans	46,500	50,000	50,000	
Depreciation	1,403,000	1,337,800	1,463,000	
Payments to Government Authorities	1,388,500	1,398,500	1,431,900	
Administration Allocated	101,300	103,100	105,600	
Other Payments	107,818	105,000	107,000	
Total Operating Expenditure	11,490,018	10,138,400	11,571,800	
Operating Surplus/(Deficit)	(2,406,779)	(750,200)	(4,849,400)	
· · · · · · · · · · · · · · · · · · ·	(=,,)	(: 23/230)	(1,3.0,100)	
Add				
Depreciation	1,403,000	1,337,800	1,463,000	
Loan Funds	-	-	-	
Asset Sales	-	-	-	
Accrual Non-Cash Adjustments	(254,200)	(737,000)	(398,000)	
- y	(= , = -)	(= 7=3=7	(111,110)	
Less				
Asset Expenditure	2,593,600	1,117,748	3,753,168	
Loan Principal	-	-	-	
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(3,851,579)	(1,267,148)	(7,537,568)	
Casii Surpius/ (Deficit)	(5,051,579)	(1,201,140)	(1,331,300)	

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Preventive Health				
Operating Revenue				
Rate Revenue				
Fees & User Charges	50,700	43,700	45,200	Licence & inspection fees
Contributions				
Interest Grants & Subsidies				
Other Revenue	_	_	-	
Total Operating Revenue	50,700	43,700	45,200	
	•		,	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	_	-	-	
Development & Regulatory Services	440,500	277,250	365,000	
Works	<u> </u>	-	-	
Maintenance & Working Expenses	440,500	277,250	365,000	
Interest on Loans	4.000	2.000	2,000	
Depreciation Payments to Government Authorities	4,800	3,000	3,000	
Administration Allocated				
Other Payments				
Total Operating Expenditure	445,300	280,250	368,000	
Operating Surplus/(Deficit)	(394,600)	(236,550)	(322,800)	
Add				
Depreciation	4,800	3,000	3,000	
Loan Funds				
Asset Sales		-		
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	18,000	-	-	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(407,800)	(233,550)	(319,800)	

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Animal Control				
Operating Revenue				
Rate Revenue Fees & User Charges Contributions Interest	99,200	112,000	115,900	Animal licences & fines
Grants & Subsidies				
Other Revenue	- 00.200	112,000	115 000	
Total Operating Revenue	99,200	112,000	115,900	
Operating Expenditure				
Departments Governance & Community Corporate Services	-	-	-	
Infrastructure Services Development & Regulatory Services	325,500	296,350	348,600	
Works	20,200	23,699	26,700	
Maintenance & Working Expenses	345,700	320,049	375,300	
Interest on Loans	10.000	6.000	0.100	
Depreciation Payments to Government Authorities Administration Allocated Other Payments	10,800	6,900	9,100	
Total Operating Expenditure	356,500	326,949	384,400	
Operating Surplus/(Deficit)	(257,300)	(214,949)	(268,500)	
Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments	10,800	6,900	9,100	
Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	-	-	80,000	
Cash Surplus/(Deficit)	(246,500)	(208,049)	(339,400)	

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Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Fire Protection				
Operating Revenue				
Rate Revenue	1,388,500	1,398,500	1,431,900	State fire contribution
Fees & User Charges Contributions Interest	3,000	2,000	3,000	Fire hazard clearing
Grants & Subsidies				
Other Revenue	55,500	55,900	57,300	Fire Levy commission
Total Operating Revenue	1,447,000	1,456,400	1,492,200	
Operating Expenditure				
Departments				
Governance & Community Corporate Services Infrastructure Services	- -	-	- -	
Development & Regulatory Services Works	7,100 353,200	1,100 344,300	2,400 370,500	Fire hazard control Roadside vegetation
Maintenance & Working Expenses Interest on Loans	360,300	345,400	372,900	
Depreciation Payments to Government Authorities	1,388,500	1,398,500	1,431,900	
Administration Allocated Other Payments	55,500	55,900	57,300	
Total Operating Expenditure	1,804,300	1,799,800	1,862,100	1
Operating Surplus/(Deficit)	(357,300)	(343,400)	(369,900)	
Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments				
Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(357,300)	(343,400)	(369,900)	1
				4

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Emergency Services				
Operating Revenue				
Rate Revenue	-	-	-	
Fees & User Charges	-	-	-	
Contributions Interest	-	-	-	
Grants & Subsidies	2,431,500	2,434,400		Flood reimbursement & Grant
Other Revenue	-	54,000	-	Flood insurance claim
Total Operating Revenue	2,431,500	2,488,400	-	
Operating Expenditure				
Departments Governance & Community	-	-	-	
Corporate Services Infrastructure Services Development & Regulatory Services Works	23,200	9,700	26,000	
Maintenance & Working Expenses	23,200	9,700	26,000	
Interest on Loans			·	
Depreciation	-	-	-	
Payments to Government Authorities				
Administration Allocated Other Payments				
Total Operating Expenditure	23,200	9,700	26,000	
Operating Surplus/(Deficit)	2,408,300	2,478,700	(26,000)	
Add				
Depreciation	_	_	-	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	33,000	20,000	
Loan Principal Profit (Loss) on Disposal of Fixed Assets				
'	2 400 200	2 445 700	(46,000)	
Cash Surplus/(Deficit)	2,408,300	2,445,700	(46,000)	

