

WORKING TOGETHER

# ORDINARY MINUTES

**COUNCIL MEETING** 

Tuesday 10 July 2018

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Minutes of the Ordinary Meeting of the Meander Valley Council held at the Council Chambers Meeting Room, 26 Lyall Street, Westbury, on Tuesday 10 July 2018 at 1.33pm.

| <u>PRESENT:</u> | Mayor Craig Perkins, Deputy-Mayor Michael<br>Kelly, Councillors Andrew Connor, Tanya King, Ian<br>Mackenzie, Bob Richardson, Rodney Synfield,<br>John Temple and Deborah White.  |
|-----------------|--|
| APOLOGIES:      | Nil  |
| IN ATTENDANCE:  | Martin Gill, General Manager<br>Merrilyn Young, Executive Assistant<br>Jonathan Harmey, Director Corporate Services<br>Dino De Paoli, Director Infrastructure Services<br>Matthew Millwood, Director Works<br>Lynette While, Director Community & Development Services<br>Krista Palfreyman, Development Services Co-ordinator<br>Narelle Beer, Rates Manager<br>Marianne MacDonald, Communications Officer<br>Steve Jordan, Technical Officer<br>Justin Marshall, Senior Accountant |

# **114/2018 CONFIRMATION OF MINUTES:**

Councillor King moved and Councillor White seconded, "that the minutes of the Ordinary Meeting of Council held on Tuesday 12 June, 2018, be received and confirmed."

#### The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Mackenzie, Perkins, Synfield, Temple and White voting for the motion and Councillors Connor and Richardson voting against the motion.

Councillors Connor and Richardson abstained from voting as they were not in attendance at the June Council meeting.

# 115/2018 COUNCIL WORKSHOPS HELD SINCE THE LAST MEETING:

| Date :       | Items discussed:  |
|--------------|---|
| 26 June 2018 | <ul><li> 2018 Operating Budget and LTFP</li><li> Agfest Debrief</li></ul> |

## **116/2018 ANNOUNCEMENTS BY THE MAYOR:**

**Thursday 14 June 2018** Prospect High School student body meeting

#### Sunday 16 June – Wednesday 20 June 2018

Aust. Local Govt. Assoc. National General Assembly (Canberra)

#### Tuesday 26 June 2018

Citizenship Ceremony Council Workshop Community Forum - Mole Creek

#### Thursday 5 July 2018

Meeting with World Fly Fishing Championship organisers Judge at Beacon Foundation Dessert Challenge

# **117/2018 DECLARATIONS OF INTEREST:**

- 123/2018 WASTE TRANSFER STATION FEES CR IAN MACKENZIE
- 125/2018 CAMPING AT BRACKNELL RIVER RESERVE CR IAN MACKENZIE
- 127/2018 RELOCATION OF LIGHTS DELORAINE COMMUNITY COMPLEX CR IAN MACKENZIE

# 118/2018 TABLING OF PETITIONS:

Nil

# 119/2018 PUBLIC QUESTION TIME

#### 1. PUBLIC QUESTIONS TAKEN ON NOTICE – JUNE 2018

#### 1.1 Mr Frank Nott, Prospect Vale

Are Council Officers, Mayor and Councillors aware of the present situation at the entrance of Stage 2 of the Avila complex close to Bimbimbi Avenue at Jardine Crescent?

#### Response by Dino De Paoli, Director Infrastructure Services

A Council officer has inspected the entrance to Stage 2 of the Avila Complex. Council Officers will undertake a safety assessment based on the alignment of the driveway. The Director Infrastructure Services has spoken to Mr Nott to discuss this matter.

#### 2. PUBLIC QUESTIONS WITH NOTICE – JULY 2018

#### 2.1 Meander Area Residents and Ratepayers Association Inc. (MARRA)

We refer to Deputy Mayor Kelly's Question with Notice in the June 2018 Council meeting on yearly costs of non-core business, with a view to "...potential changes that...will keep rates increases to a minimum...". We understand the question relates to rates rise being considered because "(Council's) forecast revenue stream does not match our financial commitments." MARRA asks why Cr Kelly has not considered a motion to rescind the February 2018 decision to commit \$125,000 of ratepayers' money to a Meander Falls Road extension feasibility study, as this huge sum is also non-core business?

#### *Response from Martin Gill, General Manager*

Council officers had originally included \$30,000 in the proposed 2018–19 Budget to undertake initial planning work for the Meander Falls Road Extension Feasibility Study.

Following advice from the Premier that the State Government would not contribute funding toward the Feasibility Study Council and a review of proposed expenditure determined to remove the \$30,000 from the 2018–19 budget.

At this point Council has not allocated any money in Councils operating budget toward the proposed Feasibility Study.

This means that at the moment it has no impact on the general rate and is not contributing to the circumstances that have triggered the proposed rate increase.

Cr Kelly or Council may review the original decision and the commitment at a future time.

#### 3. PUBLIC QUESTIONS WITHOUT NOTICE – JULY 2018

#### 3.1 Mr Frank Nott, Prospect Vale

a) What is the current Meander Valley Council area population?

#### Response by Martin Gill, General Manager The current population for Meander Valley is 19,626.

- b) From page 33 of the Budge could I be provided with details on the \$216,000 indicated for ongoing costs from 17-18 for
  - i. Depreciation
  - ii. Operations
  - iii. Maintenance

#### Questions taken on Notice

- c) With the revenue that is lost (discontinued 278k Tas Water dividends and 43k NRM
  - i. How was this revenue used?
  - ii. Does Council still need to continue doing it?

#### Questions taken on Notice

#### 3.2 Mr Malcolm Eastley, Deloraine

Have the Mayor and Manager passed onto Councillors the concerns raised by small businesses at meetings with TasWater?

#### Question taken on Notice

# 120/2018 COUNCILLOR QUESTION TIME

#### 1. COUNCILLOR QUESTIONS TAKEN ON NOTICE – JUNE 2018

#### 1.1 Cr Ian Mackenzie

#### Bracknell River Reserve

i. What was the total cost of installation of bollard to council including materials, labour and all other associated council costs?

#### Response by Matthew Millwood, Director Works The estimated cost to install the bollard was \$337.

#### **Camping**

The following questions were part of a series of questions about free camping in the Northern Midlands local government asked by Councillor Mackenzie at the Ordinary Council meeting in June 2018.

The previous question was:

I believe that MVC's General Manager has recently had some communication with the Northern Midlands Council GM in regards to the process that Northern Midland Council went through in regards to Camping within the Northern Midlands Council Area is this correct?

The response was, yes this is correct.

ii. What was that process?

#### Response by Martin Gill, General Manager

# *In 2015, Northern Midlands Council developed and adopted a Camping in Council Reserves policy.*

After adopting the policy Northern Midlands Council undertook the following process before deciding to offer self-contained vehicle overnight rest areas on Council reserves:

- Worked through the full decision making guideline contained in the 2012 Statewide Directions Paper and cost attribution checklist
- Met with all existing caravan park owners in the Northern Midlands local government area
- Consulted with a range of stakeholders and residents, in particular residents who owned properties adjoining Council reserves

- Consulted with camping organisations, other sector representatives and local businesses
- Undertook a full risk assessment

Northern Midlands Council received no objections from other commercial operators and support from adjoining landowners.

iii. What was the outcome of that process?

#### Response by Martin Gill, General Manager

*There are number of Council owned reserves within Northern Midlands where Self - Contained Vehicles can stay overnight.* 

The service is available to self-contained vehicles only. This means shower, washing, toilet, cooking, and sleeping must be contained within the vehicle. No grey or black water or other liquid is to be let out onto the ground, around trees, or into waterways.

# You must obtain a permit to stay overnight. Permits are free for up to 48 hours and are available 24/7 via a website

#### A council officer undertakes regular inspections

#### Great Western Tiers Visitor Centre

I believe there are two businesses within that operation, the Museum and the Visitor Information Centre, is this correct?

Response by Jonathan Harmey, Director Corporate Services The Visitor Centre and Deloraine & Districts Folk Museum are regarded as one operation but Council does track some visitor numbers and financial information separately.

The property at 98 Emu Bay Rd, Deloraine provides visitor services, Yarns Artwork in Silk exhibition and the Deloraine & Districts Folk Museum including settler's cottages. They operate as one business. There is one business plan for the whole precinct.

The Deloraine & Districts Folk Museum is cared for by a volunteer group which is overseen by the Visitor Centre manager. The reference group fundraises to assist in some development and discretionary projects that they identify such as additional items to add to the Museum display. Council has a door counter that gathers total visitation to the precinct per day. Visitation for the Yarns exhibition and Museum is tallied by cash register ticket sales. There is one ticket that includes access to the Yarns exhibition and Museum. Both the Yarns exhibition and Museum have been achieved through considerable community involvement and donation. Maintenance and administration of the precinct is supported by a group of committed volunteers.

What is the total cost of the Museum business part only of that business to MVC?

#### Response by Jonathan Harmey, Director Corporate Services

The Visitor Information Centre and Deloraine & Districts Folk Museum buildings are joined and not separable. The cost of operating the business at the precinct was budgeted to cost \$367,000 in 2017-18, additional lawn mowing totalling \$2,300 was budgeted in 2017-18 and additional building maintenance of \$34,700 was budgeted in 2017-18. The costs do not include the many hours of volunteer time each day. Revenue of \$156,500 was budgeted to be received to offset the costs. The net cost of the entire precinct for 2017-18 is estimated to be \$247,500.



*Image of the precinct at 98-100 Emu Bay Rd, Deloraine displaying the one main building and settler's cottages at the rear of the property.* 

What is the total income of that part of the business?

#### Response by Jonathan Harmey, Director Corporate Services

Visitation for the Yarns exhibition and Museum is tallied by cash register ticket sales. There is one ticket that includes access to the Yarns exhibition and Museum. In almost all circumstances the visitor attends both attractions at the precinct following the purchase of their ticket. There is a very minor number who will just visit Yarns or just the Museum. For 2017-18 total ticket sales (Yarns & Museum) were \$29,700 and total visitation was 5,897. This would equate to 14.5% of all visitors to the precinct.

What is the total cost of the Visitor information Centre part only of this business to MVC?

#### Response by Jonathan Harmey, Director Corporate Services See response to "What is the total cost of the Museum business part only of that business to MVC? "

What is the total income of part of that business?

#### Response by Jonathan Harmey, Director Corporate Services Anticipated revenue for the precinct in 2017-18 is \$156,000. After removing the Yarns exhibition and Museum revenue of \$29,700 the remaining revenue for the precinct is \$126,300.

What is the total number of visitors to this centre?

#### Response by Jonathan Harmey, Director Corporate Services The total number of visitors for 2017-18 was 40,658 (including Yarns exhibition and Museum).

What is the total spend of those visitors to the GWTVC within the Meander Valley area?

#### Response by Jonathan Harmey, Director Corporate Services The total spend of people that visit the centre, visitors assisted over the phone and visitors assisted by email is unknown. The precinct recognises the following revenue:

- \$159,900 Gross accommodation sales (prior to recognising cost of accommodation)
- \$87,300 Merchandise sales
- *\$29,700 Yarns and Museum visitation*

• \$37,000 tickets, licences and other income

Gross accommodation sales breakdown is 1,058 bed nights sold. 728 (69%) are regional and 330 (31%) other areas Statewide.

The Visitor Information Centre network has reported that engagement with Visitor Centre's can result in 59% or more additional expenditure in the community (or around \$180 per adult visitor) on fuel, food and retail, accommodation and attraction services (Source: The Impacts of Regional Visitor Information Centres on Visitor Behaviour in South Australia: Summary of Results, 2011, South Australian Tourism Commission).

What is the return to the tourism industry/businesses within the Meander Valley area on each "rate payers" dollar spent?

#### Response by Jonathan Harmey, Director Corporate Services

The Visitor Information Centre network advises that centre's generate social benefits for their communities in addition to economic outcomes (e.g. employment, information for residents, community hubs, support during crises, industry training and support). As is the case with many Council services, such as Parks and Recreation areas, the social benefits are unable to be quantified. It is further noted that the precinct provides a range of services to visitors. It assists with supporting the Great Western Tiers Tourism Association, community events and fundraising, recommends local products, retail, hospitality, tourism destinations, accommodation providers, displays local brochures and advertises local businesses.

How is this return quantified?

Response by Jonathan Harmey, Director Corporate Services

The return would comprise a financial value to Council and associated business. It would also comprise many benefits in the community which could not be recognised with a financial value. Both are unable to be determined at this time.

#### 2. COUNCILLOR QUESTIONS WITH NOTICE – JULY 2018

Nil

#### 3. COUNCILLOR QUESTIONS WITHOUT NOTICE – JULY 2018

#### 3.1 Cr Tanya King

a) Could an update on the progress of the Westbury Recreation Ground building upgrade be provided?

#### Response by Dino De Paoli, Director Infrastructure Services Council's architect is currently preparing documentation suitable for the planning application process.

b) The wider community have heard little since the public meeting in February. Could the update please be published via Council's communications networks?

#### Response by Dino De Paoli, Director Infrastructure Services Yes an update can be provided and officers will recommend to the General Manager that this be done when the planning application commences.

c) What is the expected timeframe?

#### Response by Dino De Paoli, Director Infrastructure Services Officers are anticipating planning documentation to be provided by the architect in around 3 weeks time.

#### 3.2 Cr Andrew Connor

- a) In March 2018 a Councillor Code of Conduct complaint was made against me. In late May the complaint was dismissed by the Code of Conduct panel without the need for a hearing.
  - i. Could the General Manager advise how much Council has been invoiced by the Local Government Code of Conduct panel for their costs in relation to their investigation of this complaint?

#### Response by Martin Gill, General Manager Council were invoiced for \$1,819.

ii. Would it be fair to say that the invoice cost is approximately double the rates and charges levied by Council on an average property in say, Deloraine?

#### Response by Martin Gill, General Manager Yes that would be fair to say.

# iii. How much did it cost for the complainant to make their complaint? *Response by Martin Gill, General Manager The cost to the complainant was \$75.*

b) Could the Director Community and Development Services please make Council aware of the number of Development applications that have been received to convert residential properties to (short-medium term) visitor accommodation, commonly used for AirBNB or similar purposes and if any have been y have been refused.

#### Response by Lynette While, Director Community & Development Services Council have received applications for 9 and permits have been issued for 9.

#### 3.3 Cr John Temple

Could Council be updated on the steps that are being taken to provide free camping in the Meander Valley for the upcoming tourist season.'

#### Question taken on Notice

# 121/2018 DEPUTATIONS BY MEMBERS OF THE PUBLIC

Nil

# 122/2018 NOTICE OF MOTIONS BY COUNCILLORS

- 123/2018 WASTE TRANSFER STATION FEES CR IAN IAN MACKENZIE
- 125/2018 CAMPING AT BRACKNELL RIVER RESERVE CR IAN MACKENZIE
- 127/2018 RELOCATION OF LIGHTS AT THE DELORAINE COMMUNITY COMPLEX – CR IAN MACKENZIE

# <u>123/2018 NOTICE OF MOTION – WASTE TRANSFER</u> <u>STATION FEES – CR IAN MACKENZIE</u>

#### 1) Introduction

The purpose of this report is for Council approve a Notice of Motion from Cr Ian Mackenzie to change the fee structure at Council's waste disposal sites for ratepayers who do not receive a kerbside waste and recycling collection service and for customers who do not want to recycle, and to change the proposed waste management service charge outlined in the proposed budget estimates.

#### 2) Recommendation (Councillor Ian Mackenzie)

#### That council resolve to:

- 1. Send a purposely produced Waste Management Sticker that can be mounted on the inside of a windscreen of a vehicle to the ratepayers of Meander Valley that did not receive Kerbside Waste/ Recyclable collection in the 2017-2018 council financial year.
- 2. That sticker will provide the following service;
  - a. Recyclables to be placed in comingled bins or separated and sorted bins provide at each of Meander Valley's tips sites free of charge.
  - b. On the condition of (a) general domestic waste and other materials stated in (c) if placed in appropriate areas, accompanying that recyclable will also be disposed of free of charge.
  - С.
- i. Clean green waste (no rubbish, plastic, contamination),
- *ii. Timber salvageable*
- iii. Timber scrap, stumps, logs (>150mm Full Price)
- iv. Drum Muster (must be triple washed)
- v. Clean fill (<150mm rocks, no contamination or concrete)
- vi. Light scrap steel and non-ferrous metal
- vii. e-waste televisions, computers, screens & keyboards
- viii. Batteries Free of charge
- 3. The sticker will not provide the disposal of Motor Vehicle & Other items and disposal fees will be as follows.
  - i. Car Tyres and Light Truck Tyres each \$13\*

- ii. Truck Tyres each \$39\*
- iii. Motor Vehicle Bodies each \$20\*
- iv. Mattresses (per Item) \$5\*
- v. Refrigerators and Freezers (per Item) \$6\*
- vi. Compacted per m3 disposal subject to and conditions added regarding council approval
- 4. For those that do not wish to recycle or do not have a sticker, the following new fees (Fees) will apply.

| Includes domestic vehicles, domestic vehicles taking brailers, and<br>only, disposing of household garbage, concrete/rubble, clean fill, |                     |   |   | w Fees                                 |
|--|---------------------|---|---|--|
| waste. All vehicles greater than 3.0 tonnes GVM/GSM are charged  |                     | associt, etc. corres non microsofe any or | incles wantsporting considered                |  |
| Waste Cars & Trailers<br>Car / Wagon (includes \$0.32 regional waste levy)   | \$9"                | \$9*                                      | No change                                     | \$4.50                                 |
| Ute & Single Axle Trailer (up to 1m <sup>1</sup> ) covered<br>includes \$1.60 regional waste levy that is exempt from GST)               | \$16*               | \$16*                                     | No change                                     | \$8.00                                 |
| Ute & Single Aile Trailer (up to 1m <sup>1</sup> ) uncovered<br>(includes \$1.60 regional waste levy that is exempt from GST)            | \$22*               | \$23*                                     | Increase \$1 in line with CCI                 | \$11.00                                |
| Tandem Axle Trailer & Small Truck (up to 3.0 T GVM) covered.<br>(includes \$3.20 regional waste levy that is exempt from GST)            | \$26*               | \$27*                                     | Increase \$1 in line with CCI                 | \$13.00                                |
| Tandem Axle Trailer & Small Truck (up to 3.0 T GVM)<br>uncovered (includes \$3.20 regional waste levy that is exempt<br>from GST)        | \$34*               | 859                                       | Increase \$1 in line with CCI                 | \$17.00                                |
| Demestic and Trade Waste<br>Loose per m <sup>3</sup> (includes \$2.50 per m <sup>3</sup> regional waste levy<br>that is exempt from GST) | \$37*               | \$40°                                     | Increase \$3 in line with CO.                 | \$18.50                                |
| Compacted per m <sup>3</sup>   | By Appointment Only | Disposal subject to Council<br>approval   | Condition added regarding<br>Council approval | 11 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C 1 C 1 |
| Bags up to 60 litres   | \$2 each            | \$2 each                                  | No change                                     | \$0.5                                  |
| 240 litre bins   | N/A                 | \$6                                       | New fee                                       | \$2.00                                 |

| FACILITY/SERVICE  | CURRENT<br>FEES/CHARGES<br>(* GST inclusive) | PROPOSED<br>FEES/CHARGES<br>(* GST inclusive) | COMMENTS                      |
|---|--|---|-------------------------------|
| Motor Vehicle & Other                                   |  |   |                               |
| Car Tyres and Light Truck Tyres – each                  | \$13*  | \$13*   | No change                     |
| Truck Tyres – each                                      | \$38*  | \$39*   | Increase \$1 in line with CCI |
| Motor Vehicle Bodies – each                             | \$20*  | \$20*   | No change                     |
| Recyclables   |  |   |                               |
| Waste oil 20 litre containers                           | \$1*   | \$1*  | No change                     |
| Separated and sorted recyclables                        | Free of charge                               | Free of charge                                | No change                     |
| Comingled recyclables                                   | Per Waste Fees                               | Half Price                                    | Half price                    |
| Clean green waste (no rubbish, plastic, contamination)  | Half Price*                                  | Half Price*                                   | No change                     |
| Timber – salvageable                                    | Half Price*                                  | Half Price*                                   | No change                     |
| Timber – scrap, stumps, logs >150mm                     | Full Price*                                  | Full Price*                                   | No change                     |
| Drum Muster (must be triple washed)                     | Free of charge                               | Free of charge                                | No change                     |
| Clean fill (<150mm rocks, no contamination or concrete) | Free of charge                               | Free of charge                                | No change                     |
| Light scrap steel and non-ferrous metal                 | Free of charge                               | Free of charge                                | No change                     |
| e-waste – televisions, computers, screens & keyboards   | Free of charge                               | Free of charge                                | No change                     |
| Batteries   | Free of charge                               | Free of charge                                | No change                     |
| Items suitable for tip shop                             | Free of charge                               | Free of charge                                | No change                     |
| Mattresses (per Item)                                   | \$5*   | \$6*  | Increase \$1 in line with CCI |
| Refrigerators and Freezers (per Item)                   | \$6*   | \$6*  | No change                     |

5. Increase the current tip fee component of the weekly kerbside waste collection service from \$1.11 per bin to \$1.50 per bin per week (140l bins) and \$0.61 per bin to \$1.00 per bin per week (80l bins) which is equal to increase of \$20.00 per annum and a total of \$174.00 for Kerbside Garbage Collection and Waste Management Services.

- 6. That Council rescinds the approval of the Tip Fees as contained in the 2018-2019 Fees and Charges, Council Minute 107/2018, and replaces the Tip Fees with those approved in this Motion.
- 7. That Council defers agenda reports;
  - a. CORP 1 2018-2019 Budget Estimates, Long Term Financial Plan Update and Rating Recommendation
  - b. C&DS 1 2018-2019 Community Incentive Grants Application Assessments Round 1 – July 2018
  - c. GOV 6 Meander Valley Council Annual Plan 2018-2019
- 8. That Council authorises the General Manager under Section 82A of the Local Government Act 1993 to issue and apply amounts required to meet the requirements of Council until such time as Council adopts the budget estimates for the 2018–2019 financial year.

## **DECISION:**

Cr Mackenzie moved and Cr Synfield seconded "that Council

- 1. Send a purposely produced Waste Management Sticker that can be mounted on the inside of a windscreen of a vehicle to the ratepayers of Meander Valley that did not receive Kerbside Waste/ Recyclable collection in the 2017-2018 council financial year.
- 2. That sticker will provide the following service:
  - a. Recyclables to be placed in comingled bins or separated and sorted bins provide at each of Meander Valley's tips sites free of charge.
  - b. On the condition of (a) general domestic waste and other materials stated in (c) if placed in appropriate areas, accompanying that recyclable will also be disposed of free of charge.
  - С.
- i. Clean green waste (no rubbish, plastic, contamination),
- *ii. Timber salvageable*
- iii. Timber scrap, stumps, logs (>150mm Full Price)
- *iv.* Drum Muster (must be triple washed)
- v. Clean fill (<150mm rocks, no contamination or concrete)
- vi. Light scrap steel and non-ferrous metal
- vii. e-waste televisions, computers, screens & keyboards
- viii. Batteries Free of charge

- 3. The sticker will not provide the disposal of Motor Vehicle & Other items and disposal fees will be as follows:
  - i. Car Tyres and Light Truck Tyres each \$13\*
  - ii. Truck Tyres each \$39\*
  - iii. Motor Vehicle Bodies each \$20\*
  - iv. Mattresses (per Item) \$5\*
  - v. Refrigerators and Freezers (per Item) \$6\*
  - vi. Compacted per m3 disposal subject to and conditions added regarding council approval
- 4. For those that do not wish to recycle or do not have a sticker, the following new fees (Fees) will apply.

| Includes domestic vehicles, domestic vehicles taking trailers, and<br>only, disposing of household garbage, concrete/hubble, clean fill,<br>waste. All vehicles greater than 3.0 tonnes GVM/GSM are charged | green waste, wood, metal, pl |   |   | New Fees |
|---|------------------------------|---|---|----------|
| Waste Cars & Trailers<br>Car / Wagon (includes \$0.32 regional waste levy)  | \$9*                         | \$9*                                    | No change                                     | \$4.50   |
| Ute & Single Axle Trailer (up to 1m <sup>1</sup> ) covered<br>(includes \$1.60 regional waste levy that is exempt from GST)   | \$16*                        | \$16°                                   | No change                                     | \$8.00   |
| Ute & Single Aile Trailer (up to 1m <sup>1</sup> ) uncovered<br>includes \$1.60 regional waste levy that is exempt from GST)  | \$22*                        | \$23*                                   | Increase \$1 in line with CCI                 | \$11.00  |
| andem Aule Trailer & Small Truck (up to 3.0 T GVM) covered<br>includes \$3.20 regional waste levy that is exempt from GST)  | \$26*                        | \$27*                                   | Increase \$1 in line with CCI                 | \$13.00  |
| Candem Axle Trailer & Small Truck (up to 3.0 T GVM)<br>ancovered (includes \$3.20 regional waste levy that is exempt<br>from GST)   | \$34*                        | \$35*                                   | Increase \$1 in line with CCI                 | \$17.00  |
| Damestic and Trade Waste<br>Loose per m <sup>3</sup> (includes \$2.50 per m <sup>3</sup> regional waste levy<br>that is exempt from GST)  | \$37*                        | \$40°                                   | Increase \$3 in line with CCL                 | \$18.50  |
| Compacted per m <sup>9</sup>  | By Appointment Only          | Disposal subject to Council<br>approval | Condition added regarding<br>Council approval |          |
| lags up to 60 litres  | \$2 each                     | \$2 each                                | No change                                     | \$0.5    |
| 240 litre bins  | N/A                          | \$6                                     | New fee                                       | \$2.00   |

| FACILITY/SERVICE  | CURRENT<br>FEES/CHARGES<br>(* GST inclusive) | PROPOSED<br>FEES/CHARGES<br>(* GST inclusive) | COMMENTS                      |
|---|--|---|-------------------------------|
| Motor Vehicle & Other                                   |  |   |                               |
| Car Tyres and Light Truck Tyres – each                  | \$13*  | \$13*   | No change                     |
| Truck Tyres – each                                      | \$38*  | \$39*   | Increase \$1 in line with CCI |
| Motor Vehicle Bodies – each                             | \$20*  | \$20*   | No change                     |
| Recyclables   |  |   |                               |
| Waste oil 20 litre containers                           | \$1*   | \$1*  | No change                     |
| Separated and sorted recyclables                        | Free of charge                               | Free of charge                                | No change                     |
| Comingled recyclables                                   | Per Waste Fees                               | Half Price                                    | Half price                    |
| Clean green waste (no rubbish, plastic, contamination)  | Half Price*                                  | Half Price*                                   | No change                     |
| Timber – salvageable                                    | Half Price*                                  | Half Price*                                   | No change                     |
| Timber – scrap, stumps, logs >150mm                     | Full Price*                                  | Full Price*                                   | No change                     |
| Drum Muster (must be triple washed)                     | Free of charge                               | Free of charge                                | No change                     |
| Clean fill (<150mm rocks, no contamination or concrete) | Free of charge                               | Free of charge                                | No change                     |
| Light scrap steel and non-ferrous metal                 | Free of charge                               | Free of charge                                | No change                     |
| e-waste – televisions, computers, screens & keyboards   | Free of charge                               | Free of charge                                | No change                     |
| Batteries   | Free of charge                               | Free of charge                                | No change                     |
| Items suitable for tip shop                             | Free of charge                               | Free of charge                                | No change                     |
| Mattresses (per Item)                                   | \$5*   | \$6*  | Increase \$1 in line with CCI |
| Refrigerators and Freezers (per Item)                   | \$6*   | \$6*  | No change                     |

5. Increase the current tip fee component of the weekly kerbside waste collection service from \$1.11 per bin to \$1.50 per bin per week (140l bins) and \$0.61 per bin to \$1.00 per bin per week (80l bins) which is

equal to increase of \$20.00 per annum and a total of \$174.00 for Kerbside Garbage Collection and Waste Management Services.

- 6. That Council rescinds the approval of the Tip Fees as contained in the 2018-2019 Fees and Charges, Council Minute 107/2018, and replaces the Tip Fees with those approved in this Motion.
- 7. That Council defers agenda reports;
  - a. CORP 1 2018-2019 Budget Estimates, Long Term Financial Plan Update and Rating Recommendation
  - b. C&DS 1 2018-2019 Community Incentive Grants Application Assessments Round 1 – July 2018
  - c. GOV 6 Meander Valley Council Annual Plan 2018-2019
- 8. That Council authorises the General Manager under Section 82A of the Local Government Act 1993 to issue and apply amounts required to meet the requirements of Council until such time as Council adopts the budget estimates for the 2018–2019 financial year.

As a procedural motion Cr King moved and Cr Richardson seconded *"that the agenda item be deferred to a workshop prior to October 2018."* 

The Mayor declined the procedural motion and allowed the debate to continue.

#### The motion was declared <u>LOST</u> with Councillors Kelly, Mackenzie, Synfield and Temple voting for the motion and Councillors Connor, King, Perkins, Richardson and White voting against the motion.

Comment by Cr King

I appreciate that there has been inequity between ratepayers that receive kerbside collection, and those who don't.

I am also tired of seeing and hearing about and being witness to illegal dumping. I find this activity extremely frustrating.

The obvious and simplest answer to the inequity problem, is to provide kerbside collection to all residential properties in the municipality, and find it disappointing that the timeline for this process continues to be stretched out.

I applaud Cr Mackenzie's effort to deal with the inequity, however, I am concerned about the ramifications the late recommendation additions will impact on the operation of the Council and budget.

# 124/2018 2018-19 BUDGET ESTIMATES, LONG TERM FINANCIAL PLAN UPDATE AND RATING RECOMMENDATION

#### 1) Introduction

The purpose of this report is to present the 2018-19 Budget Estimates, Long Term Financial Plan (LTFP) update and rating recommendation for adoption by Council.

#### 2) Recommendation

#### It is recommended that:

- A. Pursuant to Section 82(3)(a) of the Local Government Act 1993 (Act) Council adopts the proposed Budget Estimates for the financial year ending 30 June 2019. The proposed Budget Estimates are set out in full in Attachment 1.
- B. Pursuant to Section 82(6) of the Act, Council authorises the General Manager to make minor adjustments up to \$20,000 to individual items within the estimated operating expenditure under Section 82(2)(b) and the estimated capital works under Section 82(2)(d), so long as the total amount of the estimate is not altered.
- C. Pursuant to Part 9 of the Act Council adopts the following rates and charges for the period 1 July 2018 to 30 June 2019:
  - 1. General Rate
  - a) That pursuant to Section 90 of the Local Government Act 1993 (the Act), Council makes the following General Rate in relation to all rateable land (excluding land which is exempt pursuant to the provisions of Section 87) within the municipal area for the period commencing 1 July 2018 and ending on 30 June 2019, namely a rate of 5.906 cents in the dollar of assessed annual value of the land;
  - b) That pursuant to Section 90(4) of the Act, Council sets a minimum amount payable in respect of the General Rate of \$135.

2. Service Rates and Service Charges

That pursuant to Sections 93, 93A and 94 of the Act, Council makes the following Service Rates and Service Charges in respect of all rateable land within the municipal area (including land which is otherwise exempt from rates pursuant to Section 87) for the period commencing 1 July 2018 and ending on 30 June 2019 namely:

- a) A service charge for waste management in respect of all lands of \$52 for the making available of waste management facilities.
- b) That pursuant to Section 94(3A) of the Act, Council declares, that the service charge for waste management is varied as follows:
  - i. by reason of the provision of a standard kerbside waste collection service, ie one 80 litre mobile garbage bin and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service, by increasing it by \$128 to \$180;
  - ii. by reason of the provision of an extra capacity kerbside waste collection service ie one 140 litre mobile garbage bin and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service by increasing it by \$154 to \$206;
  - iii. by reason of the provision of an additional extra capacity kerbside waste collection service ie one 240 litre (or two 140 litre) mobile garbage bin(s) and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service by increasing it by \$308 to \$360;
  - iv. by reason of the locality and provision of an extra capacity kerbside waste collection service ie one 140 litre mobile garbage bin and one mobile recycling bin, upsized from the standard kerbside waste collection (as per 2b)i above),

during the trial and implementation of alternate weekly green waste collection at Blackstone Heights the service charge for waste management is varied for all lands receiving such a service by reducing it by \$26 to \$180;

- v. by reason of the locality and provision of an additional extra capacity kerbside waste collection service ie one 240 litre mobile garbage bin (or two 140 litre) mobile garbage bin(s) and one mobile recycling bin, upsized from the extra capacity kerbside waste collection (as per 2b)ii above), during the trial and implementation of alternate weekly green waste collection at Blackstone Heights, the service charge for waste management is varied for all lands receiving such a service by reducing it by \$154 to \$206;
- c) That pursuant to Sections 93A of the Act, Council makes the following Service Rates in respect of the Fire Service Contributions it must collect under the Fire Service Act 1979:
  - i. in respect of the Launceston Permanent Brigade Rating District of 1.3646 cents in the dollar of assessed annual value of rateable land within that District; AND
  - ii. in respect of the Volunteer Brigade Rating Districts of 0.3962 cents in the dollar of assessed annual value of rateable land within those Districts; AND
  - iii. in respect of General Land of 0.3649 cents in the dollar of assessed annual value of rateable General land.
- d) That pursuant to Section 93(3) of the Act, Council sets a minimum amount payable in respect of the fire protection service rates of \$40.
- 3. Separate Apportionments

That for the purpose of these resolutions, the rates and charges shall apply to each parcel of land that is shown as being separately assessed in the valuation list prepared under the Valuation of Land Act 2001. 4. Instalment Payments

That pursuant to Section 124 of the Act Council:

- a) Decides all rates are payable by all ratepayers by four approximately equal instalments;
- b) Determines that the dates by which instalments are to be paid shall be as follows:

The first instalment on or before 31 August 2018 The second instalment on or before 31 October 2018 The third instalment on or before 31 January 2019 The fourth instalment on or before 29 March 2019

5. Interest on Late Payments

That pursuant to Section 128 of the Act , if any rate or instalment is not paid on or before the date it falls due then there is payable a daily interest charge of 0.024137% (8.81% per annum) in respect of the unpaid rate or instalment for the period during which it is unpaid.

6. Adjusted Values

That for the purposes of each of these resolutions any reference to assessed annual value includes a reference to that value as adjusted pursuant to Sections 89 and 89A of the Act.

#### **DECISION:**

Cr White moved and Cr King seconded "that

- A. Pursuant to Section 82(3)(a) of the Local Government Act 1993 (Act) Council adopts the proposed Budget Estimates for the financial year ending 30 June 2019. The proposed Budget Estimates are set out in full in Attachment 1.
- B. Pursuant to Section 82(6) of the Act, Council authorises the General Manager to make minor adjustments up to \$20,000 to individual items within the estimated operating expenditure under Section 82(2)(b) and the estimated capital works under Section 82(2)(d), so long as the total amount of the estimate is not altered.

- C. Pursuant to Part 9 of the Act Council adopts the following rates and charges for the period 1 July 2018 to 30 June 2019:
  - 1. General Rate
  - a) That pursuant to Section 90 of the Local Government Act 1993 (the Act), Council makes the following General Rate in relation to all rateable land (excluding land which is exempt pursuant to the provisions of Section 87) within the municipal area for the period commencing 1 July 2018 and ending on 30 June 2019, namely a rate of 5.906 cents in the dollar of assessed annual value of the land;
  - b) That pursuant to Section 90(4) of the Act, Council sets a minimum amount payable in respect of the General Rate of \$135.
  - 2. Service Rates and Service Charges

That pursuant to Sections 93, 93A and 94 of the Act, Council makes the following Service Rates and Service Charges in respect of all rateable land within the municipal area (including land which is otherwise exempt from rates pursuant to Section 87) for the period commencing 1 July 2018 and ending on 30 June 2019 namely:

- a) A service charge for waste management in respect of all lands of \$52 for the making available of waste management facilities.
- b) That pursuant to Section 94(3A) of the Act, Council declares, that the service charge for waste management is varied as follows:
  - i. by reason of the provision of a standard kerbside waste collection service, ie one 80 litre mobile garbage bin and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service, by increasing it by \$128 to \$180;

- ii. by reason of the provision of an extra capacity kerbside waste collection service ie one 140 litre mobile garbage bin and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service by increasing it by \$154 to \$206;
- iii. by reason of the provision of an additional extra capacity kerbside waste collection service ie one 240 litre (or two 140 litre) mobile garbage bin(s) and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service by increasing it by \$308 to \$360;
- iv. by reason of the locality and provision of an extra capacity kerbside waste collection service ie one 140 litre mobile garbage bin and one mobile recycling bin, upsized from the standard kerbside waste collection (as per 2b)i above), during the trial and implementation of alternate weekly green waste collection at Blackstone Heights the service charge for waste management is varied for all lands receiving such a service by reducing it by \$26 to \$180;
- v. by reason of the locality and provision of an additional extra capacity kerbside waste collection service ie one 240 litre mobile garbage bin (or two 140 litre) mobile garbage bin(s) and one mobile recycling bin, upsized from the extra capacity kerbside waste collection (as per 2b)ii above), during the trial and implementation of alternate weekly green waste collection at Blackstone Heights, the service charge for waste management is varied for all lands receiving such a service by reducing it by \$154 to \$206;
- c) That pursuant to Sections 93A of the Act, Council makes the following Service Rates in respect of the Fire Service Contributions it must collect under the Fire Service Act 1979:
  - i. in respect of the Launceston Permanent Brigade Rating District of 1.3646 cents in the dollar of assessed annual value of rateable land within that District; AND

- ii. in respect of the Volunteer Brigade Rating Districts of 0.3962 cents in the dollar of assessed annual value of rateable land within those Districts; AND
- iii. in respect of General Land of 0.3649 cents in the dollar of assessed annual value of rateable General land.
- d) That pursuant to Section 93(3) of the Act, Council sets a minimum amount payable in respect of the fire protection service rates of \$40.
- 3. Separate Apportionments

That for the purpose of these resolutions, the rates and charges shall apply to each parcel of land that is shown as being separately assessed in the valuation list prepared under the Valuation of Land Act 2001.

4. Instalment Payments

That pursuant to Section 124 of the Act Council:

- a) Decides all rates are payable by all ratepayers by four approximately equal instalments;
- b) Determines that the dates by which instalments are to be paid shall be as follows:

The first instalment on or before 31 August 2018 The second instalment on or before 31 October 2018 The third instalment on or before 31 January 2019 The fourth instalment on or before 29 March 2019

5. Interest on Late Payments

That pursuant to Section 128 of the Act , if any rate or instalment is not paid on or before the date it falls due then there is payable a daily interest charge of 0.024137% (8.81% per annum) in respect of the unpaid rate or instalment for the period during which it is unpaid.

6. Adjusted Values

That for the purposes of each of these resolutions any reference to assessed annual value includes a reference to that value as adjusted pursuant to Sections 89 and 89A of the Act.