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Cemeteries				
Operating Revenue				
Rate Revenue				
Fees & User Charges	26,600	31,000	32,100	Cemetery fees
Contributions				
Interest				
Grants & Subsidies				
Other Revenue	26,600	31,000	32,100	
Total Operating Revenue	20,000	31,000	32,100	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	-	-	-	
Infrastructure Services Development & Regulatory Services	-	-	-	
Works	65,800	61,900	73,500	
Maintenance & Working Expenses	65,800	61,900	73,500	
Interest on Loans				
Depreciation	4,700	6,200	7,300	
Payments to Government Authorities				
Administration Allocated				
Other Payments	70.500	60.100	00.000	
Total Operating Expenditure	70,500	68,100	80,800	
Operating Surplus/(Deficit)	(43,900)	(37,100)	(48,700)	
Add				
Depreciation	4,700	6,200	7,300	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	10,000	9,668	106,000	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(49,200)	(40,568)	(147,400)	

	•			
Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Community Amenities				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions	-	-	-	
Interest				
Grants & Subsidies	70,000	-	-	
Other Revenue				l
Total Operating Revenue	70,000	-	-	l
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	-	-	-	
Infrastructure Services Development & Regulatory Services	- -	-	-	
Works	322,800	325,300	342,700	Public toilets
Maintenance & Working Expenses	322,800	325,300	342,700	1
Interest on Loans				
Depreciation	43,400	43,100	50,200	
Payments to Government Authorities				
Administration Allocated				
Other Payments			200.000	l
Total Operating Expenditure	366,200	368,400	392,900	
Operating Surplus/(Deficit)	(296,200)	(368,400)	(392,900)	
Add				
Depreciation	43,400	43,100	50,200	
Loan Funds	,	•	·	
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	181,000	110,918	420,586	
Loan Principal	131,000	110,510	420,550	
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(433,800)	(436,218)	(763,286)	ł
=	(.55,550)	(.55,210)	(. 55,266)	

2024-23 Budget Estimates							
Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25				
Street Lighting							
Operating Revenue							
Rate Revenue Fees & User Charges Contributions	-	-	-				
Interest							
Grants & Subsidies	400	400	400				
Other Revenue Total Operating Revenue	400	400 400	400 400	Lighting reimbursements			
-	400	400	400				
Operating Expenditure							
Departments Governance & Community Corporate Services	-	-	-				
Infrastructure Services Development & Regulatory Services Works	233,401 - -	250,198 - -	261,999 - -				
Maintenance & Working Expenses	233,401	250,198	261,999				
Interest on Loans							
Depreciation	36,000	39,100	39,100				
Payments to Government Authorities Administration Allocated							
Other Payments	200 401	200 200	201 000				
Total Operating Expenditure	269,401	289,298	301,099				
Operating Surplus/(Deficit)	(269,001)	(288,898)	(300,699)				
Add Depreciation Loan Funds	36,000	39,100	39,100				
Asset Sales Accrual Non-Cash Adjustments							
Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	-	-	-				
Cash Surplus/(Deficit)	(233,001)	(249,798)	(261,599)				
casii Surpius/ (Deficit)	(233,001)	(243,790)	(201,399)				

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Area Promotion				
Operating Revenue				
Rate Revenue				
Fees & User Charges	107,000	123,000	127,300	Visitor information centre
Contributions	-	-	-	
Interest	-	-	-	
Grants & Subsidies	-	-	-	
Other Revenue	43,000	40,000	41,400	Visitor centre commissions
Total Operating Revenue	150,000	163,000	168,700	
Operating Expenditure				
Departments				
Governance & Community Corporate Services	448,200	463,000	490,100 -	
Infrastructure Services Development & Regulatory Services	30,200 -	28,100	54,000	
Works	6,800	6,700	7,600	
Maintenance & Working Expenses	485,200	497,800	551,700	
Interest on Loans				
Depreciation	27,800	25,700	25,900	
Payments to Government Authorities Administration Allocated				
Other Payments	5,000	5,000	5,000	In kind support
Total Operating Expenditure	518,000	528,500	582,600	
Operating Surplus/(Deficit)	(368,000)	(365,500)	(413,900)	
Add				
Depreciation	27,800	25,700	25,900	
Loan Funds			·	
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	-	40,000	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Economic Development				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions				
Interest				
Grants & Subsidies	374,900	300,000	50,400	Shorts Walks grant programs
Other Revenue				
Total Operating Revenue	374,900	300,000	50,400	
_				
Operating Expenditure				
Departments				
Governance & Community	368,700	120,200	402,500	
Corporate Services	-	-	-	
Infrastructure Services	798,800	362,300	409,300	
Development & Regulatory Services Works	1,900	1,700	1,700	
Maintenance & Working Expenses	1,169,400	484,200	813,500	
Interest on Loans			·	
Depreciation	-	-	-	
Payments to Government Authorities				
Administration Allocated				
Other Payments	-	-	2,000	
Total Operating Expenditure	1,169,400	484,200	815,500	
Operating Surplus/(Deficit)	(794,500)	(184,200)	(765,100)	
Add				
Depreciation	-	-	-	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	-	-	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(794,500)	(184,200)	(765,100)	
=				

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Household Waste				
Operating Revenue				
Rate Revenue	3,650,000	3,664,000	4,034,000	Waste management charges
Fees & User Charges Contributions Interest	242,200	281,800	310,000	Tips & transfer station fees
Grants & Subsidies Other Revenue	207,539	30,000	-	
Total Operating Revenue	4,099,739	3,975,800	4,344,000	
Operating Expenditure				
Departments Governance & Community Corporate Services	- -	-	-	
Infrastructure Services Development & Regulatory Services	3,463,699 -	3,171,101 -	3,756,901 -	
Works _	10,400	1,200	1,300	
Maintenance & Working Expenses Borrowing Costs	3,474,099 46,500	3,172,301 50,000	3,758,201 50,000	Tip rehab provision mvmt
Depreciation Depreciation	765,500	776,700	867,800	Tips & Transfer Station assets
Payments to Government Authorities	·	·		,
Administration Allocated	45,800	47,200	48,300	
Other Payments	4 221 000	4.046.201	4724201	
Total Operating Expenditure	4,331,899	4,046,201	4,724,301	
Operating Surplus/(Deficit) =	(232,160)	(70,401)	(380,301)	
Add				
Depreciation Loan Funds	765,500	776,700	867,800	
Asset Sales				
Accrual Non-Cash Adjustments	46,500	50,000	50,000	
Less				
Asset Expenditure	1,496,500	694,104	1,591,240	
Loan Principal Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(916,660)	62,195	(1,053,741)	
=	(510,000)	02,133	(1,055,141)	

	•			
Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Non-Household Waste				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions				
Interest				
Grants & Subsidies				
Other Revenue				
Total Operating Revenue _	-	-	-	
Operating Expenditure				
Departments Governance & Community	_	_	_	
Corporate Services	-	-	-	
Infrastructure Services	-	-	-	
Development & Regulatory Services	-	-	-	
Works	411,000	409,900	358,200	Street Bins
Maintenance & Working Expenses Interest on Loans	411,000	409,900	358,200	
Depreciation	1,800	_	_	
Payments to Government Authorities	1,000			
Administration Allocated				
Other Payments				
Total Operating Expenditure	412,800	409,900	358,200	
Operating Surplus/(Deficit)	(412,800)	(409,900)	(358,200)	
Add				
Depreciation	1,800	-	-	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure				
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)				

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Stormwater Drainage				
Operating Revenue				
Rate Revenue	F 000			
Fees & User Charges Contributions	5,000 300,700	- 787,000	448,000	Design fees Subdivisions taken over
Interest	300,700	787,000	440,000	Subdivisions taken over
Grants & Subsidies	_	-	-	
Other Revenue	-	-	-	
Total Operating Revenue	305,700	787,000	448,000	
Onevesting Evenenditure				
Operating Expenditure				
Departments Governance & Community	_	-	-	
Corporate Services	-	-	-	
Infrastructure Services	26,100	6,800	5,400	
Development & Regulatory Services Works	- 137,900	- 128,500	171,000	
Maintenance & Working Expenses	164,000	135,300	176,400	
Interest on Loans				
Depreciation	480,200	405,000	428,500	
Payments to Government Authorities				
Administration Allocated				
Other Payments Total Operating Expenditure	644,200	540,300	604,900	
•				
Operating Surplus/(Deficit)	(338,500)	246,700	(156,900)	
Add				
Depreciation	480,200	405,000	428,500	
Loan Funds				
Asset Sales	(200 700)	(797,000)	(449,000)	C. B. W. Caller, and a Caller Con-
Accrual Non-Cash Adjustments	(300,700)	(787,000)	(440,000)	Subdivision contributions
Less				
Asset Expenditure	853,100	270,058	1,495,342	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(1,012,100)	(405,358)	(1,671,742)	

Operating Revenue Rate Revenue	
	_
Rate Revenue	_
	_
Fees & User Charges	_
Contributions	
Interest Grants & Subsidies	
Other Revenue	-
Total Operating Revenue	_
Total Operating Revenue	
Operating Expenditure	
Departments	
Governance & Community	-
Corporate Services	-
Infrastructure Services Development & Regulatory Services 182,100 269,900	257,700
Works 33,500 38,900	39,600
Maintenance & Working Expenses 215,600 308,800	297,300
Interest on Loans	
Depreciation	-
Payments to Government Authorities Administration Allocated	
Other Payments - Grants	_
Total Operating Expenditure 215,600 308,800	297,300
Operating Surplus/(Deficit) (215,600) (308,800)	(297,300)
	. , , ,
Add	
Depreciation	-
Asset Sales	
Accrual Non-Cash Adjustments	
Less	
Asset Expenditure	-
Loan Principal	
Profit (Loss) on Disposal of Fixed Assets	
Cash Surplus/(Deficit) (215,600) (308,800)	(297,300)

Community Development Operating Revenue Rate Revenue	-
Rate Revenue	- - - -
Fees & User Charges Contributions 2,000 -	- - - -
Contributions 2,000 -	- - - -
,,,,	- - -
Interest	- - -
	-
Grants & Subsidies	-
Other Revenue	
Total Operating Revenue 2,000 -	-
One washing Evypound it was	
Operating Expenditure	
Departments Governance & Community 626,100 452,000 5	577,300
Governance & Community 626,100 452,000 5 Corporate Services -	-
Infrastructure Services 16,200 27,500	13,500
Development & Regulatory Services	-
Works	-
Maintenance & Working Expenses 642,300 479,500	590,800
Interest on Loans	
Depreciation 17,200 24,000	24,000
Payments to Government Authorities Administration Allocated	
Other Payments - Community Grants 102,818 100,000	100,000
Total Operating Expenditure 762,318 603,500	714,800
Operating Surplus/(Deficit) (760,318) (603,500) (7	714,800)
Add	
Depreciation 17,200 24,000	24,000
Loan Funds	
Asset Sales	
Accrual Non-Cash Adjustments	
Less	
Asset Expenditure	-
Loan Principal	
Profit (Loss) on Disposal of Fixed Assets	
	590,800)