#### The motion was declared <u>LOST</u> with Councillors King, Perkins, Synfield and White voting for the motion and Councillors Connor, Kelly, Mackenzie, Richardson and Temple voting against the motion.

Comment by Cr Ian Mackenzie

As stated as I am unsatisfied between the equity of the kerbside collection service costs to ratepayers versus non service ratepayers I am unable to support this motion.

Cr Kelly left the meeting at 2.25pm Cr Kelly returned to the meeting at 2.29pm

Cr Mackenzie declared an interest in the amendment and left the meeting at 2.33pm

As an amendment Cr Connor moved and Cr Richardson seconded "that the rates resolution be updated to reflect a General Rate increase for 2018-2019 of 5.00% as recommended by council officers in the June 2018 agenda, including:

- That the revenue raising measure and expenditure cuts noted in Section 11 of the July 2018 CORP 1 report not be enacted.
- That the following, non-essential capital works item be deferred from the 2018-2019 budget –

-19.281 Myrtle Creek, Myrtle Creek Road \$160,000

#### The amendment was declared <u>LOST</u> with Councillors Connor and Richardson voting for the amendment and Councillors Kelly, King, Mackenzie, Perkins, Synfield, Temple and White voting against the amendment.

#### Comment by Cr King

Question in response to Cr Connor's proposed amendment - By whose determination is the Myrtle Creek Road Bridge non-essential capital works? May I ask the Directors for their professional advice on this piece of infrastructure?

Cr Mackenzie returned to the meeting at 2.54pm

#### The Council meeting adjourned for afternoon tea at 3.16pm The Council meeting reconvened at 3.48pm

Cr Kelly moved and Cr White seconded *"that pursuant to Section 19(2) of the Local Government (Meeting Procedures) Regulations 2015, Item 124/2018 be allowed to be debated again."* 

The motion was declared <u>CARRIED</u> with Councillors Connor, Kelly, King, Mackenzie, Perkins, Richardson, Synfield, Temple and White voting for the motion.

Cr White moved and Cr King seconded "that

- A. Pursuant to Section 82(3)(a) of the Local Government Act 1993 (Act) Council adopts the proposed Budget Estimates for the financial year ending 30 June 2019. The proposed Budget Estimates are set out in full in Attachment 1.
- B. Pursuant to Section 82(6) of the Act, Council authorises the General Manager to make minor adjustments up to \$20,000 to individual items within the estimated operating expenditure under Section 82(2)(b) and the estimated capital works under Section 82(2)(d), so long as the total amount of the estimate is not altered.
- C. Pursuant to Part 9 of the Act Council adopts the following rates and charges for the period 1 July 2018 to 30 June 2019:
  - 1. General Rate
  - a) That pursuant to Section 90 of the Local Government Act 1993 (the Act), Council makes the following General Rate in relation to all rateable land (excluding land which is exempt pursuant to the provisions of Section 87) within the municipal area for the period commencing 1 July 2018 and ending on 30 June 2019, namely a rate of 5.906 cents in the dollar of assessed annual value of the land;
  - b) That pursuant to Section 90(4) of the Act, Council sets a minimum amount payable in respect of the General Rate of \$135.

2. Service Rates and Service Charges

That pursuant to Sections 93, 93A and 94 of the Act, Council makes the following Service Rates and Service Charges in respect of all rateable land within the municipal area (including land which is otherwise exempt from rates pursuant to Section 87) for the period commencing 1 July 2018 and ending on 30 June 2019 namely:

- a) A service charge for waste management in respect of all lands of \$52 for the making available of waste management facilities.
- b) That pursuant to Section 94(3A) of the Act, Council declares, that the service charge for waste management is varied as follows:
  - i. by reason of the provision of a standard kerbside waste collection service, ie one 80 litre mobile garbage bin and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service, by increasing it by \$128 to \$180;
  - ii. by reason of the provision of an extra capacity kerbside waste collection service ie one 140 litre mobile garbage bin and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service by increasing it by \$154 to \$206;
  - iii. by reason of the provision of an additional extra capacity kerbside waste collection service ie one 240 litre (or two 140 litre) mobile garbage bin(s) and one mobile recycling bin, and including alternate weekly garbage and green waste collection where provided, the service charge for waste management is varied for all lands receiving such a service by increasing it by \$308 to \$360;
  - iv. by reason of the locality and provision of an extra capacity kerbside waste collection service ie one 140 litre mobile garbage bin and one mobile recycling bin, upsized from the standard kerbside waste collection (as per 2b)i above),

during the trial and implementation of alternate weekly green waste collection at Blackstone Heights the service charge for waste management is varied for all lands receiving such a service by reducing it by \$26 to \$180;

- v. by reason of the locality and provision of an additional extra capacity kerbside waste collection service ie one 240 litre mobile garbage bin (or two 140 litre) mobile garbage bin(s) and one mobile recycling bin, upsized from the extra capacity kerbside waste collection (as per 2b)ii above), during the trial and implementation of alternate weekly green waste collection at Blackstone Heights, the service charge for waste management is varied for all lands receiving such a service by reducing it by \$154 to \$206;
- c) That pursuant to Sections 93A of the Act, Council makes the following Service Rates in respect of the Fire Service Contributions it must collect under the Fire Service Act 1979:
  - i. in respect of the Launceston Permanent Brigade Rating District of 1.3646 cents in the dollar of assessed annual value of rateable land within that District; AND
  - ii. in respect of the Volunteer Brigade Rating Districts of 0.3962 cents in the dollar of assessed annual value of rateable land within those Districts; AND
  - iii. in respect of General Land of 0.3649 cents in the dollar of assessed annual value of rateable General land.
- d) That pursuant to Section 93(3) of the Act, Council sets a minimum amount payable in respect of the fire protection service rates of \$40.
- 3. Separate Apportionments

That for the purpose of these resolutions, the rates and charges shall apply to each parcel of land that is shown as being separately assessed in the valuation list prepared under the Valuation of Land Act 2001.

4. Instalment Payments

That pursuant to Section 124 of the Act Council:

- a) Decides all rates are payable by all ratepayers by four approximately equal instalments;
- b) Determines that the dates by which instalments are to be paid shall be as follows:

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5. Interest on Late Payments

That pursuant to Section 128 of the Act , if any rate or instalment is not paid on or before the date it falls due then there is payable a daily interest charge of 0.024137% (8.81% per annum) in respect of the unpaid rate or instalment for the period during which it is unpaid.

7. Adjusted Values

That for the purposes of each of these resolutions any reference to assessed annual value includes a reference to that value as adjusted pursuant to Sections 89 and 89A of the Act.

#### The motion was declared <u>CARRIED</u> with Councillors Connor, Kelly, King, Perkins, Synfield and White voting for the motion and Councillors Mackenzie, Richardson and Temple voting against the motion.

Comment by Cr Ian Mackenzie

As stated as I am unsatisfied between the equity of the kerbside collection service costs to ratepayers versus non service ratepayers I am unable to support this motion.

Comment by Cr Bob Richardson

Compared with most other municipalities, MVC rates are low – the consequence of several decades' Council rates decisions.

About 12 (?) years ago Council made decisions to freeze rates in one year and, in the subsequent year actually lowered rates for many ratepayers. At that time CPI

ran at about 5%. The effect? – Rates income fell by about 10% and has remained suppressed ever since.

Secondly, forward planning for infrastructure in growing areas has largely been ignored, except for the township of Deloraine.

Clearly TasWater's control to the State Government has also been a significant factor – rises in water bills and reduction in Council dividends. (That's to the Sate Liberal Government).

The "elephant in the room" is the use of information technology. Compared with about 10 years ago, households now incur significant costs which were not incurred them (That amount could thousands of dollars).

#### Comment by Cr John Temple

I voted against the motion as I do not support a rate rise beyond inflation unless for example Council is providing new services that are wanted by the majority of the community. The loss of part of the TasWater dividend is a small amount in terms of the overall budget and Council should have worked through many other options, over a considerable period, rather than taking the easy option at the last minute of inflicting a rate rise on ratepayers. It should be recognised that many of our ratepayers are on fixed incomes and also that many of our farmers feel they receive very little for the substantial amount of rates they pay.

Cr Synfield moved and Cr King seconded "that Council now consider 125/2018."

The motion was declared <u>CARRIED</u> with Councillors Connor, Kelly, King, Mackenzie, Perkins, Richardson, Synfield, Temple and White voting for the motion.

# <u>125/2018 NOTICE OF MOTION – CAMPING AT</u> <u>BRACKNELL RIVER RESERVE – CR IAN</u> <u>MACKENZIE</u>

The Mayor invited Mrs Barbara Roberts to address Council regarding this agenda item.

#### 1) Introduction

The purpose of this report is for Council to approve a Notice of Motion from Cr Ian Mackenzie to re-open camping at the Bracknell River Reserve and in doing so charge \$3 per night per recreational vehicle or van.

#### 2) Recommendation (Councillor Ian Mackenzie)

*It is recommended that Council resolve to:* 

- 1. Reopen camping at Bracknell River Reserve within 14 days from today's date.
- 2. Charge a fee of \$3 per night per van at the Bracknell River Reserve and payments will be made through an honour box system (as used by parks and wildlife service) to be implemented by council.
- 3. Have this as an interim measure until council has had the opportunity to address all issues associated with this service.

## **DECISION:**

Cr Mackenzie moved and Cr King seconded "that Council

- 1. Reopen camping at Bracknell River Reserve within 30 days from today's date.
- 2. Charge a fee of \$3 per night per van at the Bracknell River Reserve
- 3. That council will act as the Management Committee and permits will be paid for and coordinated by the Bracknell Boys and Girls Club and will be available from the Bracknell Shop.
- 4. Have this as an interim measure until council has had the opportunity to address all issues associated with this service.

A procedural motion was moved by Cr Connor moved and seconded by Cr Kelly "*that the motion be put.*"

The procedural motion was declared <u>CARRIED</u> with Councillors Connor, Kelly, King, Mackenzie, Richardson, Synfield, Temple and White voting for the motion and Cr Perkins voting against the procedural motion.

#### The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Mackenzie, Synfield and Temple voting for the motion and Councillors Connor, Perkins, Richardson and White voting against the motion.

#### Comment by Cr Tanya King

I am a supporter of low impact camping in our regional towns, and I acknowledge the social and economic flow-on benefits that the visitors bring.

I agree too, that the cost to install an honesty box would be minimal, and I question the potential cost estimates totalling \$25,000, if this motion is supported.

Given that the State Government are currently reviewing the National Competition Policy Principles and Council owned camping facilities, and we expect the publication of this document in a couple of weeks, the amendment of the original motion to extend the timing to encompass this review, is a wise one.

The addition of using this initiative as in interim measure is also prudent, and provides the opportunity to make any relevant changes as per the pending State Government findings.

#### Comment by Cr Bob Richardson

Given that low cost camping issues are now the topic discussion at both State and Federal Government level (both seem to be expressing views favourable to the development of low-cost camping.

The issue of increasing community interest as the retiring 'baby boomers' enter the camping concept.

Given concerns about the legality of low cost camping in relation to (National) Competition Policy and with planning concerns, we need to defer Council decision until these issues are resolved.

The express these concerns (but support the concept of low-cost camping) does not imply opposition to low-cost camping. Indeed my personal history – I have a demonstrated history of strong support for business.

# 126/20182018-2019COMMUNITYINCENTIVEGRANTSAPPLICATION ASSESSMENTS - ROUND 1 - JULY2018

#### 1) Introduction

The purpose of this report is to present for Council approval, the recommendations of the Community Grants Committee for Community Incentive Grants Round 1.

#### 2) Recommendation

#### It is recommended that Council approve the recommendations of the Community Grants Committee for the following allocations:

| Organisation             | Project                      | Grant Recommended<br>\$ |
|--------------------------|------------------------------|-------------------------|
| Bracknell PS Parents &   |                              |                         |
| Friends                  | Canberra Capital Tour        | 1,000                   |
| Deloraine A&P Society    | Toilet & Kitchen Upgrade     | 3,000                   |
| Deloraine Devils Netball |                              |                         |
| Club                     | Launching Net-Set-Go         | 1,950                   |
| Harvest Helpers          | Juicer & Dehydrator          | 2,000                   |
|                          | Special Children's Christmas |                         |
| Make a Wish Foundation   | Party                        | 300                     |
| MV Community Radio       | Renovations and Licence      | 2,540                   |
| Westbury PS Parents &    |                              |                         |
| friends                  | Maypole Festival 2018        | 1,475                   |
| West. Tiers Community    | Seniors' Week Bowls          |                         |
| Club                     | Carnival                     | 600                     |
|                          |                              | 12,865                  |

## **DECISION:**

Cr Connor moved and Cr White seconded *"that Council approve the recommendations of the Community Grants Committee for the following allocations:* 

| Organisation                   | Project                  | Grant<br>Recommended<br>\$ |
|--------------------------------|--------------------------|----------------------------|
| Bracknell PS Parents & Friends | Canberra Capital Tour    | 1,000                      |
| Deloraine A&P Society          | Toilet & Kitchen Upgrade | 3,000                      |

| Deloraine Devils Netball Club | Launching Net-Set-Go         | 1,950  |
|-------------------------------|------------------------------|--------|
| Harvest Helpers               | Juicer & Dehydrator          | 2,000  |
|                               | Special Children's Christmas |        |
| Make a Wish Foundation        | Party                        | 300    |
| MV Community Radio            | Renovations and Licence      | 2,540  |
| Westbury PS Parents & friends | Maypole Festival 2018        | 1,475  |
| West. Tiers Community Club    | Seniors' Week Bowls Carnival | 600    |
|                               |                              | 12,865 |

The motion was declared <u>CARRIED</u> with Councillors Connor, Kelly, King, Mackenzie, Perkins, Richardson, Synfield, Temple and White voting for the motion.

Cr Connor left the meeting at 4.37pm Cr Connor returned to the meeting at 4.40pm

# <u>127/2018 NOTICE OF MOTION – RELOCATION OF LIGHTS</u> <u>AT THE DELORAINE COMMUNITY COMPLEX –</u> <u>CR IAN MACKENZIE</u>

#### 1) Introduction

The purpose of this report is for Council to approve a Notice of Motion from Cr Ian Mackenzie to relocate the existing lights within the Deloraine Community Complex from 4 rows of 10 to 5 rows of 8 and realign them with the gaps between courts used for Badminton.

#### 2) Recommendation (Councillor Ian Mackenzie)

It is recommended that Council resolve to relocate the lights within the Deloraine Community Complex from 4 rows of 10 to 5 rows of 8 and realign them with the gaps between courts used for badminton.

### **DECISION:**

Cr Mackenzie moved and Cr Synfield seconded "that Council allocate a budget of \$10,000 and work with the Deloraine Badminton Association to achieve better game lighting outcomes that satisfies their use, ready for next season that will not detrimentally affect other users."

The motion was declared <u>CARRIED</u> with Councillors Connor, Kelly, King, Mackenzie and Synfield voting for the motion and Councillors Perkins, Richardson, Temple and White voting against the motion.

Councillors Connor and Mackenzie left the meeting at 5.01pm

# <u>128/2018 THE KANAMALUKA/TAMAR ESTUARY RIVER</u> <u>HEALTH PLAN</u>

# 1) Introduction

The purpose of this report is for Council to endorse The Kanamaluka/Tamar Estuary River Health Plan (Plan)

## 2) Recommendation

- It is recommended that Council resolve to:
  - 1. endorse The Kanamaluka/Tamar Estuary River Health Plan
  - 2. write to the Chair of the Tamar Estuary Management Taskforce to advise of Council's decision.

# **DECISION:**

Cr White moved and Cr King seconded "that Council:

- 1. endorse The Kanamaluka/Tamar Estuary River Health Plan
- 2. write to the Chair of the Tamar Estuary Management Taskforce to advise of Council's decision."

The motion was declared <u>CARRIED</u> with Councillors King, Perkins, Richardson and White voting for the motion and Councillors Kelly, Synfield and Temple voting against the motion.

## Councillors Synfield and Temple abstained from the vote.

As an amendment Cr Kelly moved and Cr Synfield seconded "that Council

- 1. receive The Kanamaluka/Tamar Estuary River Health Plan
- 2. write to the Chair of the Tamar Estuary Management Taskforce to advise of Council's decision."

The amendment was declared <u>LOST</u> with Councillors Kelly, Synfield and Temple voting for the amendment and Councillors King, Perkins, Richardson and White voting against the amendment.

# Comment by Cr Rodney Synfield

I abstained from supporting the above motion for the following reasons.

I accept there is a lot of science supporting the River Health Action Plan, however the underpinning decision to simply reduce effluent flows into Zone 1 (from yacht club, Launceston to Legana) by approximately 70%, means, in the vernacular, something akin to filling a tub with effluent laden water, tipping 70% out and then filling up the tub with clean water - it's likely you still wouldn't want to dip your toe in same, much less fall out of your rowing scull into the river!

By all means fix the no-brainer elements, such as the separated effluent and storm warm (systems) emanating from West Launceston that are currently combined at the Margaret Street Detention basin for transmission to Tea Tree Bend treatment works.

There are other elements related to the science that identifies matters that contribute to the health of the river that are either significantly underestimated or missing altogether from the report itself - sedimentation tonnage per annum from the entire catchment being one example.

A staged Plan that will over time aim to fix the various problems is what's needed.

# Comment by Cr John Temple

I abstained from this motion of endorsement of the report as I am concerned that a vegetated riparian buffer should not be set at a seemingly arbitrary five metres. I believe that the buffer should vary from non-existent to very much greater than five metres depending on topography and land use in various locations. Also, I feel the report should have addressed the issue of the use of toxic chemicals within the catchment area.

# <u>129/2018 ANNUAL PLAN – QUARTERLY REVIEW – JUNE</u> 2018

## 1) Introduction

The purpose of this report is for Council to consider the June quarterly review of the Annual Plan.

# 2) Recommendation

*It is recommended that Council receive and note the Annual Plan review for the June 2018 quarter.* 

# **DECISION:**

Cr Kelly moved and Cr King seconded *"that Council receive and note the Annual Plan review for the June 2018 quarter as attached."* 

The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Perkins, Richardson, Synfield, Temple and White voting for the motion.

# Meander Valley Council Annual Plan 2017-2018





Meander Valley Council Ordinary Meeting Minutes - 10 July 2018

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# Works

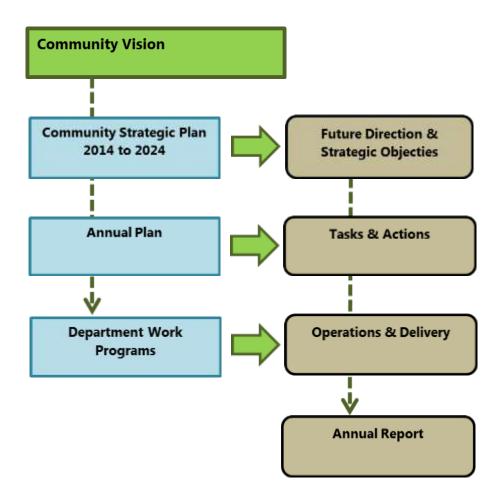
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# ANNUAL PLAN OVERVIEW

The Annual Plan outlines the programs and services Council intends to deliver throughout the financial year. Preparation of the Annual Plan is informed by the strategic objectives of the Meander Valley Community Strategic Plan 2014 to 2024, the activities required to undertake the day-to-day operations and the management of regulatory responsibilities.