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Families, Youth & Children				
Operating Revenue				
Rate Revenue				
Fees & User Charges	-	-	-	
Contributions Interest				
Grants & Subsidies	-	5,000	-	
Other Revenue		,,,,,		
Total Operating Revenue	-	5,000	-	1
Operating Expenditure				
Departments				
Governance & Community Corporate Services	63,600	37,400	22,800	Grant program
Infrastructure Services	-	-	-	
Development & Regulatory Services	-	-	-	
Works		- 27.400	- 22,000	
Maintenance & Working Expenses Interest on Loans	63,600	37,400	22,800	
Depreciation	800	700	700	
Payments to Government Authorities				
Administration Allocated				
Other Payments		20.100	22.522	
Total Operating Expenditure	64,400	38,100	23,500	ł
Operating Surplus/(Deficit)	(64,400)	(33,100)	(23,500)	
Add				
Depreciation	800	700	700	Events trailer
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	-	-	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets	(60,600)	(20.100)	(22.222	
Cash Surplus/(Deficit)	(63,600)	(32,400)	(22,800)	J

Health, Community & Welfare	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Aged & Disabled				
Operating Revenue				
Rate Revenue	-	-	-	
Fees & User Charges	-	-	-	
Contributions	25,000	25,000	25,000	Special Committee contrib.
Interest	-	-	-	
Grants & Subsidies	-	-	-	
Other Revenue	500	500	500	Special committee interest
Total Operating Revenue	25,500	25,500	25,500	
Operating Expenditure				
Departments				
Governance & Community	26,000	29,000	28,000	Community car expenses
Corporate Services	-	-	-	
Infrastructure Services	-	-	-	
Development & Regulatory Services	-	-	-	
Works		- 20.000	- 20.000	
Maintenance & Working Expenses	26,000	29,000	28,000	
Interest on Loans	10.000	7 400	7 400	
Depreciation	10,000	7,400	7,400	
Payments to Government Authorities				
Administration Allocated				
Other Payments	- 26,000	- 2C 400	25 400	1
Total Operating Expenditure	36,000	36,400	35,400	ł
Operating Surplus/(Deficit) =	(10,500)	(10,900)	(9,900)	
Add				
Depreciation	10,000	7,400	7,400	
Loan Funds		-		
Asset Sales		-		
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	35,000	-	_	Westbury Car
Loan Principal		-		
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(35,500)	(3,500)	(2,500)	1
= =				2

Land Use Planning & Building Function Summary	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25
Operating Revenue			
Rate Revenue Fees & User Charges Contributions Interest Grants & Subsidies Other Revenue	593,100 2,900 - -	625,000 500 - 12,000	647,000 500 - - 12,000
Total Operating Revenue	596,000	637,500	659,500
Operating Expenditure Departments Governance & Community Corporate Services Infrastructure Services	- - 118,700	- - 143,600	- - 216,800
Development & Regulatory Services Works Maintenance & Working Expenses	1,791,400 - 1,910,100	1,532,400 - 1,676,000	1,813,900 - 2,030,700
Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments Total Operating Expenditure	18,100 - - - 1,928,200	- 4,300 - - - - 1,680,300	- 4,300 - - - 2,035,000
Operating Surplus/(Deficit)	(1,332,200)	(1,042,800)	(1,375,500)
Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments	18,100 - - -	4,300 - - -	4,300 - - -
Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets Cash Surplus/(Deficit)	42,000 - - (1,356,100)	(1,038,500)	- - - (1,371,200)
casii surpius/ (Dericit)	(1,350,100)	(1,050,500)	(1,371,200)

Land Use Planning & Building	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25
Land Use Planning			
Operating Revenue			
Rate Revenue			
Fees & User Charges	299,000	330,000	341,600
Contributions			
Interest Grants & Subsidies			
Other Revenue	_	_	_
Total Operating Revenue	299,000	330,000	341,600
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services Infrastructure Services	- 118,700	143,600	- 216,800
Development & Regulatory Services	1,228,800	1,054,300	1,265,700
Works	-	-	-
Maintenance & Working Expenses	1,347,500	1,197,900	1,482,500
Interest on Loans	12,000	2,000	2,000
Depreciation Payments to Government Authorities	12,000	2,600	2,600
Administration Allocated			
Other Payments			
Total Operating Expenditure	1,359,500	1,200,500	1,485,100
Operating Surplus/(Deficit)	(1,060,500)	(870,500)	(1,143,500)
Add			
Depreciation	12,000	2,600	2,600
Loan Funds			
Asset Sales	-	-	-
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	17,000	-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(1,065,500)	(867,900)	(1,140,900)

	Rudgot	Anticipated Actual	Budget
Land Use Planning & Building	Budget 2023-24	2023-24	2024-25
Building Control			
Operating Revenue	•		
Rate Revenue			
Fees & User Charges	294,100	295,000	305,400
Contributions	2,900	500	500
Interest			
Grants & Subsidies		12.000	12.000
Other Revenue	207.000	12,000	12,000
Total Operating Revenue	297,000	307,500	317,900
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	-	-	-
Infrastructure Services	- 562,600	- 478,100	- 548,200
Development & Regulatory Services Works	302,000	478,100	540,200
Maintenance & Working Expenses	562,600	478,100	548,200
Interest on Loans	,		,
Depreciation	6,100	1,700	1,700
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	568,700	479,800	549,900
Operating Surplus/(Deficit)	(271,700)	(172,300)	(232,000)
Add			
Depreciation	6,100	1,700	1,700
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	25,000	-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(290,600)	(170,600)	(230,300)