# Link to Community Strategic Plan 2014 to 2024

The Community Strategic Plan 2014 to 2024 outlines the vision of the community. Council works to implement the vision through six future direction statements that are aligned with key strategic outcomes. These strategic outcomes guide the development of projects and programs. The diagram below depicts the current strategic planning framework of Meander Valley Council:



The coming year will see Council deliver the following projects -

- Upgrade of the Westbury Recreation Ground Change Rooms
- Implementation of Waste Management Strategy Action Plan
- Local Provision Schedules for inclusion in the new Tasmanian Planning Scheme
- Implementation of the Hadspen Urban Growth Plan
- Deloraine and Districts Recreation Precinct Feasibility Study
- Development of Stormwater System Management Plans

An extensive Capital Works Program, valued at \$13.5 million, will be delivered. The value of the works approved is in line with the projections in the Long Term Financial Plan, with \$3.0 million of this figure being allocated to building new and upgraded infrastructure.

The Capital Works Program delivers \$1.9 million in roads, bridges and building works funded by Government Grants.

# **BUDGET ESTIMATES**

| 11,890,600<br>1,126,500<br>120,000 | 11,293,500  |
|------------------------------------|---|
| 1,126,500                          |   |
|                                    | 1 1 01 700  |
| 120.000                            | 1,101,700   |
| <b>110</b> /000                    | 61,800  |
| 751,000                            | 907,300   |
| 4,638,000                          | 4,287,000   |
| 1,023,300                          | 1,013,200   |
| 19,549,400                         | 18,664,500  |
|                                    |   |
| 6,606,800                          | 6,661,000   |
| 6,179,700                          | 5,442,000   |
| 241,300                            | 271,300   |
| 5,052,000                          | 4,961,000   |
| 1,136,200                          | 1,075,600   |
| 250,200                            | 245,000   |
| 19,466,200                         | 18,655,900  |
| 83,200                             | 8,600   |
| 4,117,700                          | 2,932,100   |
|                                    |   |
| 13,517,700                         | 15,033,100  |
|                                    |   |
| 215,000                            | 215,000   |
| 14,766,509                         | 15,718,609  |
| 281,043,086                        | 276,925,386   |
|                                    | 4,638,000<br>1,023,300<br><b>19,549,400</b><br><b>19,549,400</b><br>6,606,800<br>6,179,700<br>241,300<br>5,052,000<br>1,136,200<br>250,200<br><b>19,466,200</b><br><b>19,466,200</b><br><b>13,517,700</b><br><b>13,517,700</b><br><b>215,000</b><br><b>14,766,509</b> |

# **RATES AND CHARGES**

| General rate:               | All rateable properties are applied a General Rate of 5.6727 cents in the \$ of AAV with a minimum charge of \$135.   |
|-----------------------------|---|
| Waste Management:           | For properties without a kerbside collection service the charge is \$52.<br>For each separate service where kerbside garbage and/or green-waste<br>and recycling collection is provided the charge is \$180for the standard<br>collection of one 80L mobile garbage bin and one mobile recycling bin<br>or \$206 for the extra capacity collection of one140L mobile garbage bin<br>and one mobile recycling bin or \$360 for one 240L mobile garbage and<br>one mobile recycling bin.  |
| Fire Levies:                | <ul> <li>All properties within the municipal area are rated based on the income requirements of the State Fire Commission.</li> <li>Properties within the Launceston Permanent Brigade District are applied a rate of 1.3147 cents in the \$ of AAV with a minimum of \$39.</li> <li>Properties within the Volunteer Brigade Districts are applied a rate of 0.3847 cents in the \$ of AAV with a minimum of \$39.</li> <li>All other properties are applied a rate of 0.3535 cents in the \$ of AAV with a minimum of \$39.</li> </ul> |
| Payment Method:             | Ratepayers are provided with the option of paying their rates in full, with no discount for early payment, or paying their rates in four approximately equal instalments due on 31 August 2017, 31 October 2017, 31 January 2018 and 30 March 2018.   |
| Penalties for late payment: | Any late payment of rates and charges will be subject to daily interest at a rate equivalent to 8.72% per annum (2.389c per \$100 per day).   |

The following rates and charges will apply for 2017-2018:

Council's rating policy No 77 is available on the website <u>www.meander.tas.gov.au</u>

# **POLICY REVIEW**

| POLICY FOR REVIEW  | 28 June<br>Audit<br>Panel | 30 Sept.<br>Council | 30 Sept.<br>Audit<br>Panel | 31 Dec.<br>Council | 31 Dec.<br>Audit<br>Panel | 31 March<br>Council | 31 March<br>Audit<br>Panel | 30 June<br>Council |
|--|---------------------------|---------------------|----------------------------|--------------------|---------------------------|---------------------|----------------------------|--------------------|
| Governance:  |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 23: Appointment & Responsibilities of Council Representatives |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 67: Personal Information Protection                           |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 83: Fraud Control   |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 84: Gifts & Benefits  |                           |                     |                            |                    |                           |                     |                            |                    |
| Corporate Services:  | Nil                       |                     |                            |                    |                           |                     |                            |                    |
| Infrastructure Services:   |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 37: Vegetation Management                                     |                           |                     |                            |                    |                           |                     |                            |                    |
| Community and Development Services:                                  |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 34: Real Estate Advertising Signs                             |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 66: Bonds & Bank Guarantees                                   |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 82: Community Grants  |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 85: Open Space  |                           |                     |                            |                    |                           |                     |                            |                    |
| Works:   | Nil                       | <u> </u>            | <u> </u>                   | <u> </u>           | <u> </u>                  | <u> </u>            |                            |                    |

## **DOCUMENT REVIEW**

| OPERATION                            | By 30 September | By 31 December | By 31 March | By 30 June |
|--------------------------------------|-----------------|----------------|-------------|------------|
| Document Reviews                     |                 |                | -           |            |
| Governance:                          |                 |                |             |            |
| Style Manual                         |                 |                |             |            |
| Delegations                          |                 |                |             |            |
| Special Committees of Council        |                 |                |             |            |
| Pubic Interest Disclosures           |                 |                |             |            |
| Economic Development Strategy        |                 |                |             |            |
| Corporate Services                   |                 |                |             |            |
| Customer Service Charter             |                 |                |             |            |
| Infrastructure Services:             |                 |                |             |            |
| Municipal Emergency Management Plan  |                 |                |             |            |
| Community and Development Services:  |                 |                |             |            |
| Meander Valley Community Safety Plan |                 |                |             |            |
| Works:                               | Nil             |                |             |            |

# **PROGRAM ACTIVITY**

# Governance

| Directorate            | 1. Governance   | Program        | 1.1 Secretarial and Administrative support |  |  |  |
|------------------------|---|----------------|--|--|--|--|
|                        |   | number and     |  |  |  |  |
|                        |   | title          |  |  |  |  |
| Program Objective      | To undertake functions to ensure compliance wi  | th legislative | requirements                               |  |  |  |
| Link to Community      | Future Direction (3) - Vibrant and Engaged communities  |                |  |  |  |  |
| Strategic Plan 2014 to | 3.2 Successful local events enhance community life.   |                |  |  |  |  |
| 2024                   | Future Direction (5) - Innovative Leadership and Community Governance   |                |  |  |  |  |
|                        | 5.1 Meander Valley Council programs are regularly reviewed to support the achievement of the Community Strategic Plan |                |  |  |  |  |
|                        | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.                                       |                |  |  |  |  |

| No. | Actions and Tasks                                      | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12 | Complete by 31/3  | Complete by 30/6    |
|-----|--|-----------------------------|--------------------|-------------------|-------------------|---------------------|
| 1   | Deliver Annual Plan                                    | 5.1                         | Prepare quarterly  | Prepare quarterly | Prepare quarterly | Prepare quarterly   |
|     | Responsible Officer: Executive Assistant               |                             | review             | review            | review            | review. Prepare     |
|     |  |                             | Achieved           | Achieved          | Achieved          | 2018/19 Annual Plan |
|     |  |                             |                    |                   |                   | Achieved            |
| 2   | Prepare Annual Report & Conduct Annual General Meeting | 5.6                         | Complete draft for | Complete report   |                   |                     |
|     | (AGM)  |                             | printing           | and present at    |                   |                     |
|     | Responsible Officer: Executive Assistant               |                             |                    | AGM. Advertise    |                   |                     |
|     |  |                             |                    | and conduct AGM   |                   |                     |
|     |  |                             | In progress        | Achieved          |                   |                     |
| 3   | Policy Review & Operations Document Review             | 5.1                         | Review as per      | Review as per     | Review as per     | Review as per       |
|     | Responsibility – Executive Assistant                   |                             | schedule           | schedule          | schedule          | schedule            |
|     | Responsible Officer: Executive Assistant               |                             |                    |                   |                   |                     |
|     |  |                             | Achieved           | Achieved          | Achieved          | Achieved            |

| 4 | Conduct Australia Day (AD) event<br>Responsibility – Executive Assistant<br>Responsible Officer: Executive Assistance | 3.2 | Review AD criteria.<br>Call for<br>nominations | Assess<br>nominations.<br>Plan civic function | Conduct a civic<br>function on AD |  |
|---|---|-----|--|---|-----------------------------------|--|
|   |   |     | Achieved                                       | Achieved                                      | Achieved                          |  |

| No. | Performance target                            |
|-----|---|
| 2   | AGM held and Annual Report adopted by Council |
| 4   | AD Event Conducted                            |

| Directorate            | 1. Governance  | Program<br>number and | 1.2 Risk Management |  |  |  |
|------------------------|--|-----------------------|---------------------|--|--|--|
|                        |  | title                 |                     |  |  |  |
| Program Objective      | Minimise risk to our people and the public   |                       |                     |  |  |  |
| Link to Community      | Future Direction (5) - Innovative leadership and community governance  |                       |                     |  |  |  |
| Strategic Plan 2014 to | 5.4 Meander Valley Councilors and employees have the knowledge, skills and attitude to responsibly undertake community |                       |                     |  |  |  |
| 2024                   | governance and operational responsibilities.   |                       |                     |  |  |  |
|                        | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.  |                       |                     |  |  |  |

| No. | Actions and Tasks                          | Strategic Plan | Complete by 30/9 | Complete by   | Complete by 31/3     | Complete by 30/6 |
|-----|--|----------------|------------------|---------------|----------------------|------------------|
|     |  | Reference      |                  | 31/12         |                      |                  |
| 1   | Implement Risk Management Framework        | 5.6            | Review the       | Action the    | Action the framework | Action the       |
|     | Responsible Officer: General Manager       |                | framework        | framework     |                      | framework        |
|     |  |                | Achieved         | Achieved      | Achieved             | Achieved         |
| 2   | Implement the Internal Audit Program       | 5.4            | Review of Audit  | Conduct Audit | Review of Audit      | Conduct Audit    |
|     | Responsible Officer: Risk & Safety Officer |                | outcomes         |               | outcomes             |                  |
|     |  |                | Achieved         | Achieved      | Achieved             | Achieved         |

| No. | Performance target                                  |
|-----|---|
| 1   | Review Completed and Update endorsed by Audit Panel |
| 2   | Audit Recommendations implemented                   |

| Directorate   | 1. Governance   | Program<br>number and<br>title | 1.3 Employee Health and Safety Management |  |  |  |
|---|---|--------------------------------|---|--|--|--|
| Program Objective                                   | To provide a safe place of work for our people and to measure and monitor our employer obligations.   |                                |   |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | Future Direction (5)- Innovative leadership and community governance5.6 Meander Valley Council is recognised as a responsibly managed organisation. |                                |   |  |  |  |

| No. | Actions and Tasks                            | Strategic Plan | Complete by 30/9  | Complete by       | Complete by 31/3   | Complete by 30/6  |
|-----|--|----------------|-------------------|-------------------|--------------------|-------------------|
|     |  | Reference      |                   | 31/12             |                    |                   |
| 1   | Health and Safety Committee                  | 5.6            | Conduct quarterly | Conduct quarterly | Conduct quarterly  | Conduct quarterly |
|     | Responsible Officer: Health & Safety Officer |                | meeting           | meeting           | meeting            | meeting           |
|     |  |                | Achieved          | Achieved          | Achieved           | Achieved          |
| 3   | Deliver a Health and Wellbeing Program       | 5.6            | Conduct quarterly | Conduct quarterly | Conduct quarterly  | Conduct quarterly |
|     | Responsible Officer: General Manager         |                | meeting and       | meeting and       | meeting and        | meeting and       |
|     |  |                | implement         | implement         | implement programs | implement         |
|     |  |                | programs          | programs          |                    | programs          |
|     |  |                | Achieved          | Achieved          | Achieved           | Achieved          |
| 6   | Workplace Consultative Committee operation   | 5.6            | Conduct quarterly | Conduct quarterly | Conduct quarterly  | Conduct quarterly |
|     | Responsible Officer: General Manager         |                | meeting           | meeting           | meeting            | meeting           |
|     |  |                | Achieved          | Achieved          | Achieved           | Achieved          |

| No. | Performance target                              |
|-----|---|
| 1   | Conduct meetings                                |
| 2   | N/A   |
| 3   | Respond to suggestions with 14 days of meetings |

| Directorate            | 1. Governance  | Program<br>number and | 1.4 Other Governance Functions |  |  |  |
|------------------------|--|-----------------------|--------------------------------|--|--|--|
| Program Objective      | To provide good governance   | title                 |                                |  |  |  |
| Link to Community      | Future direction (2) - A thriving local economy  |                       |                                |  |  |  |
| Strategic Plan 2014 to | 2.1 The strengths of Meander Valley attract investment and provide opportunities for employment.                   |                       |                                |  |  |  |
| 2024                   | 2.2 Economic development in Meander Valley is planned, maximising existing assets and investment in infrastructure |                       |                                |  |  |  |
|                        | 2.3 People are attracted to live in the townships, rural and urban areas of Meander Valley.                        |                       |                                |  |  |  |
|                        | Future Direction (5) - Innovative leadership and community governance  |                       |                                |  |  |  |
|                        | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.                                    |                       |                                |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12                                   | Complete by 31/3                                    | Complete by 30/6                                    |
|-----|--|-----------------------------|--|---|---|---|
| 1   | Participation in Northern Tasmania Development Corporation   | 2.1                         | Attend NTDC Local  | Attend NTDC Local                                   | Attend NTDC Local                                   | Attend NTDC Local                                   |
|     | Ltd (NTDC)   |                             | Government   | Government  | Government  | Government  |
|     | Responsible Officer: General Manager   |                             | Committee Meeting  | Committee Meeting                                   | Committee Meeting                                   | Committee Meeting                                   |
|     |  |                             | Achieved   | Achieved  | Achieved  | Achieved  |
| 2   | Review Council's Delegation Register<br>Responsible Officer: General Manager   | 5.6                         |  | Review register<br>Achieved                         |   |   |
| 3   | Participate in benchmarking project with other Councils in the<br>northern region<br>Responsible Officer: General Manager            | 5.6                         | Review options<br>provided by<br>Consultant<br><b>Achieved</b> |   |   |   |
| 4   | Promote investment in Meander Valley to support the growth<br>of identified industry sectors<br>Responsible Officer: General Manager | 2.2                         | Identify<br>opportunities and<br>report on progress            | Identify<br>opportunities and<br>report on progress | Identify opportunities<br>and report on<br>progress | Identify<br>opportunities and<br>report on progress |
|     |  |                             | Achieved   | Achieved  | Achieved  | Achieved  |
| 5   | Continue to implement actions contained in the   | 2.3                         | Review progress  | Report on progress                                  | Report on progress                                  | Report on   |
|     | Communication Action Plan  |                             | and reset priorities   | via the Briefing                                    | via the Briefing                                    | progress via the                                    |
|     | Responsible Officer: Communications Officer  |                             |  | Reports   | Reports   | Briefing Reports                                    |
|     |  |                             | Achieved   | Achieved  |   | Achieved  |

| No. | Performance target  |
|-----|---|
| 2   | Complete Review and implement changes   |
| 4   | Report on new development opportunities where commercial in confidence arrangements allow |
| 5   | Complete work plan for 2017 – 2018 FY.  |

# **Corporate Services**

| Directorate            | 2. Corporate Services   | Program<br>number and<br>title | 2.1 Financial Services |  |  |  |
|------------------------|---|--------------------------------|------------------------|--|--|--|
| Program Objective      | Responsibly manage the Council's core financial activities  |                                |                        |  |  |  |
| Link to Community      | Future Direction (5) - Innovative leadership and community governance                                   |                                |                        |  |  |  |
| Strategic Plan 2014 to | 5.2 Long term financial planning and asset management underpins the ongoing viability of Meander Valley |                                |                        |  |  |  |
| 2024                   | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.                         |                                |                        |  |  |  |

| No. | Actions and Tasks                                   | Strategic Plan | Complete by 30/9       | Complete by 31/12   | Complete by 31/3   | Complete by 30/6     |
|-----|---|----------------|------------------------|---------------------|--------------------|----------------------|
|     |   | Reference      |                        |                     |                    |                      |
| 1   | Raise Rates and Sundry Debtor accounts              | 5.2            | Achieve activity       | Achieve activity    | Achieve activity   | Achieve activity     |
|     | Responsible Officer: Director Corporate Services    |                | performance target     | performance target  | performance target | performance target   |
|     |   |                | Achieved               | Achieved            | Achieved           | Achieved             |
| 2   | Implement Enterprise Cash Receipting System Upgrade | 5.6            |                        | Plan implementation | Implement          | Implement upgrade to |
|     | Responsible Officer: Rates Officer                  |                |                        | requirements        | upgrades to the    | the production       |
|     |   |                |                        |                     | test environment   | environment          |
|     |   |                |                        | Achieved            | Achieved           | Deferred             |
| 3   | Complete State Authority returns                    | 5.6            | Initial State Fire and |                     |                    | Final State Fire and |
|     | Responsible Officer: Rates Officer                  |                | Treasury pensioner     |                     |                    | Treasury pensioner   |
|     |   |                | claims and Annual      |                     |                    | claims               |
|     |   |                | State Fire Levy data   |                     |                    |                      |
|     |   |                | return                 |                     |                    |                      |
|     |   |                | Achieved               |                     |                    | Achieved             |
| 4   | Issue Section 132 certificates (Property Rates)     | 5.6            | Achieve activity       | Achieve activity    | Achieve activity   | Achieve activity     |
|     | Responsible Officer: Rates Officer                  |                | performance target     | performance target  | performance target | performance target   |
|     |   |                | Achieved               | Achieved            | Achieved           | Achieved             |

| 5 | Arrange annual insurance renewals                         | 5.6 |                    | Crime Insurance     | Directors and      | Annual renewals as per |
|---|---|-----|--------------------|---------------------|--------------------|------------------------|
|   | Responsible Officer: Finance Officer & Director Corporate |     |                    | (Fidelity Guarantee | Officers and       | schedule incl. Public  |
|   | Services  |     |                    | renewal)            | Employment         | Liability and PI, ISR, |
|   |   |     |                    |                     | Practices renewal  | Workers Comp. and      |
|   |   |     |                    |                     |                    | MV                     |
|   |   |     |                    | Achieved            | Achieved           | Achieved               |
| 6 | Reconciliation of Control Accounts                        | 5.2 | Achieve activity   | Achieve activity    | Achieve activity   | Achieve activity       |
|   | Responsible Officer: Senior Accountant                    |     | performance target | performance target  | performance target | performance target     |
|   |   |     | Achieved           | Achieved            | Achieved           | Achieved               |

| No. | Performance target  |  |  |  |  |  |  |
|-----|---|--|--|--|--|--|--|
| 1   | <ul> <li>Issue Rates notices before 31st July 2017</li> </ul>   |  |  |  |  |  |  |
|     | <ul> <li>Issue Sundry Debtor notices within 10 working days of receipt of request</li> </ul>                              |  |  |  |  |  |  |
| 4   | <ul> <li>Issue 98% of Section 132 Certificates within 3 working days of entry of request</li> </ul>                       |  |  |  |  |  |  |
| 6   | <ul> <li>Reconcile rates, sundry debtor and creditors control accounts within 10 working days of the month end</li> </ul> |  |  |  |  |  |  |
|     | <ul> <li>Reconcile Payroll within 5 working days of processing.</li> </ul>  |  |  |  |  |  |  |