Recreation & Culture Function Summary	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25
Operating Revenue			
Rate Revenue	-	-	-
Fees & User Charges Contributions	141,000 104,800	148,800	160,400
Interest	1,300	305,500 800	190,000 1,000
Grants & Subsidies	1,900,000	486,000	4,639,900
Other Revenue	6,900	6,900	4,039,900 6,900
Total Operating Revenue	2,154,000	948,000	4,998,200
		3 .0,000	.,550,200
Operating Expenditure			
Departments			
Governance & Community	24,500	21,900	26,500
Corporate Services	39,400	45,800	51,500
Infrastructure Services Development & Regulatory Services	1,107,200	1,173,600	1,039,900
Works	1,134,700	1,241,400	1,331,900
Maintenance & Working Expenses	2,305,800	2,482,700	2,449,800
Interest on Loans	-	-	-
Depreciation	859,700	766,000	839,700
Payments to Government Authorities	-	-	-
Administration Allocated	-	-	-
Other Payments	-	_	-
Total Operating Expenditure	3,165,500	3,248,700	3,289,500
Operating Surplus/(Deficit)	(1,011,500)	(2,300,700)	1,708,700
Add			
Depreciation	859,700	766,000	839,700
Loan Funds	-	-	-
Asset Sales	-	-	-
Accrual Non-Cash Adjustments	-	-	-
Less			
Asset Expenditure	4,855,300	2,516,517	5,458,930
Loan Principal	-	_,5 10,5 11	-
Profit (Loss) on Disposal of Fixed Assets	_	-	_
Cash Surplus/(Deficit)	(5,007,100)	(4,051,217)	(2,910,530)
casi. Sai pias, (Seriely	(3,007,100)	(7,001,411)	(2,510,550)

101 : 15 50	aget - 5tiiii	4105		
Recreation & Culture	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Public Halls				
Operating Revenue				
Rate Revenue				
Fees & User Charges	5,500	2,800	5,500	Westbury Town Hall
Contributions	34,000	35,000	35,000	Special Committees
Interest	1,000	800	1,000	Special Committees
Grants & Subsidies	300,000	150,000	-	Bracknell Hall
Other Revenue				
Total Operating Revenue	340,500	188,600	41,500	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	29,900	36,400	40,700	Insurance, rates, land tax
Infrastructure Services	96,100	66,000	112,300	Maintenance program
Development & Regulatory Services	12.100	11 000	12,000	
Works	13,100	11,000	13,000	
Maintenance & Working Expenses Interest on Loans	139,100	113,400	166,000	
Depreciation	116,100	104,500	127,300	
Payments to Government Authorities	110,100	104,300	127,300	
Administration Allocated				
Other Payments				
Total Operating Expenditure	255,200	217,900	293,300	
Operating Surplus/(Deficit)	85,300	(29,300)	(251,800)	
Add				
Depreciation	116,100	104,500	127,300	
Loan Funds		·		
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	140,000	434,377	108,000	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	61,400	(359,177)	(232,500)	
=				

	•			
Recreation & Culture	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Swimming Pools & Other Swimming				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions	-	25,500	-	Bequeathment
Interest				
Grants & Subsidies				
Other Revenue		25,500		
Total Operating Revenue		25,500	-	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	- 244,100	264,100	137,800	
Development & Regulatory Services	-	-	-	
Works	5,400	5,500	5,600	
Maintenance & Working Expenses	249,500	269,600	143,400	
Interest on Loans				
Depreciation	17,000	23,300	23,800	
Payments to Government Authorities				
Administration Allocated				
Other Payments Total Operating Expenditure	266,500	292,900	167,200	
Operating Surplus/(Deficit)	(266,500)	(267,400)	(167,200)	
Add				
Depreciation	17,000	23,300	23,800	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	_	40,000	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(249,500)	(244,100)	(183,400)	
=				

Recreation & Culture	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25
Recreation Grounds & Sports Facilities	1		
Operating Revenue			
Rate Revenue			
Fees & User Charges	80,200	91,000	98,200
Contributions	3,800	5,000	5,000
Interest			
Grants & Subsidies	1,540,000	335,000	4,483,300
Other Revenue	1 (24 000	- 421,000	4 506 500
Total Operating Revenue	1,624,000	431,000	4,586,500
Operating Expenditure			
Departments 8: Community			
Governance & Community Corporate Services		-	_
Infrastructure Services	527,800	591,700	612,500
Development & Regulatory Services	-	-	-
Works	573,100	647,900	722,300
Maintenance & Working Expenses	1,100,900	1,239,599	1,334,800
Interest on Loans	464 400	440.700	400 500
Depreciation	461,100	449,700	480,500
Payments to Government Authorities Administration Allocated			
Other Payments - Recreation Grants	_	_	_
Total Operating Expenditure	1,562,000	1,689,299	1,815,300
Operating Surplus/(Deficit)	62,000	(1,258,299)	2,771,200
, ,	·	, , , ,	, ,
Add			
Depreciation	461,100	449,700	480,500
Loan Funds			
Asset Sales less Transfers to C'ttees			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	3,957,100	1,805,510	4,507,314
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets	-	-	-
Cash Surplus/(Deficit)	(3,434,000)	(2,614,109)	(1,255,614)

Recreation & Culture	Budget 2023-24	_	
Library Services			
Operating Revenue	-		
Rate Revenue			
Fees & User Charges	47,500	47,700	49,400
Contributions			
Interest Grants & Subsidies			
Other Revenue			
Total Operating Revenue	47,500	47,700	49,400
. ,		•	
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	9,500	9,400	10,800
Infrastructure Services Development & Regulatory Services	4,900	3,200	3,300
Works	-	-	-
Maintenance & Working Expenses	14,400	12,600	14,100
Interest on Loans			
Depreciation	4,700	7,500	7,500
Payments to Government Authorities Administration Allocated			
Other Payments			
Total Operating Expenditure	19,100	20,100	21,600
Operating Surplus/(Deficit)	28,400	27,600	27,800
Add			
Depreciation	4,700	7,500	7,500
Loan Funds	•	•	
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure			
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	33,100	35,100	35,300

Recreation & Culture	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Sundry Cultural Activities				
Operating Revenue				
Rate Revenue				
Fees & User Charges	7,500	7,000	7,000	Performing Arts Ctr
Contributions	2,000	-	-	
Interest	300	-	-	
Grants & Subsidies	-	1,000	-	
Other Revenue	-	-	-	
Total Operating Revenue	9,800	8,000	7,000	
Operating Expenditure				
Departments				
Governance & Community	24,500	21,900	26,500	
Corporate Services	-	- 124700	157.000	
Infrastructure Services	126,300	134,700	157,800	
Development & Regulatory Services Works	15,800	15,900	14,100	
Maintenance & Working Expenses	166,600	172,500	198,400	
Interest on Loans	100,000	172,300	130,100	
Depreciation	76,500	40,000	40,000	
Payments to Government Authorities	,	12,222	,	
Administration Allocated				
Other Payments				
Total Operating Expenditure	243,100	212,500	238,400	
Operating Surplus/(Deficit)	(233,300)	(204,500)	(231,400)	
Depreciation	76,500	40,000	40,000	
Loan Funds	. 0,000	. 5,555	.0,000	
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	-	_	
Loan Principal				
Profit (loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(156,800)	(164,500)	(191,400)	
=======================================	(130,000)	(10-1,500)	(131,400)	I

Recreation & Culture	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25	
Parks & Reserves				
Operating Revenue				
Rate Revenue				
Fees & User Charges	300	300	300	
Contributions	65,000	240,000	150,000	Public open space
Interest		•		
Grants & Subsidies	60,000	_	156,600	
Other Revenue	6,900	6,900	6,900	Overnight RV camp
Total Operating Revenue	132,200	247,200	313,800	
Operating Expenditure				
Departments Governance & Community	_	_	_	
Corporate Services	_	_	-	
Infrastructure Services	108,000	113,901	16,200	
Development & Regulatory Services	-	-	-	
Works	527,300	561,100	576,900	
Maintenance & Working Expenses	635,300	675,001	593,100	
Interest on Loans				
Depreciation	184,300	141,000	160,600	
Payments to Government Authorities				
Administration Allocated				
Other Payments				
Total Operating Expenditure	819,600	816,001	753,700	
Operating Surplus/(Deficit)	(687,400)	(568,801)	(439,900)	
Add				
Depreciation	184,300	141,000	160,600	
Loan Funds	- , -	,	, , , ,	
Asset Sales	-	_	-	
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	758,200	276,629	803,616	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(1,261,300)	(704,430)	(1,082,916)	

	_		
		Anticipated	
	Budget	Actual	Budget
Unallocated & Unclassified	2023-24	2023-24	2024-25
Function Summary			
ranecion sammary			
Operating Revenue			
Rate Revenue	12,689,000	12,640,000	13,319,500
Fees & User Charges	-	-	-
Contributions	-	-	-
Interest	980,900	1,656,100	1,272,800
Grants & Subsidies	2,603,400	2,736,500	2,784,500
Other Revenue	906,300	1,329,700	1,866,400
Total Operating Revenue	17,179,600	18,362,300	19,243,200
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	- (0.500)	- (2.400)	- (44.400)
Infrastructure Services	(8,500)	(3,100)	(11,100)
Development & Regulatory Services	(9,900) (429,900)	(9,900)	(9,900)
Works	(448,300)	(322,600)	(440,800)
Maintenance & Working Expenses Interest on Loans-internal loan	(440,300)	(335,600)	(461,800)
	420.000	422.000	457.000
Depreciation	430,800	432,000	457,600
Payments to Government Authorities	100	700	400
Administration Allocated	100	700	400
Other Payments	(17.400)	07.100	(2.000)
Total Operating Expenditure	(17,400)	97,100	(3,800)
Operating Surplus/(Deficit)	17,197,000	18,265,200	19,247,000
Add			
Depreciation	430,800	432,000	457,600
Loan Funds & Capital Repayments	-	-	-
Asset Sales	970,000	1,129,700	1,560,000
Accrual Non-Cash Adjustments	570,000	1,123,100	1,500,000
Accidal Non Cash Adjustinents			
Less			
Asset Expenditure	1,204,100	677,086	2,755,672
Loan Principal	-	-	-
Profit on Sale	225,000	605,100	1,170,500
Cash Surplus/(Deficit)	17,168,700	18,544,714	17,338,428
		. 0,0,	,555,120