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| Directorate                 | 2. Corporate Services  | Program<br>number and<br>title   | 2.2 Financial Management & Reporting |  |  |  |
|-----------------------------|--|--|--------------------------------------|--|--|--|
| Program Objective           | To comply with statutory requirements for Local Government Finance, State and Federal Taxation and to provide meaningful reports for internal financial management |  |                                      |  |  |  |
| Link to Community           | Future Direction (5) - Innovative leadership a   | nd communi   | ty governance                        |  |  |  |
| Strategic Plan 2014 to 2024 | 5.1 Meander Valley Council programs are regula   | larly reviewed to support the achievement of the Community Strategic Plan. |                                      |  |  |  |
| 2021                        | 5.2 Long term financial planning and asset management underpins the ongoing viability of Meander Valley  |  |                                      |  |  |  |
|                             | 5.3 Evidence based decision-making engages the community and is honest, open and transparent.  |  |                                      |  |  |  |
|                             | 5.6 Meander Valley Council is recognised as a res  | aged organisation.   |                                      |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12   | Complete by 31/3  | Complete by 30/6  |
|-----|---|-----------------------------|--|---|---|---|
| 1   | Review and present the Long Term Financial Plan (LTFP) to<br>Council<br>Responsible Officer: Senior Accountant  | 5.2                         |  |   |   | Review and present<br>the LTFP to Council<br><b>Achieved</b>                        |
| 2   | Coordinate the development and adoption of Budget and<br>Rating recommendations with statutory timeframes<br>Responsible Officer: Director Corporate Services | 5.2                         |  |   | Determine budget<br>update program<br><b>Achieved</b>               | Present budget,<br>fees and charges to<br>Council in June<br><b>Achieved</b>        |
| 3   | Annual external reporting<br>Responsible Officer: Senior Accountant   | 5.6                         | Produce Statutory<br>Accounts and<br>complete KPI<br>consolidated data<br>sheets<br>Achieved |   |   | Prepare end of year<br>timetable for<br>Statutory Accounts<br>and Audit<br>Achieved |
| 4   | Issue BAS, FBT and Payroll Tax returns within legislative<br>timeframes<br>Responsible Officer: Senior Accountant   | 5.6                         | Submit BAS and<br>Payroll Tax returns<br>on time<br>Achieved                                 | Submit BAS and<br>Payroll Tax returns<br>on time<br><b>Achieved</b> | Submit BAS and<br>Payroll Tax returns<br>on time<br><b>Achieved</b> | Submit BAS and<br>Payroll Tax returns<br>on time<br>Achieved                        |

| 5 | Provide internal financial management reports on a timely   | 5.3 | Achieve activity   | Achieve activity   | Achieve activity    | Achieve activity   |
|---|---|-----|--------------------|--------------------|---------------------|--------------------|
|   | basis for decision making                                   |     | performance target | performance target | performance target  | performance target |
|   | Responsible Officer: Senior Accountant                      |     | Achieved           | Achieved           | Achieved            | Achieved           |
| 6 | Monitor Council's short-term expenditure commitments and    | 5.2 | Review cash flow   | Review cash flow   | Review cash flow    | Review cash flow   |
|   | invest funds in accordance with Council's Investment policy |     | weekly to          | weekly to          | weekly to           | weekly to          |
|   | Responsible Officer: Senior Accountant                      |     | determine funds    | determine funds    | determine funds for | determine funds    |
|   |   |     | for investment     | for investment     | investment          | for investment     |
|   |   |     | Achieved           | Achieved           | Achieved            | Achieved           |
| 7 | Co-ordinate functions of the Audit Panel                    | 5.6 | Conduct meeting as | Conduct meeting as | Conduct meeting as  | Conduct meeting as |
|   | Responsible Officer: Director Corporate Services            |     | per Audit Schedule | per Audit Schedule | per Audit Schedule  | per Audit Schedule |
|   |   |     | Achieved           | Achieved           | Achieved            | Achieved           |
| 8 | Review Council's Financial Management Strategy              | 5.1 |                    |                    |                     | Prepare review     |
|   | Responsible Officer: Senior Accountant                      |     |                    |                    |                     | documentation by   |
|   |   |     |                    |                    |                     | Council in July    |
|   |   |     |                    |                    |                     | Achieved           |

| N | Э. | Perform | nance target  |
|---|----|---------|---|
| 5 |    | -       | Produce and distribute ongoing project expenditure reports  |
|   |    | -       | Produce and distribute monthly operating statements within 10 working days of end of month                                    |
|   |    | •       | Submit September, December and March quarterly financial reports to Council in Oct 2017, Jan 2018 and April 2018 respectively |

| Directorate  | 2. Corporate Services   | Program<br>number and<br>title | 2.3 Information Technology |  |
|--|---|--------------------------------|----------------------------|--|
| Program Objective  | Provide reliable and effective information technology services for the organisation |                                |                            |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024Future Direction (5)- Innovative leadership and community governance5.6 Meander Valley Council is recognised as a responsibly managed organisation. |   |                                |                            |  |

| No. | Actions and Tasks                               | Strategic Plan | Complete by 30/9    | Complete by 31/12    | Complete by 31/3 | Complete by 30/6 |
|-----|---|----------------|---------------------|----------------------|------------------|------------------|
|     |   | Reference      |                     |                      |                  |                  |
| 1   | Maintenance and upgrade of IT infrastructure    | 5.6            | Commence rolling    | Complete rolling     |                  |                  |
|     | Responsible Officer: IT Officer                 |                | replacement of PC's | replacement of PC's. |                  |                  |
|     |   |                | Achieved            | Deferred             |                  |                  |
| 2   | Implement recommendations of IT Security Review | 5.6            | Review              | Plan and prioritise  | Implement chosen |                  |
|     | Responsible Officer: IT Officer                 |                | recommendations of  | recommended          | recommendations  |                  |
|     |   |                | IT Security Review  | actions              |                  |                  |
|     |   |                | Achieved            | Achieved             | Achieved         |                  |

| Directorate   | 2. Corporate Services  | Program<br>number and  | 2.4 Information Management |  |  |  |  |
|---|--|--|----------------------------|--|--|--|--|
|   |  | title  |                            |  |  |  |  |
| Program Objective   | Effectively manage and maintain Council's infor  | Effectively manage and maintain Council's information resource |                            |  |  |  |  |
| Link to Community Future Direction (5) Innovative leadership and community governance |  |  |                            |  |  |  |  |
| Strategic Plan 2014 to 2024   | 5.1 Meander Valley Council programs are regularly reviewed to support the achievement of the Community Strategic Plan. |  |                            |  |  |  |  |
|   | aged organisation.   |  |                            |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12  | Complete by 31/3   | Complete by 30/6   |
|-----|--|-----------------------------|---|--|--|--|
| 1   | Maintenance of Council's cemetery records in accordance with<br>the Cemeteries Act<br>Responsible Officers: Customer Service Officer & Information<br>Management Officer | 5.6                         | Maintain records in<br>accordance with<br>legislation<br><b>Achieved</b>      | Maintain records in<br>accordance with<br>legislation<br><b>Achieved</b>             | Maintain records in<br>accordance with<br>legislation<br><b>Achieved</b> | Maintain records in<br>accordance with<br>legislation<br><b>Achieved</b>   |
| 2   | Annual Archive Disposal<br>Responsible Officer: Information Management Officer   | 5.6                         | Arrange for<br>removal of<br>documents due<br>for disposal<br><b>Achieved</b> |  |  | List documents due<br>for disposal<br><b>Achieved</b>                      |
| 3   | Implementation of Archive Office Audit Recommendations<br>Responsible Officer: Information Management Officer  | 5.1                         | Document and<br>prioritise<br>improvement<br>projects<br><b>Achieved</b>      | Commence identified<br>priority projects<br>Achieved                                 | Continue with<br>priority projects<br>Achieved                           | Report on status of projects Achieved                                      |
| 4   | Implementation of ECM Connected Content<br>Responsible Officer: Information Management Officer   | 5.6                         | Plan software<br>implementation<br>Achieved                                   | Commence testing and<br>conduct system<br>administration training<br><b>Achieved</b> |  | Implement software<br>upgrade into<br>production system<br><b>Deferred</b> |

# Action performance targets N/A

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| Directorate                 | 2. Corporate Services   | Program<br>number and<br>title | 2.5 Human Resources |  |  |  |
|-----------------------------|---|--------------------------------|---------------------|--|--|--|
| Program Objective           | <sup>/e</sup> Effectively manage and support Council's human resources  |                                |                     |  |  |  |
| Link to Community           | Future Direction (5)- Innovative leadership and community governance  |                                |                     |  |  |  |
| Strategic Plan 2014 to 2024 | 5.4 Meander Valley Councillors and employees have the knowledge, skills and attitude to responsibly undertake community |                                |                     |  |  |  |
|                             | governance and operational responsibilities.  |                                |                     |  |  |  |
|                             | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.   |                                |                     |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12  | Complete by 31/3  | Complete by 30/6   |
|-----|---|-----------------------------|--|--|---|--|
| 1   | Review 2016 Enterprise Agreement<br>Responsible Officer: HR/Payroll Officer                         | 5.6                         | Review increases<br>and apply across<br>new scale and<br>allowances.                       |  |   | Review CPI percentage determine increase   |
| 2   | Coordinate training needs via Learning Management system<br>Responsible Officer: HR/Payroll Officer | 5.4                         | Achieved<br>Report to<br>Directors on<br>quarterly training<br>to be delivered<br>Achieved | Update training<br>plan following<br>Performance<br>Reviews.<br>Report to Directors<br>on quarterly training<br>to be delivered<br><b>Achieved</b> | Report to<br>Directors on<br>quarterly training<br>to be delivered<br>Achieved  | Achieved<br>Report to Directors<br>on quarterly training<br>to be delivered<br>Achieved                  |
| 3   | Performance Review System<br>Responsible Officers: HR/Payroll Officer & Directors                   | 5.4                         | Ensure all<br>employee<br>performance<br>reviews have been<br>completed<br>Achieved        | Ensure all inside<br>employee salary<br>reviews have been<br>completed<br><b>Deferred</b>  | Ensure all mini<br>performance reviews<br>and all outside<br>employee<br>wage reviews have<br>been completed<br><b>Achieved</b> | Review the current<br>year's performance<br>reviews and<br>recommend any<br>changes required<br>Achieved |

# Action performance targets

N/A

| Directorate   | 2. Corporate Services  | Program<br>number and<br>title | 2.6 Great Western Tiers Visitor Information Centre |  |  |  |
|---|--|--------------------------------|--|--|--|--|
| Program Objective                                   | Effectively manage and maintain Council's Visitor Information Centre   |                                |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>Future Direction (2) - A thriving local economy</b><br>2.4 A high level of recognition and demand for Great Western Tiers products and experiences. |                                |  |  |  |  |

| No. | Actions and Tasks                                 | Strategic Plan | Complete by 30/9   | Complete by        | Complete by 31/3      | Complete by 30/6      |
|-----|---|----------------|--------------------|--------------------|-----------------------|-----------------------|
|     |   | Reference      |                    | 31/12              |                       |                       |
| 1   | Report on Visitation statistics and sales revenue | 2.4            | Advise information | Advise information | Advise information in | Advise information in |
|     | Responsible Officer: Director Corporate Services  |                | in the Briefing    | in the Briefing    | the Briefing Report   | the Briefing Report   |
|     |   |                | Report             | Report Advise      |                       |                       |
|     |   |                |                    | information in the |                       |                       |
|     |   |                |                    | Briefing Report    |                       |                       |
|     |   |                | Achieved           | Achieved           | Achieved              | Achieved              |

# Infrastructure Services

| Directorate            | 3. Infrastructure Services   | Program<br>number and title                         | 3.1 Emergency Services |  |  |  |  |
|------------------------|--|---|------------------------|--|--|--|--|
| Program Objective      | To build capacity and resilience in the community and ensure Council is prepared to assist with emergency services in the response to emergencies and lead in the recovery |   |                        |  |  |  |  |
| Link to Community      | Future Direction (4) - A healthy and safe com  | Future Direction (4) - A healthy and safe community |                        |  |  |  |  |
| Strategic Plan 2014 to | 4.4 Prepare and maintain emergency management plans and documents and work with our communities to educate and plan for  |   |                        |  |  |  |  |
| 2024                   | emergencies.   |   |                        |  |  |  |  |

#### **Operational detail**

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9 | Complete by 31/12    | Complete by 31/3 | Complete by 30/6     |
|-----|--|----------------|------------------|----------------------|------------------|----------------------|
|     |  | Reference      |                  |                      |                  |                      |
| 1   | Co-ordinate the Municipal Emergency Management and           | 4.4            | Chair quarterly  | Chair quarterly      | Chair quarterly  | Chair quarterly      |
|     | Recovery Committee (MEMRC)                                   |                | meeting          | meeting              | meeting          | meeting              |
|     | Responsible Officer: Director Infrastructure                 |                | Deferred to      |                      |                  |                      |
|     |  |                | October          | Achieved             |                  | Achieved             |
| 2   | Support the operation of the Meander Valley SES unit through | 4.4            |                  | Report to Council in |                  | Report to Council in |
|     | ongoing management of the MOU                                |                |                  | Annual Plan Review   |                  | Annual Plan Review   |
|     | Responsible Officer: Director Infrastructure                 |                |                  | Deferred             |                  | Achieved             |
| 3   | Conduct emergency management training facilitated by Red     | 4.4            |                  | Conduct training     |                  | Conduct training Red |
|     | Cross  |                |                  | Achieved             |                  | Cross/MVC with       |
|     | Responsible Officer: Administration Officer Infrastructure   |                |                  |                      |                  | Service Clubs        |
|     | Services   |                |                  |                      |                  | Achieved             |
| 4   | Review Municipal Emergency Management Plan                   | 4.4            |                  |                      | Review Plan      | Review Plan          |
|     | Responsible Officer: Administration Officer Infrastructure   |                |                  |                      | Deferred         | In progress          |

| No. | Performance target  |
|-----|---|
| 1   | Meetings held   |
| 2   | Obtain activities report from Deloraine SES and provide information to Council on a 6 monthly basis in Briefing Reports |
| 3   | Complete training for MVC officers and service group members  |
| 4   | Review Plan and submit to SES   |

| Directorate   | 3. Infrastructure Services   | Program<br>number and title  | 3.2 Transport |  |  |  |  |
|---|--|--|---------------|--|--|--|--|
| Program Objective   | To maintain the serviceability and integrity of Council's transport network. |  |               |  |  |  |  |
| Link to Community   | Future Direction (6) - Planned infrastructure services                       |  |               |  |  |  |  |
| Strategic Plan 2014 to  | 6.1 The future of Meander Valley infrastructure a                            | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |               |  |  |  |  |
| <sup>2024</sup> 6.3 The Meander Valley transport network meets the present and future needs of the community and business |  |  |               |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12  | Complete by 31/3  | Complete by 30/6  |
|-----|--|-----------------------------|--|--|---|---|
| 1   | Deliver the bridge inspection and maintenance program<br>Responsible Officer: Senior Technical Officer   | 6.1, 6.3                    | Finalise supply<br>agreement                                 | Contractor engaged<br>for maintenance<br>works               | Prepare<br>maintenance<br>budget items for<br>2018-2019   | Maintenance works<br>completed                                      |
|     |  |                             | In progress  | In progress  | In progress   | Achieved  |
| 2   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2016/2017 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1, 6.3                    | Report to program<br>in Annual Plan<br>Review<br>In progress | Report to program<br>in Annual Plan<br>Review<br>In progress | Report to program<br>in Annual Plan<br>Review<br>Achieved | Report to program<br>in Annual Plan<br>Review<br><b>In progress</b> |
| 3   | Undertake footpath proactive defect inspections<br>Responsible Officers: Director Works & Asset Management<br>Coordinator  | 6.1                         |  |  | Undertake required<br>inspections<br>Achieved             | Undertake required<br>inspections<br>Achieved                       |

| No. | Performance target  |
|-----|---|
| 1   | Quarterly tasks achieved. Contractor performance assessed     |
| 2   | Completion of projects in line with project plan requirements |
| 3   | Meet timeframes set out by Conquest                           |

| Directorate   | 3. Infrastructure Services                        | Program<br>number and<br>title   | 3.3 Property Services  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| Program Objective                                   | Operate property services in a safe and effective | Operate property services in a safe and effective manner to satisfy public demand. |  |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | strategies.                                       | ssets is assured<br>emeteries and  | d through affordable planned maintenance and renewal<br>public buildings are well utilized and maintained.<br>hity's needs into the future |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9                                     | Complete by 31/12   | Complete by 31/3                              | Complete by 30/6  |
|-----|---|-----------------------------|--|---|---|---|
| 1   | Operate Deloraine Swimming Pool and provide support to<br>community swimming pool at Caveside<br>Responsible Officer: Property Management Officer | 6.4, 6.6                    | Review and extend<br>existing contract<br>Achieved   | Undertake pre-<br>opening inspection<br>and required<br>maintenance.<br>Open pool 1<br>December<br>Achieved | Operate pool to 1<br>March<br>Achieved        |   |
| 2   | Review the operation of the Deloraine Pool  | 6.6                         |  | Complete review<br>Achieved   |   |   |
| 3   | Complete Annual Maintenance Statement (Section 56) and<br>Asbestos Audit (NCOP) compliance<br>Responsible Officer: Property Management Officer    | 6.1                         |  |   | Carry out annual<br>inspections<br>Achieved   |   |
| 4   | Co-ordinate building maintenance – general, reactive and<br>programed<br>Responsible Officer: Property Management Officer                         | 6.1                         | Undertake required<br>maintenance<br><b>Achieved</b> | Undertake required<br>maintenance<br><b>Achieved</b>  | Undertake required<br>maintenance<br>Achieved | Undertake<br>required<br>maintenance<br><b>Achieved</b> |

| 5 | Design, document, procurement, and supervision of<br>contracts as per the specific projects listed in the 2017-2018<br>Capital Works Program<br>Responsible Officer: Property Management Officer |     | Report to program | Report to program | Report to program | Report to program               |
|---|--|-----|-------------------|-------------------|-------------------|---------------------------------|
|   |  |     | Achieved          | Achieved          | Achieved          | Achieved                        |
| 6 | Review Evacuation Plans<br>Responsible Officer: Property Management Officer  | 6.6 |                   |                   |                   | Review plans<br><b>Achieved</b> |

| No. | Performance target  |
|-----|---|
| 1   | Review of Contractors compliance with the contract            |
| 2   | Meet timeframes set out by Conquest                           |
| 3   | Meet timeframes set out by Conquest                           |
| 4   | Completion of projects in line with project plan requirements |
| 5   | Completion of review by June 30                               |