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Unallocated & Unclassified	Budget 2023-24	Anticipated Actual 2023-24	Budget 2024-25
Private Works			
Operating Revenue			
Rate Revenue			
Fees & User Charges			
Contributions			
Interest			
Grants & Subsidies			
Other Revenue	1,500	7,000	5,000
Total Operating Revenue	1,500	7,000	5,000
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services Infrastructure Services	-	_	_
Development & Regulatory Services	-	-	-
Works _	1,300	6,700	3,500
Maintenance & Working Expenses	1,300	6,700	3,500
Interest on Loans			
Depreciation			
Payments to Government Authorities	400		
Administration Allocated	100	700	400
Other Payments	1 400	7 400	2,000
Total Operating Expenditure	1,400	7,400	3,900
Operating Surplus/(Deficit) =	100	(400)	1,100
Add			
Depreciation			
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure			
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	100	(400)	1,100
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		Anticipated		
	Budget	Actual	Budget	
Unallocated & Unclassified	2023-24	2023-24	2024-25	
Plant Working				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions				
Interest				
Grants & Subsidies	53,100	47,500	48,000	Diesel fuel rebate
Other Revenue	33,100	47,500	40,000	Dieser laci repate
Total Operating Revenue	53,100	47,500	48,000	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	- -	-	-	
Development & Regulatory Services	-	-	-	
Works	-	-	-	
Maintenance & Working Expenses	-	=	-	1
- Internal Hire Charges	(1,043,000)	(932,000)	(1,065,600)	
- Operating Expenditure	667,300	658,400	677,000	
Interest on Loans				
Depreciation	315,600	291,600	309,900	
Administration Allocated				
Training Costs				
Other Payments				l
Total Operating Expenditure	(60,100)	18,000	(78,700)	
Operating Surplus/(Deficit)	113,200	29,500	126,700	
Add				
Depreciation	315,600	291,600	309,900	
Loan Funds	-,	, , , , ,		
Asset Sales (excl. trade-in)				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure - Changeover cost Loan Principal	594,000	511,686	745,000	
Internal return on Plant	113,200	29,500	126,700	
Cash Surplus/(Deficit)	(278,400)	(220,086)	(435,100)	ĺ
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	•	Anticipated		Ì
	Budget	Actual	Budget	
Unallocated & Unclassified	2023-24	2023-24	2024-25	
Other Unallocated & Unclassified				
Operating Revenue				
Rate Revenue	12,689,000	12,640,000	13,319,500	General Rates
Fees & User Charges		-		
Contributions	-	-	-	
Interest	980,900	1,656,100	1,272,800	Bank, Loans & Rates
Grants & Subsidies	2,550,300	2,689,000	2,736,500	Financial Assistance Grants
Other Revenue	904,800	1,322,700	1,861,400	Taswater, residential rent, Profit on sale, PPL funds
Total Operating Revenue	17,125,000	18,307,800	19,190,200	
Operating Expenditure				
Departments Governance & Community	_	_	_	
Corporate Services	-	-	-	Unallocated land tax
Infrastructure Services	(8,500)	(3,100)	(11,100)	Depreciation & rental prop.
Development & Regulatory Services	(9,900)	(9,900)	(9,900)	•
Works	(55,500)	(55,700)	-	Depreciation in overheads
Maintenance & Working Expenses	(73,900)	(68,700)	(76,700)	
Interest on Loans	445.000	1 10 100	4.47.700	
Depreciation	115,200	140,400	147,700	Depots & minor plant
Payments to Government Authorities				
Administration Allocated				
Other Payments Total Operating Expenditure	41,300	71,700	71,000	
Operating Surplus/(Deficit)	17,083,700	18,236,100	19,119,200	
Add				
Depreciation	115,200	140,400	147,700	
Loan Funds & Capital Repayments	-	-	-	
Asset Sales	970,000	1,129,700	1,560,000	Sale of Public Land
Accrual Non-Cash Adjustments	-	-	-	
Less				
Asset Expenditure	610,100	165,400	2,010,672	Depots, vehicles & minor plant
Loan Principal	3.0,.00	. 55, .50	_,3.0,0.2	
Profit on Sale	225,000	605,100	1,170,500	Sale of Public Land
Internal Return on plant	(113,200)	(29,500)	(126,700)	
Cash Surplus/(Deficit)	17,447,000	18,765,200	17,772,428	
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ne Off Specific Projects & Programs		Budget 2024	Anticipated 2024	Budget 2025
Governance & Community				
Northern councils shared services initiatives	Other Functions	10,000	-	10,000
City of Gastronomy Support	Other Functions	10,900	7,300	-
NTARC Membership Agreement	Other Functions	25,200	34,200	35,600
LG Reform Consultation	Other Functions	20,000	17,400	-
Brand Strategy	Other Functions	175,000	169,700	_
Corporate style manual	Communications	- 1	-	10,000
Council signage upgrade plan	Communications	_	_	25,000
Corporate imagery updates	Communications	10,000	_	15,000
Website improvements	Communications	30,000		25,000
·	Communications	10,000	-	25,000
Communications & engagement strategy			-	-
State northern prison community communications	Economic Development	5,000	20.000	22,000
Youth Strategy (Grant)	Youth Support	43,600	20,800	22,800
LIFT Program (Grant)	Youth Support	20,000	16,600	-
Westbury Bicentennial Project	Community Development	86,000	22,200	65,000
Community Training & Events Calendar	Community Development	18,000	1,400	
Placemaking township activation	Community Development	-	-	60,000
New community event activation	Community Development	-	-	25,000
On Line Access Centres	Community Development	17,000	16,900	-
Implementation of Child Safe Legislation	Administration	-	=	30,000
Economic Development Forum	Economic Development	-	-	20,000
New Community Strategic Plan	Community Development	25,000	35,200	-
		505,700	341,700	343,400
Corporate				
Policy Documentation Review	Human Resources	20,000	-	10,000
Fileshare review	Administration	40,000	-	-
Safety Consultant	Human Resources	-	-	40,000
Culture Improvement Activities	Human Resources	20,000	17,000	8,000
Workforce Strategy	Human Resources	20,000		-
Customer Service: Community Survey	Cashier Reception	15,000		
IT Strategic Plan: ERP program	IT	257,100	140.000	267,100
		372,100	157,000	325,100
Davidannant 9: Danidatani		012,100	,	020,100
Development & Regulatory	Animal Control	15,000	2,500	3,000
Dog magement plan & signage update		15,000		3,000
Bodyworn Cameras	Animal Control		13,000	-
EHO TTR (temp)	Environmental Health	57,200	57,200	44,800
EHO TTR (temp)	Preventative Health	116,100	116,100	104,500
Succession Planning	Building	39,500	39,500	-
Wesbury Structure & Character Planning	Strategic Planning	-	-	10,000
Council Land Rezoning Applications	Strategic Planning	20,000	-	-
Regional Planning Project Contribution	Strategic Planning	20,500	=	30,000
State northern prison DA assessment	Strategic Planning	20,000	1,000	-
PVBH structure plan update	Strategic Planning	30,000	13,000	15,000
Regional Land Use Strategy amendments	Strategic Planning	10,000	-	-
	Strategic Planning	20,000	-	20,000
Carrick ODP	Strategie i lanning			