| Directorate            | 3. Infrastructure Services  | Program<br>number and title   | 3.4 Parks & Recreation |  |  |  |  |
|------------------------|---|---|------------------------|--|--|--|--|
| Program Objective      | To provide and maintain parks and recreation fa   | To provide and maintain parks and recreation facilities throughout the Local Government Area. |                        |  |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services  |   |                        |  |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies |   |                        |  |  |  |  |
| 2024                   | /'s needs into the future   |   |                        |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12  | Complete by 31/3  | Complete by 30/6  |
|-----|--|-----------------------------|---|--|---|---|
| 1   | Undertake inspections and condition assessments of all<br>equipment and facilities<br>Responsible Officer: Director Works & Technical Officer  | 6.1, 6.6                    | Undertake required inspections                                      | Undertake required inspections                               | Undertake required inspections                                      | Undertake required inspections                                      |
|     | Community Spaces   |                             | Achieved  | Achieved   | Achieved  | Achieved  |
| 2   | Complete the Strategic Plan for Council's open space areas<br>for Hadspen and Prospect Vale<br>Responsible Officer: Technical Officer Community Spaces                                       | 6.6                         | Community<br>consultation<br><b>Achieved</b>                        | Report to Council In progress                                | Prepare budget<br>items for 2018-2019<br><b>Achieved</b>            |   |
| 3   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2017-2018 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1                         | Report to program<br>in Annual Plan<br>Review<br><b>In progress</b> | Report to program<br>in Annual Plan<br>Review<br>In progress | Report to program<br>in Annual Plan<br>Review<br><b>In progress</b> | Report to program<br>in Annual Plan<br>Review<br><b>In progress</b> |
| 4   | Undertake tree audit of reserves (parks and sports facilities)<br>and identified townstreets<br>Responsible Officer: Technical Officer Community Spaces                                      | 6.1                         |   | Undertake audit<br>In progress                               |   |   |
| 5   | Provide support to the Townscape Reserves and Parks<br>Special Committee (TRAP)<br>Responsible Officer: Technical Officer Community Spaces   | 6.6                         | Conduct meeting<br>and report on<br>outcomes<br>Achieved            | Conduct meeting and report on outcomes                       | Conduct meeting and report on outcomes                              | Conduct meeting and<br>report on outcomes<br>Achieved               |
| 6   | Westbury Recreation Ground Function Centre Business Case<br>Responsible Officer: Property Management Officer   | 6.6                         | Draft report to<br>Council Workshop<br><b>Achieved</b>              |  |   |   |

| No. | Performance target  |
|-----|---|
| 1   | Meet timeframes set out by Conquest. Annual comprehensive inspection completed by December 31 |
| 2   | Present Strategy to Council by December 31  |
| 3   | Completion of projects in line with project plan requirements                                 |
| 4   | Complete audit work by 31 December  |
| 5   | Bimonthly meetings  |
| 6   | Present business case to Council Workshop by December 31                                      |

| Directorate   | 3. Infrastructure Services                        | Program<br>number and title  | 3.5 Asset Management and GIS |  |  |  |  |
|---|---|--|------------------------------|--|--|--|--|
| Program Objective                                   | Provision of Asset and GIS services to assist the | sion of Asset and GIS services to assist the operations of Council.  |                              |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | strategies.                                       | /alley infrastructure assets is assured through affordable planned maintenance and renewal<br>nsport network meets the present and future needs of the community and business. |                              |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12  | Complete by 31/3  | Complete by 30/6   |
|-----|---|-----------------------------|---|--|---|--|
| 1   | Co-ordinate Asset Management Group and Improvement<br>Plan - Review Asset Management Plans - Undertake Conquest training and development - Undertake AM training and awareness - Develop whole of organisation approach to AM | 6.1, 6.6                    | Chair meeting and<br>action<br>improvement<br>program                                     | Chair meeting and<br>action improvement<br>program                                 | Chair meeting and<br>action improvement<br>program                                      | Chair meeting and<br>action<br>improvement<br>program                              |
|     | Responsible Officer: Asset Management Coordinator   |                             | Achieved  | Achieved   | Achieved  | Achieved   |
| 2   | Prepare 2018-2019 Capital Works Program<br>Responsible Officer: Asset Management Coordinator  | 6.1, 6.3, 6.6               |   | Update Proposed<br>Projects list<br>Achieved                                       | Prioritise and<br>undertake further<br>design and cost<br>estimation<br><b>Achieved</b> | Annual program<br>prepared for<br>approval by<br>Council<br><b>Achieved</b>        |
| 3   | Update asset information including<br>- capitalisation of assets in Conquest<br>- undertake bridge revaluation<br>Responsible Officer: Asset Management Coordinator   | 6.1                         | Capitalisation of<br>assets and<br>recording in<br>Conquest and GIS<br><b>In progress</b> | Capitalisation of<br>assets and<br>recording in<br>Conquest and GIS<br>In progress | Capitalisation of<br>assets and recording<br>in Conquest and GIS<br>In progress         | Capitalisation of<br>assets and<br>recording in<br>Conquest and GIS<br>In progress |
| 6   | GIS Activities<br>- Input GIS data relating to capitalisation of assets and<br>subdivisions<br>Responsible Officer: Asset Management Coordinator  | 6.1                         |   |  |   | Update GIS<br>In progress  |

| 7 | Undertake additional survey of stormwater assets and update | 6.1 |  | Complete by 30 |
|---|---|-----|--|----------------|
|   | GIS   |     |  | June           |
|   | Responsible Officer: Asset Management Coordinator           |     |  | In progress    |

| No. | Performance target  |
|-----|---|
| 2   | To prepare annual Capital Works Program for approval at May Council meeting   |
| 3   | Capitalisation of assets prior to finalisation of 2017-2018 Statutory Reporting. Completion of bridge revaluation for TAO by Dec 30 2017. |
| 4   | Update GIS information for completed projects by 30 June  |

| Directorate   | 3. Infrastructure Services   | Program number and title | 3.6 Waste Management and Resource Recovery                                       |  |  |  |
|---|--|--------------------------|--|--|--|--|
| Program Objective                                   | To provide adequate, efficient, and affordable waste services within Meander Valley Local Government Area  |                          |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <ul> <li>Future Direction (6) - Planned infrastructure</li> <li>6.1 The future of Meander Valley infrastructure a strategies.</li> <li>6.6 Infrastructure services are affordable and means</li> </ul> | ssets is assured         | through affordable planned maintenance and renewal<br>ty's needs into the future |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12                             | Complete by 31/3   | Complete by 30/6                              |
|-----|--|-----------------------------|--|---|--|---|
| 1   | Provision of kerbside collection contracts for waste, recyclables and organics   | 6.6                         | Manage Contract  | Manage Contract                               | Manage Contract  | Manage Contract                               |
|     | Responsible Officer: Senior Technical Officer  |                             | In progress  | In progress                                   | In progress  | In progress                                   |
| 2   | Provision of landfill, waste transfer stations and resource recovery operations contract   | 6.6                         | Manage Contract  | Manage Contract                               | Manage Contract  | Manage Contract                               |
|     | Responsible Officer – Senior Technical Officer   |                             | In progress  | In progress                                   | In progress  | In progress                                   |
| 3   | Provision of hard waste collection<br>Responsible Officer: Senior Technical Officer  | 6.6                         |  | Undertake<br>collection<br><b>Achieved</b>    | Report to Council<br>in Annual Plan<br>Review<br><b>Achieved</b>     |   |
| 4   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2017-2018 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1                         | Report to<br>program in Annual<br>Plan Review  | Report to program<br>in Annual Plan<br>Review | Report to<br>program in Annual<br>Plan Review                        | Report to program<br>in Annual Plan<br>Review |
| 5   | Operational compliance with Environment Protection Notice<br>for Westbury and Deloraine landfill sites.<br>Responsible Officer: Senior Technical Officer                                     | 6.6                         | In progress<br>Ground and<br>surface water<br>monitoring.<br>Annual Report to<br>EPA<br>Achieved | In progress                                   | In progress<br>Ground and<br>surface water<br>monitoring<br>Achieved | In progress                                   |

| No. | Performance target  |
|-----|---|
| 1   | Supervise and review contract                                 |
| 2   | Supervise and review contract                                 |
| 3   | Report to Council by March 31 on collection results           |
| 4   | Completion of projects in line with project plan requirements |

| Directorate   | 3. Infrastructure Services Program number and title 3.7 Stormwater Management   |  |  |  |  |
|---|---|--|--|--|--|
| Program Objective                                   | To minimize the risk of flooding and provide clean water into the region's waterways.<br>Council through the Urban Drains Act and the Local Government (Highways) Act aims to provide piped stormwater<br>networks in line with current local government standards and major stormwater networks (overland flows and roads)<br>capable of meeting a 1% AEP.<br>Water quality is managed through Water Sensitive Urban Design (WSUD) principles where appropriate. |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | Future Direction (6) - Planned infrastructure services         6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies.   |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12  | Complete by 31/3   | Complete by 30/6   |
|-----|--|-----------------------------|--|--|--|--|
| 1   | Develop stormwater system management plans in line with<br>legislation<br>Responsible Officer: Senior Technical Officer  | 6.1                         |  |  |  | Complete<br>program by 30<br>June<br><b>In progress</b>          |
| 2   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2017-2018 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1                         | Report to<br>program in Annual<br>Plan Review<br><b>Achieved</b> |

| No. | Performance target  |
|-----|---|
| 1   | Complete all high risk catchments by June 2018                |
| 2   | Completion of projects in line with project plan requirements |

| Directorate            | 3. Infrastructure Services  | Program<br>number and title | 3.8 Sustainable Development                                    |  |  |  |  |  |
|------------------------|---|-----------------------------|--|--|--|--|--|--|
| Program Objective      | Develop sustainable practices within our organisation and community through leading, supporting and encouraging |                             |  |  |  |  |  |  |
|                        | 5   | 5,                          | non-renewable resources more productively. Promote             |  |  |  |  |  |
|                        | and support sustainable economic developr   | ment initiative             | 5.   |  |  |  |  |  |
| Link to Community      | Future Direction (1) - A sustainable natural a  | nd built envir              | onment   |  |  |  |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides   |                             |  |  |  |  |  |  |
| 2024                   | 1.4 Meander Valley is environmentally sustainab   | ole.                        |  |  |  |  |  |  |
|                        | Future Direction (2) - A thriving local econor  | ny                          |  |  |  |  |  |  |
|                        | 2.2 Economic development in Meander Valley is   | planned, maxin              | izing existing assets and investment in infrastructure.        |  |  |  |  |  |
|                        | Future Direction (6) - Planned infrastructure   | services                    |  |  |  |  |  |  |
|                        | 6.1 The future of Meander Valley infrastructure a   | issets is assured           | through affordable planned maintenance and renewal strategies. |  |  |  |  |  |
|                        | 6.6 Infrastructure services are affordable and me   | et the commun               | ty's needs into the future                                     |  |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12   | Complete by 31/3  | Complete by 30/6  |
|-----|---|-----------------------------|---|---|---|---|
| 1   | Support activities of the Sustainable Environment Committee<br>Responsible Officer: Sustainable Development Project<br>Manager  | 1.4                         | Report on progress<br>via quarterly<br>meeting minutes    |
|     |   |                             | Achieved  | Achieved  | Achieved  | Achieved  |
| 2   | Support the progress of the Hadspen Urban Growth Area<br>Responsible Officer: Sustainable Development Project<br>Manager  | 2.2                         | Report in Annual<br>Plan Review                           |
|     |   |                             | Achieved  | Achieved  | Achieved  | Achieved  |
| 3   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2017-2018 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure Services | 6.1                         | Report to program<br>in Annual Plan<br>Review<br>Achieved |

| 4 | Bioenergy Project<br>Responsible Officer:- Sustainable Development Project<br>Manager                                   | 2.2 | Background report completed                      | Stage 1 Feasibility                | Report to Council                     |
|---|---|-----|--|------------------------------------|---------------------------------------|
|   |   |     | Achieved   | Achieved                           | Achieved                              |
| 5 | Prepare Local Provisions Schedule for the Tasmanian<br>Planning Scheme<br>Responsible Officer: Senior Strategic Planner | 1.1 | Prepare Project Plan                             | Draft Local<br>Provisions Schedule | Finalise Local<br>Provisions Schedule |
|   |   |     | Achieved   | Achieved                           | Achieved                              |
| 6 | Westbury Road Prospect Vale – Activity Centre Plan<br>Responsible Officer: Senior Strategic Planner                     | 6.6 | Prepare project plan<br>and engage<br>consultant | Develop draft plan                 | Present plan to<br>Council            |
|   |   |     | In progress                                      | In progress                        | In progress                           |

| No. | Performance target   |
|-----|--|
| 2   | Part V agreements established with landowners for infrastructure development |
| 3   | Completion of projects in line with project plan requirements                |
| 4   | Complete feasibility and commence business case                              |

# **Community and Development Services**

| Directorate            | 4. Community & Development Services  | Program<br>number and<br>title | 4.1 Land Use & Planning |  |  |  |  |
|------------------------|--|--------------------------------|-------------------------|--|--|--|--|
| Program Objective      | To carry out planning duties and prepare policies for the sustainable development of the local government area |                                |                         |  |  |  |  |
| Link to Community      | Future Direction (1) - A sustainable natural and built environment.  |                                |                         |  |  |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides growth and development across Meander Valley.                    |                                |                         |  |  |  |  |
| 2024                   | 1.2 Liveable townships, urban and rural areas across the local government area with individual character.      |                                |                         |  |  |  |  |
|                        | 1.3 The natural, cultural and built heritage of Meander Valley is protected and maintained.                    |                                |                         |  |  |  |  |

#### **Operational detail**

| No. | Actions and Tasks                                     | Strategic Plan | Complete by 30/9   | Complete by 31/12  | Complete by 31/3   | Complete by 30/6   |
|-----|---|----------------|--------------------|--------------------|--------------------|--------------------|
|     |   | Reference      |                    |                    |                    |                    |
| 1   | Process development applications in accordance with   | 1.1, 1.2, 1.3  | Performance Target | Performance Target | Performance Target | Performance Target |
|     | delegated authority                                   |                | Achieved           | Achieved           | Achieved           | Achieved           |
|     | Responsible Officer: Coordinator Development Services |                |                    |                    |                    |                    |
| 2   | Process Planning Scheme Amendments                    | 1.1, 1.2, 1.3  | Performance Target | Performance Target | Performance Target | Performance Target |
|     | Responsible Officer: Director Community & Development |                | Achieved           | Achieved           | Achieved           | Achieved           |
|     | Services  |                |                    |                    |                    |                    |

| No. | Performance target                             |
|-----|--|
| 1   | Within Statutory time frames, 100% Conformance |
| 2   | Within Statutory time frames, 100% Conformance |

| Directorate            | 4. Community & Development Services Program number and title 4.2 Building, Plumbing & Permit Authority 2016                               |  |  |  |  |  |  |
|------------------------|---|--|--|--|--|--|--|
| Program Objective      | To carry out statutory responsibilities for the administration and enforcement of the Building Act 2016 and the Tasmanian                 |  |  |  |  |  |  |
|                        | Building Regulations 2016.  |  |  |  |  |  |  |
| Link to Community      | Future Direction (1) - A sustainable natural and built environment.   |  |  |  |  |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides growth and development across Meander Valley.   |  |  |  |  |  |  |
| 2024                   | 1.2 Liveable townships, urban and rural areas across the local government area with individual character.                                 |  |  |  |  |  |  |
|                        | 1.3 The natural, cultural and built heritage of Meander Valley is protected and maintained.   |  |  |  |  |  |  |
|                        | 1.4 Public health and the environment is protected by the responsible management of liquid and solid waste at a local and regional level. |  |  |  |  |  |  |
|                        | Future Direction (3) Vibrant and engaged communities  |  |  |  |  |  |  |
|                        | 3.2 Successful local events enhance community life.   |  |  |  |  |  |  |
|                        | Future Direction (4) A healthy and safe community.  |  |  |  |  |  |  |
|                        | 4.3 Public health and safety standards are regulated, managed and maintained.   |  |  |  |  |  |  |
|                        | Future direction (5) Innovative leadership and community governance   |  |  |  |  |  |  |
|                        | 5.5 Councils in the region collaborate and share resources for the collective good of their communities                                   |  |  |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                      | Complete by<br>31/12           | Complete by 31/3               | Complete by 30/6                            |
|-----|--|-----------------------------|---------------------------------------|--------------------------------|--------------------------------|---|
| 1   | Permit Authority – Issue Permits for Category 4 Building<br>works<br>Responsible Officer: Coordinator Development Services               | 1.1, 1.2, 1.3               | Performance Target<br><b>Achieved</b> | Performance Target<br>Achieved | Performance Target<br>Achieved | Performance Target<br><b>Achieved</b>       |
| 2   | Permit Authority – Process Notifiable Building Works<br>(Category 3)<br>Responsible Officer: Coordinator Development Services            | 1.1, 1.2, 1.3               | Performance Target<br><b>Achieved</b> | Performance Target<br>Achieved | Performance Target<br>Achieved | Performance Target<br>Achieved              |
| 3   | Permit Authority – Manage outstanding Building<br>Completions and Illegal Works<br>Responsible Officer: Coordinator Development Services | 1.1, 1.2, 1.3               |                                       |                                |                                | Reduce outstanding<br>completions<br>by 10% |

|   |  |               |                                       |                                |                                       | Achieved                       |
|---|--|---------------|---------------------------------------|--------------------------------|---------------------------------------|--------------------------------|
| 4 | Coordinate Major Events applications<br>Responsible Officer: 337 Officers                                      | 3.2           | Performance Target<br><b>Achieved</b> | Performance Target<br>Achieved | Performance Target<br><b>Achieved</b> | Performance Target<br>Achieved |
| 5 | Conduct inspections and process applications for Plumbing<br>Permits<br>Responsible Officer: Plumbing Surveyor | 1.4, 1.4, 5.5 | Performance Target<br>Achieved        | Performance Target<br>Achieved | Performance Target<br>Achieved        | Performance Target<br>Achieved |

| No. | Performance target   |
|-----|--|
| 1   | Issue Building Permits within 7 working days from the date all other permits and documents as required by the Building Act, are received by Council. |
|     | Achieve 95% conformance.   |
| 2   | Building applications processed in a timely manner   |
| 3   | Outstanding building completions and illegal works reduced by 10%  |
| 4   | Respond to applications within 7 working days  |
| 5   | Process plumbing applications within 7 days and special connection permits within 14 days of receipt of all information                              |

| Directorate   | 4. Community & Development Services  | Program<br>number and<br>title | 4.3 Environmental Health |  |  |  |  |
|---|--|--------------------------------|--------------------------|--|--|--|--|
| Program Objective                                   | Manage Council's statutory obligations in relation to Environmental Protection and Preventative Health   |                                |                          |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>Future Direction (1) - A sustainable natural and built environment.</b><br>1.5 Public health and the environment is protected by the responsible management of liquid and solid waste at a local and regional level.          |                                |                          |  |  |  |  |
|   | Future Direction (4)- A healthy and safe community.4.1 The health and wellbeing needs of all sectors in the community are planned, met and managed.4.3 Public health and safety standards are regulated, managed and maintained. |                                |                          |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12                          | Complete by 31/3                           | Complete by 30/6   |
|-----|--|-----------------------------|--|--|--|--|
| 1   | Monitor and sample water quality of recreational waters<br>Responsible Officer: Environmental Health Officer | 1.5, 4.1                    | Record Results<br>Achieved                                   | Record Results<br>Achieved                 | Record Results<br>Achieved                 | Record Results<br>Achieved   |
| 2   | Inspect Places of Assembly annually as per program<br>Responsible Officer: Environmental Health Officer      | 4.1, 4.3                    | Issue Annual<br>Licence<br><b>Achieved</b>                   | Issue Annual<br>Licence<br><b>Achieved</b> | Issue Annual<br>Licence<br><b>Achieved</b> | Issue Annual<br>Licence<br><b>Achieved</b>                               |
| 3   | Inspect and register food premises annually<br>Responsible Officer: Environmental Health Officer             | 4.1, 4.3                    | Issue annual<br>registration for all<br>premises<br>Achieved | Inspections as per<br>Schedule<br>Achieved | Inspections as per<br>Schedule<br>Achieved | Issue annual<br>registration for all<br>food premises<br><b>Achieved</b> |
| 4   | Co-ordinate immunisation clinics for school and staff<br>Responsible Officer: Environmental Health Officer   | 4.1, 4.3                    |  |  |  | Complete<br>Immunisation<br>Program<br><b>Achieved</b>                   |