One Off Specific Projects & Programs		Budget 2024	Anticipated 2024	Budget 2025
Infrastructure				
Asset revaluations roads & buildings	Asset Management	=	-	-
SRRP: Exton & Bogan linemarking (Grant)	Road Management	35,500	35,000	-
SRRP: Weegena & Dunorlan linemarking (Grant)	Road Management	29,600	30,000	-
Crack sealing	Road Management	30,000	-	30,000
Succession Planning: Engineering	Road Management	15,000	-	-
Westbury Rd & Vale St intersection feasibility	Road Management	50,000	-	50,000
School intersections safety assessment	Road Management	10,000	-	10,000
Deloraine intersections safety assessment	Road Management	15,000	13,000	-
Asbestos register finalisation	Property Management	20,000	-	-
Access system upgrade	Property Management	50,000	40,000	40,000
Flood Remediation (Grant)	Bridges	-	71,300	-
Westbury: Weed management & tyre removal	Household Waste	7,500	20,000	15,000
Westbury: Groundwater bores	Household Waste	16,200	9,200	16,200
Westbury: Cleaning stormwater lines	Household Waste	10,000	2,500	-
Westbury: Hydromulching old landfill area	Household Waste	9,500	8,500	9,500
Westbury: Decommissioning & rehab plan	Household Waste	25,000	-	-
Westbury: Planning scheme rezone (height & tonnage)	Household Waste	10,000	-	30,000
Deloraine: SMP leachate pond assessment	Household Waste	18,000	14,000	18,000
Deloraine: Weed control & tyre removal	Household Waste	7,500	9,200	5,000
Deloraine: Leachate & sediment pond silt removal	Household Waste	10,000	10,000	10,000
Deloraine: Stormwater lines inspection and cleaning	Household Waste	10,000	9,500	-
Deloraine: New groundwater monitoring bores	Household Waste	16,200	13,800	16,200
Deloraine: Updated EMP (compliance)	Household Waste	12,500	17,500	20,000
Deloraine: Decommission & rehabilitationp plan	Household Waste	-		25,000
Deloraine: Noise monitoring	Household Waste	8,000	8,000	8,000
Deloraine: Consultant height increase plan	Household Waste	20,000	-	-
Deloraine: Installation of gas monitoring borehole	Household Waste	20,000	20,000	-
Meander community transfer station: Safety barrier	Household Waste	2,500	1,100	-
Strategy: Flood Remediation (Grant)	Household Waste	-	-	10,000
Strategy: Waste Communication Plan	Household Waste	4.500		10,000
Strategy: Garage Sale Trail	Household Waste	4,500	6,600	6,600
Strategy: Waste Management Strategy document	Household Waste	30,000	34,000	10,000
Strategy: New Landfill Feasibility Meander Valley Rd Hadroon design work (Crapt)	Economic Davelonment	200,000	20,000	180,000
Meander Valley Rd Hadspen design work (Grant)	Economic Development Economic Development	194,500 413,800	20,000 312,700	174,500 102,700
Tasmanian Short Walks project (Grant) Combined Short Walks Project Kentish (Grant)	Economic Development	125,300	500	102,700
Old Meander School funding contribution	Community Development	8,800	14,000	100,800
Review of Pool Facility Operations	Swimming Pools	49,800	33,000	
Caveside Pool & Court Repairs	Swimming Pools	60,000	42,000	5,000
Deloraine Pool retaining wall	Swimming Pools	15,000	42,000	11,000
Flood Remediation (Insurance)	Swimming Pools	13,000	22,000	11,000
Community Complex sand & seal	Sport & Recreation	10,000	7,500	_
WSC floor sand & seal	Sport & Recreation	55,000	49,000	_
MVPAC kitchen equipment replacement	Sundry Cultural	5,000	5,000	_
MVPAC Painting	Sundry Cultural	3,000	3,000	14,000
Westbury RSL lighting installation	Sundry Cultural	5,000	_	5,000
Westbury Town Hall external paint & lighting	Public Halls	30,000	9,000	3,000
	Parks & Reserves	25,000	1	·
Deloraine Bass Hwy signage bay maintenance		25,000	27,000	10.500
Visitors Centre - Safety Barriers	Tourism Promotion	_	_	19,500
Deloraine Pool - Changeroom Vinyl	Swimming Pools	60,000	65,000	11,000
Huntsman Lake boat ramp contribution (Grant)	Parks & Reserves	60,000 1,749,700	65,000 999,900	953,000
Works				
Community street bin replacement program	Non-Household Waste	150,000	140,000	75,000
Linemarking Blackstone Heights Road	Roads & Streets	-	-	40,000
Landscape corridor design (Hadspen)	Roads & Streets	-	-	10,000
Road Signage Update Stage 2	Tourism	-	-	25,000
Technology - tablets and data	Administration	-	-	30,000
Culvert upgrade (Exton)	Stormwater	-	-	15,000
Flood Remediation (Grant)	Roads & Streets	-	38,000	-
Flood Remediation (Grant)	Parks & Reserves	-	7,000	-
Rotary Park riverbank	Parks & Reserves	40,000	40,000	20,000
Wild Wood tree maintenance	Parks & Reserves	15,000	15,000	10,000
Traffic Management Training	Management			30,000
Country Club playground removal	Parks & Reserves	205.000	240.000	10,000
	One Off Duels of Francis I's	205,000	240,000	265,000
	One Off Project Expenditure		\$ 1,980,900	\$ 2,113,800
	nts One Off Operating Projects		-\$ 442,600	-\$ 400,800
Ame	nded One Off Projects Balance	\$ 2,747,500	\$ 1,538,300	\$ 1,713,000

Annual Increase/(Decrease): -\$

1,067,000