| No. | Performance target                                |
|-----|---|
| 1   | Respond to non-conformances within 48 hours       |
| 2   | Conduct inspections as per program                |
| 3   | Conduct inspections as per program                |
| 4   | Provide school based immunisations as per program |

| Directorate                 | 4. Community & Development Services   | Program<br>number and | 4.4 General Inspector |  |  |  |
|-----------------------------|---|-----------------------|-----------------------|--|--|--|
|                             |   | title                 |                       |  |  |  |
| Program Objective           | To carry out statutory responsibilities for the administration and enforcement of the Dog Control Act 2000, Fire Services Act 1979 and the Local Government Act 1993. |                       |                       |  |  |  |
| Link to Community           | Future direction (4) - A healthy and safe community.  |                       |                       |  |  |  |
| Strategic Plan 2014 to 2024 | 4.3 Public health and safety standards are regulated, managed and maintained.   |                       |                       |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                      | Complete by 31/12              | Complete by 31/3                 | Complete by 30/6                      |
|-----|--|-----------------------------|---------------------------------------|--------------------------------|----------------------------------|---------------------------------------|
| 1   | Annual Audit of Dog Registrations<br>Responsible Officer: General Inspector                          | 4.3                         |                                       |                                | Conduct Audit<br><b>Achieved</b> |                                       |
| 2   | Fire Abatement Management<br>Responsible Officer: General Inspector                                  | 4.3                         |                                       | Issue Notices<br>Achieved      | Issue Notices<br>Achieved        |                                       |
| 3   | Investigate incidents and complaints regarding animal control Responsible Officer: General Inspector |                             | Performance Target<br><b>Achieved</b> | Performance Target<br>Achieved | 5                                | Performance Target<br><b>Achieved</b> |

| No. | Performance target                                  |
|-----|---|
| 1   | Audit conducted as scheduled                        |
| 2   | Notices issued as required                          |
| 3   | Investigate all cases and complaints within 10 days |

| Directorate   | 4. Community & Development Services  | Program<br>number and<br>title | 4.5 Natural Resource Management |  |  |  |  |
|---|--|--------------------------------|---------------------------------|--|--|--|--|
| Program Objective                                   | Facilitate Natural Resource Management for Council and Community   |                                |                                 |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>Future Direction (1) - A sustainable natural a</b><br>1.3 The natural, cultural and built heritage of Me<br>1.4 Meander Valley is environmentally sustainable<br>1.6 Participate and support programs that improv | ander Valley i<br>'e           | s protected and maintained.     |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                      | Complete by 31/12  | Complete by 31/3   | Complete by 30/6   |
|-----|--|-----------------------------|---------------------------------------|--|--|--|
| 1   | Continue implementation of NRM strategies as per annual<br>work plan<br>Responsible Officer: NRM Officer | 1.3, 1.4, 1.6               | Performance Target<br><b>Achieved</b> | Performance Target<br><b>Achieved</b>                        | Performance Target<br><b>Achieved</b>                          | Performance Target<br><b>Achieved</b>                            |
| 2   | Review and update Councils Natural Resource Management<br>Strategy<br>Responsible Officer: NRM Officer   | 1.3, 1.4, 1.6               | Complete Strategy<br><b>Achieved</b>  | Design internet<br>version of Strategy<br><b>In progress</b> | Develop internet<br>version of Strategy<br><b>Not Achieved</b> | Internet version of<br>strategy completed<br><b>Not Achieved</b> |
| 3   | Participate in the Tamar Estuary Esk Rivers Program<br>Responsible Officer: NRM Officer                  | 1.3, 1.4, 1.6               |                                       |  | Report on TEER<br>activities<br><b>Achieved</b>                |  |

| No. | Performance target   |
|-----|--|
| 1   | Complete actions within timeframes and within budget                                 |
| 2   | Strategy completed   |
| 3   | Attend annual meetings and support a regional approach to river catchment management |

| Directorate            | 4. Community & Development Services  | Program<br>number and | 4.6 Community Development |  |  |  |  |
|------------------------|--|-----------------------|---------------------------|--|--|--|--|
|                        |  | title                 |                           |  |  |  |  |
| Program Objective      | Working with the community for the benefit of all  |                       |                           |  |  |  |  |
| Link to Community      | Future Direction (3) - Vibrant and engaged communities.  |                       |                           |  |  |  |  |
| Strategic Plan 2014 to | 3.1 Creativity and learning are art of daily life across the communities of Meander Valley.                                |                       |                           |  |  |  |  |
| 2024                   | 3.2 Successful local events enhance community life.  |                       |                           |  |  |  |  |
|                        | 3.4 Meander Valley communities have the resilience and capacity to address and overcome life's challenges and emergencies. |                       |                           |  |  |  |  |
|                        | Future Direction (4) - A healthy and safe community.   |                       |                           |  |  |  |  |
|                        | 4.1 The health and wellbeing needs of all sectors of the community are planned, met and managed.                           |                       |                           |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12  | Complete by 31/3   | Complete by 30/6  |
|-----|---|-----------------------------|--|--|--|---|
| 1   | Facilitate the operation of the Meander Valley Community<br>Safety Group<br>Responsible Officer – Community Development Manager | 3.4, 4.1.                   | Conduct meeting<br>and report on<br>progress<br>Achieved | Conduct meeting<br>and report on<br>progress<br>Achieved | Conduct meeting<br>and report on<br>progress<br>Achieved | Conduct meeting and<br>report on progress<br>Achieved   |
| 2   | Deliver the Community Grants Program<br>Responsible Officer – Community Development Manager                                     | 3.1, 3.2, 3.4,<br>4.1.      | Acquit Round 1 and<br>advertise<br>Achieved              | Acquit Round 2<br>and advertise<br>Achieved              | Acquit Round 3<br>and advertise<br>Achieved              | Acquit Final Round and<br>advertise<br>Conduct Grants<br>Information Forum<br><b>Achieved</b> |
| 3   | Conduct Art Exhibition<br>Responsible Officer – Community Development Manager   | 3.1, 3.2                    | Review Art<br>exhibition<br><b>Achieved</b>              | Establish format<br>for exhibition<br><b>Achieved</b>    | Conduct<br>exhibition<br><b>Achieved</b>                 | Review exhibition Achieved  |

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| No. | Performance target                     |
|-----|--|
| 1   | Meetings held and goals achieved       |
| 2   | Number and range of grant applications |
| 3   | Number of artists participating        |

| Directorate            | 4. Community & Development Services  | Program<br>number and<br>title | 4.7 Services To Young people                                   |  |  |  |  |
|------------------------|--|--------------------------------|--|--|--|--|--|
| Program Objective      | To address and support the needs of young peo  | ople through r                 | esponsive and participatory approaches                         |  |  |  |  |
| Link to Community      | Future Direction (3) - Vibrant and engaged c   | ommunities                     |  |  |  |  |  |
| Strategic Plan 2014 to |  |                                |  |  |  |  |  |
| 2024                   | 3.2 Successful local events enhance community l  |                                |  |  |  |  |  |
|                        | 3.3 Educations and training opportunities are available to everyone across the local government areas.                       |                                |  |  |  |  |  |
|                        | 5 11   | -                              | ity to address and overcome life's challenges and emergencies. |  |  |  |  |
|                        | 3.5 Young people have the opportunity to be eng  |                                |  |  |  |  |  |
|                        | Future Direction (4) - A healthy and safe con  | •                              |  |  |  |  |  |
|                        | 4.1 The health and wellbeing needs of all sectors in the community are planned, met and managed.                             |                                |  |  |  |  |  |
|                        | 4.2 Infrastructure, facilities and programs encourage increased participation in all forms of active and passive recreation. |                                |  |  |  |  |  |

| No. | Actions and Tasks                      | Strategic Plan<br>Reference | Complete by 30/9 | Complete by 31/12  | Complete by 31/3   | Complete by 30/6                       |
|-----|--|-----------------------------|------------------|--------------------|--------------------|--|
| 1   | Conduct School Holiday Program         | 3.1, 3.2, 3.3,              | Conduct and      | Conduct and report | Conduct and report | Conduct and report<br>Evaluate overall |
|     | Responsible Officer: Community Officer | 3.4, 3.5, 4.1, 4.2          | report           |                    |                    | outcomes                               |
|     |  |                             | Achieved         | Achieved           | Achieved           | Achieved                               |
| 2   | Conduct Stepping Stones Camps          | 3.1, 3.3, 3.4,              | Conduct program  | Conduct program    | Conduct program    | Conduct program                        |
|     | Responsible Officer: Community Officer | 4.1, 4.2.                   |                  |                    |                    | and evaluate overall                   |
|     |  |                             |                  |                    |                    | outcomes                               |
|     |  |                             | Achieved         | Achieved           | Achieved           | Achieved                               |
| 4   | Conduct 'National Youth Week' Event    | 3.1, 3.2, 3.5,              |                  |                    | Prepare and        | Conduct event                          |
|     | Responsible Officer: Community Officer | 4.1.                        |                  |                    | advertise event    |  |
|     |  |                             |                  |                    | Achieved           | Achieved                               |
| 5   | Facilitate outdoor recreation programs | 3.1, 3.3, 4.1,              | Conduct program  | Conduct program    | Conduct program    | Conduct program                        |
|     | Responsible Officer: Community Officer | 4.2.                        | Achieved         | Achieved           | Achieved           | Achieved                               |

| Actio | Action performance targets       |  |  |
|-------|----------------------------------|--|--|
| No.   | Performance target               |  |  |
| 1     | Programs conducted and evaluated |  |  |
| 3     | Program conducted and evaluated  |  |  |
| 4     | Event conducted and evaluated    |  |  |
| 5     | Program conducted and evaluated  |  |  |

| Directorate            | 4. Community & Development Services   | Program       | 4.8 Recreation and Sport Services                            |  |  |
|------------------------|---|---------------|--|--|--|
|                        |   | number and    | •  |  |  |
|                        |   | title         |  |  |  |
| Program Objective      | To provide current and future recreation and sp   | ort programs  | and facilities   |  |  |
| Link to Community      | Future Direction (1) - A sustainable natural a  | nd built envi | ronment.   |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides   | growth and d  | evelopment across Meander Valley.                            |  |  |
| 2024                   | Future Direction (4) - A healthy and safe com   | nmunity.      |  |  |  |
|                        | 4.2 Infrastructure, facilities and programs encour  | age increased | participation in all forms of active and massive recreation. |  |  |
|                        | Future direction (5) - Innovative leadership a  | nd communi    | ty governance.   |  |  |
|                        | 5.3 Evidence based decision making engages the community and is honest, open and transparent. |               |  |  |  |
|                        | Future Direction (6) - Planned infrastructure services.                                       |               |  |  |  |
|                        | 6.4 Open space, parklands, recreation facilities, c   | emeteries and | public buildings are well utilised and maintained.           |  |  |

| No. | Actions and Tasks   | Strategic Plan | Complete by 30/9  | Complete by      | Complete by 31/3  | Complete by 30/6        |
|-----|---|----------------|-------------------|------------------|-------------------|-------------------------|
|     |   | Reference      |                   | 31/12            |                   |                         |
| 1   | Support the operation of the Recreation Co-Ordination Group | 4.2, 6.4       | Conduct meeting   | Conduct meeting  | Conduct meeting   | Conduct meeting         |
|     | Responsible Officer: Recreation Coordinator                 |                | Achieved          | Achieved         | Achieved          | Achieved                |
| 2   | Co-ordinate usage and promotion of Prospect Vale Park and   | 4.2, 6.4       | Conduct all users | Liaise with User | Conduct all users | Liaise with User Groups |
|     | Hadspen Recreation Ground                                   |                | meeting           | Groups           | meeting           |                         |
|     | Responsible Officer: Recreation Coordinator                 |                | Achieved          | Achieved         | Achieved          | Achieved                |
| 3   | Deloraine & Districts Recreation Precinct Feasibility STudy | 1.1, 4.2, 5.3  | Draft report to   |                  | Review            |                         |
|     | Responsible Officer: Recreation Coordinator                 |                | Council           |                  | recommendations   |                         |
|     |   |                | In progress       |                  | Achieved          |                         |

| No. | Performance target                      |
|-----|---|
| 1   | Meeting held and goals achieved         |
| 2   | User meeting held and goals achieved    |
| 3   | Study completed and reported to Council |

| Directorate            | 4. Community & Development Services  | Program   | 4.9 Recreation Facilities Management                         |  |  |  |  |
|------------------------|--|---|--|--|--|--|--|
|                        |  | number and<br>title   |  |  |  |  |  |
| Program Objective      | To provide indoor facilities for recreational, soci<br>purpose   |   | nity based activities that are safe, comfortable and fit for |  |  |  |  |
| Link to Community      | Future direction (1) - A sustainable natural a   | nd built envi   | onment.  |  |  |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides  | 1.1 Contemporary planning supports and guides growth and development across Meander Valley. |  |  |  |  |  |
| 2024                   | Future Direction (3) - Vibrant and engaged communities.  |   |  |  |  |  |  |
|                        | 3.3 Education and training opportunities are available to everyone across the local government area.                 |   |  |  |  |  |  |
|                        | 3.5 Young people have the opportunity to be eng  | 3.5 Young people have the opportunity to be engaged in community life.                      |  |  |  |  |  |
|                        | Future Direction (4) - A healthy and safe community.   |   |  |  |  |  |  |
|                        | 4.1 The health and wellbeing needs of all sectors in the community are planned, met and managed.                     |   |  |  |  |  |  |
|                        | 4.2 Infrastructure facilities and programs encourage increased participation in all forms of active and po           |   |  |  |  |  |  |
|                        | Future direction (6) - Planned infrastructure services.  |   |  |  |  |  |  |
|                        | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal |   |  |  |  |  |  |
|                        | strategies.  |   |  |  |  |  |  |
|                        | 6.4 Open space, parklands, recreation facilities, c  | emeteries and   | public buildings are well utilised and maintained.           |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12                           | Complete by 31/3                                     | Complete by 30/6                                |
|-----|--|-----------------------------|---|---|--|---|
| 1   | Preliminary Review of Sport and Recreation Plan<br>Responsible Officer: Recreation Coordinator   | 1.1, 4.1, 6.4               |   | Review document<br>In progress              | Report<br>proposed<br>changes<br><b>Not Achieved</b> |   |
| 2   | Develop a strategy and implement to promote and market<br>indoor recreation facilities to current and prospective users<br>Responsible Officer: Recreation Coordinator | 3.5, 4.1, 4.2, 6.4.         | Develop and<br>implement<br>strategy<br><b>Achieved</b> | Conduct all users<br>meeting<br>In progress | Review<br>strategy<br>In progress                    | Conduct all users<br>meeting<br><b>Achieved</b> |

| 3 | Research and design a pilot Meander Valley VET Work<br>Placement Program at the Westbury Sports Centre and<br>associated local venues<br>Responsible Officer: Recreation Coordinator | 3.3, 3.5, 4.1, 6.4         | Complete research<br>and design<br>In progress   | Complete Pilot<br>Program<br>Achieved                                | Review and evaluate<br>effectiveness<br><b>Achieved</b> |
|---|--|----------------------------|--|--|---|
| 4 | Develop a Draft Long Term Capital Asset Expenditure Plan for<br>recreation facilities<br>Responsible Officer: Recreation Coordinator   | 1.1, 4.1, 4.2, 6.1,<br>6.4 | Identify existing<br>documents and<br>prepare scope of<br>review<br><b>In progress</b> | Facility<br>inspections<br>and<br>consultation<br><b>In progress</b> | Prepare draft plan<br>for Council<br>In progress        |

| No. | Performance target                           |
|-----|--|
| 1   | Review, identify and report proposed changes |
| 2   | Complete strategy and hold all user meetings |
| 3   | Pilot Program to be conducted and evaluated  |
| 4   | Prepare draft Plan                           |

# Works

| Directorate            | 5. Works   | Program<br>number and<br>title  | 5.1 Parks, Reserves, Sports Grounds and Cemeteries |  |  |  |
|------------------------|--|---|--|--|--|--|
| Program Objective      | •  | ensure that Councils parks, reserves, cemeteries and sports grounds are suitably maintained to provide a safe, clean and viting experience to community and sporting organisations. |  |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |   |  |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |   |  |  |  |  |
| 2024                   | 6.4 Open space, parklands, recreation facilities, cemeteries and public buildings are well utilized and maintained.              |   |  |  |  |  |
|                        | 6.6 Infrastructure services are affordable and meet the community's needs into the future  |   |  |  |  |  |

#### **Operational detail**

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9 | Complete by 31/12 | Complete by 31/3 | Complete by 30/6 |
|-----|--|----------------|------------------|-------------------|------------------|------------------|
|     |  | Reference      |                  |                   |                  |                  |
| 1   | Provide facility maintenance services                              | 6.1, 6.4, 6.6  | Report to Annual | Report to Annual  | Report to Annual | Report to Annual |
|     | Responsible Officers: Works Supervisors and Works Officers         |                | Plan review      | Plan review       | Plan review      | Plan review      |
|     |  |                | Achieved         | Achieved          | Achieved         | Achieved         |
| 2   | Undertake capital works as per the specific projects listed in the | 6.1            | Report to Annual | Report to Annual  | Report to Annual | Report to Annual |
|     | 2016-2017 Capital Works Program                                    |                | Plan review      | Plan review       | Plan review      | Plan review      |
|     |  |                | Achieved         | Achieved          | Achieved         | Achieved         |

| No. | Performance target  |
|-----|---|
| 1   | Achieve 95% conformance with Customer Service Request System & Conformance with annual budget |
| 2   | Conformance with project budget and works program   |

| Directorate                 | 5. Works   | Program<br>number and<br>title | 5.2 Roads |  |  |  |
|-----------------------------|--|--------------------------------|-----------|--|--|--|
| Program Objective           | To construct and maintain a safe and effective road network to meet the needs of road users and the community.   |                                |           |  |  |  |
| Link to Community           | Future Direction (6) - Planned infrastructure services   |                                |           |  |  |  |
| Strategic Plan 2014 to 2024 | <ul> <li>6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies.</li> <li>6.3 The Meander Valley transport network meets the present and future needs of the community and business</li> <li>6.6 Infrastructure services are affordable and meet the community's needs into the future</li> </ul> |                                |           |  |  |  |

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9 | Complete by 31/12 | Complete by 31/3      | Complete by 30/6 |
|-----|--|----------------|------------------|-------------------|-----------------------|------------------|
|     |  | Reference      |                  |                   |                       |                  |
| 1   | Undertake the maintenance work in accordance with the level  | 6.1, 6.3, 6.6  | Report to Annual | Report to Annual  | Report to Annual Plan | Report to Annual |
|     | of service required.   |                | Plan Review      | Plan Review       | Review                | Plan Review      |
|     | Responsible Officer: Works Supervisors & Works Officers      |                |                  |                   |                       |                  |
|     |  |                | Achieved         | Achieved          | Achieved              | Achieved         |
| 2   | Plan and deliver capital works projects and provide progress | 6.3, 6.6       | Report to Annual | Report to Annual  | Report to Annual Plan | Report to Annual |
|     | report to Council  |                | Plan Review      | Plan Review       | Review                | Plan Review      |
|     | Responsible Officer: Works Director, Works Supervisors &     |                |                  |                   |                       |                  |
|     | Works Officers   |                | Achieved         | Achieved          | Achieved              | Achieved         |

| No. | Performance target   |
|-----|--|
| 1   | Achieve 95% conformance with Customer Service Request System |
| 1   | Conformance with project budget and works program            |

| Directorate            | 5. Works   | Program<br>number and<br>title | 5.3 Toilets, Street Cleaning and Litter Collection |  |  |  |
|------------------------|--|--------------------------------|--|--|--|--|
| Program Objective      | To ensure public toilets and streets are maintained in a clean and tidy condition.   |                                |  |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |                                |  |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |                                |  |  |  |  |
| 2024                   | 6.4 Open space, parklands, recreation facilities, cemeteries and public buildings are well utilized and maintained.              |                                |  |  |  |  |
|                        | 6.6 Infrastructure services are affordable and meet the community's needs into the future  |                                |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan | Complete by 30/9 | Complete by 31/12 | Complete by 31/3 | Complete by 30/6 |
|-----|---|----------------|------------------|-------------------|------------------|------------------|
|     |   | Reference      |                  |                   |                  |                  |
| 1   | Undertake street/reserve litter collection and street cleaning        | 6.1, 6.4, 6.6  | Report to Annual | Report to Annual  | Report to Annual | Report to Annual |
|     | Responsible Officers: Works Supervisors & Works Officers              |                | Plan review      | Plan review       | Plan review      | Plan review      |
|     |   |                | Achieved         | Achieved          | Achieved         | Achieved         |
| 2   | Undertake cleaning of toilets in accordance with the current level of |                | Report to Annual | Report to Annual  | Report to Annual | Report to Annual |
|     | service   |                | Plan review      | Plan review       | Plan review      | Plan review      |
|     | Responsible Officers: Works Supervisors & Works Officers              |                | Achieved         | Achieved          | Achieved         | Achieved         |

| No. | erformance target  |  |  |  |
|-----|--|--|--|--|
| 1   | Achieve 95% conformance with Customer Service Request System |  |  |  |
| 1   | Conformance with annual budget                               |  |  |  |
| 2   | Achieve 95% conformance with Customer Service Request System |  |  |  |
| 2   | Conformance with annual budget                               |  |  |  |

| Directorate                 | 5. Works   | Program<br>number and<br>title | 5.4 Urban Stormwater |  |  |  |
|-----------------------------|--|--------------------------------|----------------------|--|--|--|
| Program Objective           | To provide and maintain an effective urban storm water drainage system   |                                |                      |  |  |  |
| Link to Community           | Future Direction (6)- Planned infrastructure services  |                                |                      |  |  |  |
| Strategic Plan 2014 to 2024 | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |                                |                      |  |  |  |
|                             | 6.5 Stormwater and flooding cause no adverse impacts.  |                                |                      |  |  |  |
|                             | 6.6 Infrastructure services are affordable and meet the community's needs into the future  |                                |                      |  |  |  |

| No. | Actions and Tasks   | Strategic Plan | Complete by 30/9 | Complete by      | Complete by 31/3 | Complete by 30/6 |
|-----|---|----------------|------------------|------------------|------------------|------------------|
|     |   | Reference      |                  | 31/12            |                  |                  |
| 1   | Provide storm water maintenance services                    | 6.1, 6.5, 6.6  | Report to Annual | Report to Annual | Report to Annual | Report to Annual |
|     | Responsible Officers: Works Supervisors and Works Officers  |                | Plan review      | Plan review      | Plan review      | Plan review      |
|     |   |                | Achieved         | Achieved         | Achieved         | Achieved         |
| 2   | Plan and deliver capital work projects and provide progress | 6.1, 6.6       | Report to Annual | Report to Annual | Report to Annual | Report to Annual |
|     | report to Council   |                | Plan review      | Plan review      | Plan review      | Plan review      |
|     | Responsible Officers: Works Director, Works Supervisors and |                |                  |                  |                  |                  |
|     | Works Officers  |                | Achieved         | Achieved         | Achieved         | Achieved         |

| No. | Performance target   |  |  |
|-----|--|--|--|
| 1   | Achieve 95% conformance with Customer Service Request system |  |  |
| 1   | Conformance with annual budget                               |  |  |
| 2   | Conformance with project budget and works program            |  |  |

| Directorate            | 5. Works   | Program<br>number and<br>title | 5.5 Plant |  |  |
|------------------------|--|--------------------------------|-----------|--|--|
| Program Objective      | To provide plant and equipment that suits Councils activities and is financially sustainable                         |                                |           |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |                                |           |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal |                                |           |  |  |
| 2024                   | strategies.  |                                |           |  |  |
|                        | 6.6 Infrastructure services are affordable and meet the community's needs into the future                            |                                |           |  |  |

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9 | Complete by      | Complete by 31/3      | Complete by 30/6 |
|-----|--|----------------|------------------|------------------|-----------------------|------------------|
|     |  | Reference      |                  | 31/12            |                       |                  |
| 1   | Manage plant to achieve operational objectives             | 6.1, 6.6       |                  |                  | Complete major plant  |                  |
|     | Responsible Officers: Works Director and Works Supervisors |                |                  |                  | annual review         |                  |
|     |  |                |                  |                  |                       |                  |
|     |  |                |                  |                  | Achieved              |                  |
| 2   | Undertake plant purchases in accordance with 10 year Major | 6.1, 6.6       | Report to Annual | Report to Annual | Report to Annual Plan | Report to Annual |
|     | Plant Replacement Program and report to Council            |                | Plan review      | Plan review      | review                | Plan review      |
|     | Responsible Officer: Works Director                        |                |                  |                  |                       |                  |
|     |  |                | Achieved         | Achieved         | Achieved              | Achieved         |

## Action performance targets

|   | No. | Performance target   |  |
|---|-----|--|--|
|   | 1   | Major plant hire rates to be competitive with private sector                 |  |
| Γ | 1   | Major plant utilisation reviewed to inform 10 year Plant Replacement Program |  |
|   | 2   | Conformance with project budget and works program                            |  |

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| Directorate            | 5. Works   | Program<br>number and  | 5.6 Management |  |  |  |  |
|------------------------|--|--|----------------|--|--|--|--|
|                        |  | title  |                |  |  |  |  |
| Program Objective      | To provide facilities, resources and leadership to   | To provide facilities, resources and leadership to support the effective and efficient delivery of services to the community |                |  |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |  |                |  |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |  |                |  |  |  |  |
| 2024                   | 6.6 Infrastructure services are affordable and meet the community's needs into the future  |  |                |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9  | Complete by 31/12 | Complete by 31/3   | Complete by 30/6 |
|-----|--|----------------|-------------------|-------------------|--------------------|------------------|
|     |  | Reference      |                   |                   |                    |                  |
| 1   | Respond to customer enquiries                                | 6.1 t          | Report to Annual  | Report to Annual  | Report to Annual   | Report to Annual |
|     | Responsible Officers: Works Director, Works Supervisors and  |                | Plan Review       | Plan Review       | Plan Review        | Plan Review      |
|     | Works Officers   |                |                   |                   |                    |                  |
|     |  |                | Achieved          | Achieved          | Achieved           | Achieved         |
| 2   | Engage consultant to undertake assessment and provide report | 6.6            | Finalise scope of | Engage consultant | Receive report and |                  |
|     | on Works Depots  |                | project           |                   | present to Council |                  |
|     | Responsible Officer: Works Director and External Consultant  |                |                   |                   |                    |                  |
|     |  |                | Achieved          | In progress       | Not Achieved       |                  |

| ſ | No. | Performance target   |
|---|-----|--|
| - | 1   | Provide advice to customer in accordance with Customer Service Charter |
| - | 1   | Achieve 95% conformance with Customer Service Request System           |
| ź | 2   | Report to Council and finalise future strategy for Depot sites         |

# <u>130/2018 MEANDER VALLEY COUNCIL ANNUAL PLAN</u> <u>2018-19</u>

# 1) Introduction

The purpose of this report is for Council to adopt the Meander Valley Council Annual Plan 2018-19.

# 2) Recommendation

*It is recommended that Council adopt the Annual Plan for the 2018-2019 financial year as attached.* 

Cr King moved and Cr White seconded *"that Council adopt the Annual Plan for the 2018-2019 financial year as attached."* 

The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Perkins, Richardson, Synfield, Temple and White voting for the motion.

# Meander Valley Council Annual Plan 2018-2019





Meander Valley Council Ordinary Meeting Minutes - 10 July 2018

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# ANNUAL PLAN OVERVIEW

The Annual Plan outlines the programs and services Council intends to deliver throughout the financial year. Preparation of the Annual Plan is informed by the strategic objectives of the Meander Valley Community Strategic Plan 2014 to 2024, the activities required to undertake the day-to-day operations and the management of regulatory responsibilities.

# Link to Community Strategic Plan 2014 to 2024

The Community Strategic Plan 2014 to 2024 outlines the vision of the community. Council works to implement the vision through six future direction statements that are aligned with key strategic outcomes. These strategic outcomes guide the development of projects and programs. The diagram below depicts the current strategic planning framework of Meander Valley Council:



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The coming year will see Council deliver the following projects -

- Upgrade of the Westbury Recreation Ground Change Rooms
- Implementation of Waste Management Strategy Action Plan
- Local Provision Schedules for inclusion in the new Tasmanian Planning Scheme
- Development of Stormwater System Management Plans
- Upgrade of Railton Road
- Construction of new netball courts in Deloraine

An extensive Capital Works Program, valued at \$8.2 million, will be delivered. The value of the works approved is in line with the projections in the Long Term Financial Plan, with \$2.3 million of this figure being allocated to building new and upgraded infrastructure.

# **BUDGET ESTIMATES**

|  | 2018-2019   | 2017-2018   |
|--|-------------|-------------|
| Revenue:                                 |             |             |
| Rate Revenue                             | 12,465,800  | 11,890,600  |
| Fees and User Charges                    | 1,228,300   | 1,126,500   |
| Contributions and Donations              | 46,500      | 120,000     |
| Interest                                 | 785,400     | 751,000     |
| Grants and Subsidies                     | 4,602,400   | 4,638,000   |
| Other Revenue                            | 736,500     | 1,023,300   |
| Total Operating Revenue:                 | 19,864,900  | 19,549,400  |
| Operating Expenditure:                   |             |             |
| Employee Costs                           | 6,658,000   | 6,434,300   |
| Maintenance and Working Expenses         | 6,410,700   | 6,482,200   |
| Borrowing Costs                          | 236,500     | 241,300     |
| Depreciation                             | 5,135,500   | 5,052,000   |
| Payments to Government Authorities       | 1,192,000   | 1,136,200   |
| Other Payments                           | 274,700     | 250,200     |
| Total Operating Expenditure:             | 19,907,400  | 19,596,200  |
| Underlying Surplus/(Deficit)             | 204,400     | 83,400      |
| Net Operating Surplus/(Deficit)including | 2,862,100   | 4,117,900   |
| capital and abnormal items               |             |             |
| Capital Expenditure                      | 13,753,100  | 13,517,700  |
| Repayment of Loans:                      |             |             |
| Asset Sales:                             | 216,000     | 0           |
| Closing Cash Balance:                    | 15,899,100  | 11,904,100  |
| Net assets:                              | 290,532,357 | 287,670,257 |
|  |             |             |

# **RATES AND CHARGES**

| General rate:                  | All rateable properties are applied a General Rate of 5.906 cents in the \$ of AAV with a minimum charge of \$135.  |
|--------------------------------|---|
| Waste Management:              | For properties without a kerbside collection service the charge is \$52.<br>For each separate service where kerbside garbage and/or green-waste<br>and recycling collection is provided the charge is \$180for the standard<br>collection of one 80L mobile garbage bin and one mobile recycling bin<br>or \$206 for the extra capacity collection of one140L mobile garbage bin<br>and one mobile recycling bin or \$360 for one 240L mobile garbage and<br>one mobile recycling bin.  |
| Fire Levies:                   | <ul> <li>All properties within the municipal area are rated based on the income requirements of the State Fire Commission.</li> <li>Properties within the Launceston Permanent Brigade District are applied a rate of 1.3646 cents in the \$ of AAV with a minimum of \$40.</li> <li>Properties within the Volunteer Brigade Districts are applied a rate of 0.3962 cents in the \$ of AAV with a minimum of \$40.</li> <li>All other properties are applied a rate of 0.3649 cents in the \$ of AAV with a minimum of \$40.</li> </ul> |
| Payment Method:                | Ratepayers are provided with the option of paying their rates in full,<br>with no discount for early payment, or paying their rates in four<br>approximately equal instalments due on 31 August 2018, 31 October<br>2018, 31 January 2019 and 29 March 2019.  |
| Penalties for late<br>payment: | Any late payment of rates and charges will be subject to daily interest at<br>a rate equivalent to 8.81% per annum (2.4137c per \$100 per day).   |
|                                |   |

The following rates and charges will apply for 2018-2019:

# Council's Rating Policy No 77 is available on the website <u>www.meander.tas.gov.au</u>

# **POLICY REVIEW**

| POLICY FOR REVIEW                        | 28 June<br>Audit<br>Panel | 30 Sept.<br>Council | 30 Sept.<br>Audit<br>Panel | 31 Dec.<br>Council | 31 Dec.<br>Audit<br>Panel | 31 March<br>Council | 31 March<br>Audit<br>Panel | 30 June<br>Council |
|--|---------------------------|---------------------|----------------------------|--------------------|---------------------------|---------------------|----------------------------|--------------------|
| Governance:                              |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 1: Risk Management                |                           |                     |                            |                    |                           |                     |                            |                    |
| Corporate Services:                      |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 68: Writing Off Debts             |                           |                     |                            |                    |                           |                     |                            |                    |
| Infrastructure Services:                 | Nil                       |                     |                            |                    |                           |                     |                            |                    |
| Community and Development Services:      |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 34: Real Estate Advertising Signs |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 73 Managing Public Appeals        |                           |                     |                            |                    |                           |                     |                            |                    |
| Policy 89: Mobile Food Vans              |                           |                     |                            |                    |                           |                     |                            |                    |
| Works:                                   | Nil                       | <u> </u>            | <u> </u>                   | <u> </u>           |                           |                     | <u> </u>                   | <u> </u>           |

# **DOCUMENT REVIEW**

| OPERATION                          | By 30 September | By 31 December | By 31 March | By 30 June |
|------------------------------------|-----------------|----------------|-------------|------------|
| Document Reviews                   |                 |                | -           | -          |
| Governance:                        |                 |                |             |            |
| Style Manual                       |                 |                |             |            |
| Delegations                        |                 |                |             |            |
| Special Committees of Council      |                 |                |             |            |
| Pubic Interest Disclosures         |                 |                |             |            |
| Economic Development Strategy      |                 |                |             |            |
| Business Continuity Plan           |                 |                |             |            |
| Code of Conduct (with 12 months of |                 |                |             |            |
| ordinary election)                 |                 |                |             |            |
| External WH&S Audit                |                 |                |             |            |
| Corporate Services                 |                 |                |             |            |
| Financial Management Strategy      |                 |                |             |            |
| Infrastructure Services:           |                 |                |             |            |
| Code of Tendering and Contracts    |                 |                |             |            |

| Community and Development Services:      |     |  |  |
|--|-----|--|--|
| Meander Valley Community Safety Plan     |     |  |  |
| Sport & Recreation Action Plan 2012-2015 |     |  |  |
| Works:                                   | Nil |  |  |

# Governance

| Directorate            | 1. Governance   | Program    | 1.1 Secretarial and Administrative support |  |  |  |
|------------------------|---|------------|--|--|--|--|
|                        |   | number and |  |  |  |  |
|                        |   | title      |  |  |  |  |
| Program Objective      | To undertake functions to ensure compliance with legislative requirements   |            |  |  |  |  |
| Link to Community      | Future Direction (3) - Vibrant and Engaged communities  |            |  |  |  |  |
| Strategic Plan 2014 to | 3.2 Successful local events enhance community life.   |            |  |  |  |  |
| 2024                   | Future Direction (5) - Innovative Leadership and Community Governance   |            |  |  |  |  |
|                        | 5.1 Meander Valley Council programs are regularly reviewed to support the achievement of the Community Strategic Plan |            |  |  |  |  |
|                        | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.                                       |            |  |  |  |  |

#### **Operational detail**

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                               | Complete by 31/12  | Complete by 31/3               | Complete by 30/6  |
|-----|--|-----------------------------|--|--|--------------------------------|---|
| 1   | Deliver Annual Plan<br>Responsible Officer: Executive Assistant  | 5.1                         | Prepare quarterly review                       | Prepare quarterly<br>review  | Prepare quarterly review       | Prepare quarterly<br>review. Prepare<br>2018/19 Annual Plan |
| 2   | Prepare Annual Report & Conduct Annual General Meeting<br>(AGM)<br>Responsible Officer: Executive Assistant                    | 5.6                         | Complete draft for printing                    | Complete report<br>and present at<br>AGM. Advertise<br>and conduct AGM |                                |   |
| 3   | Policy Review & Operations Document Review<br>Responsibility – Executive Assistant<br>Responsible Officer: Executive Assistant | 5.1                         | Review as per<br>schedule                      | Review as per<br>schedule  | Review as per<br>schedule      | Review as per<br>schedule                                   |
| 4   | Conduct Australia Day (AD) event<br>Responsibility – Executive Assistant<br>Responsible Officer: Executive Assistance          | 3.2                         | Review AD criteria.<br>Call for<br>nominations | Assess<br>nominations.<br>Plan civic function                          | Conduct a civic function on AD |   |
| 5   | Review the Community Strategic Plan 2014 to 2024<br>Responsible Officer: General Manager                                       |                             |  | Undertake review   | Update                         |   |

| 6 | Prepare and implement Induction Program for new Council | 5.4 | Prepare program | Implement |  |
|---|---|-----|-----------------|-----------|--|
|   | Responsible Officer: General Manager                    |     |                 | Program   |  |

| No. | Performance target  |
|-----|---|
| 2   | AGM held and Annual Report adopted by Council             |
| 4   | AD Event Conducted  |
| 5   | Community Strategic Plan reviewed and updated if required |

| Directorate            | 1. Governance  | Program<br>number and                      | 1.2 Risk Management |  |  |  |  |
|------------------------|--|--|---------------------|--|--|--|--|
|                        |  | title                                      |                     |  |  |  |  |
| Program Objective      | Minimise risk to our people and the public   | Minimise risk to our people and the public |                     |  |  |  |  |
| Link to Community      | Future Direction (5) - Innovative leadership and community governance  |  |                     |  |  |  |  |
| Strategic Plan 2014 to | 5.4 Meander Valley Councilors and employees have the knowledge, skills and attitude to responsibly undertake community |  |                     |  |  |  |  |
| 2024                   | governance and operational responsibilities.   |  |                     |  |  |  |  |
|                        | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.  |  |                     |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9            | Complete by<br>31/12    | Complete by 31/3            | Complete by 30/6     |
|-----|--|-----------------------------|-----------------------------|-------------------------|-----------------------------|----------------------|
| 1   | Implement Risk Management Framework<br>Responsible Officer: General Manager        | 5.6                         | Review the<br>framework     | Action the<br>framework | Action the<br>framework     | Action the framework |
| 2   | Implement the Internal Audit Program<br>Responsible Officer: Risk & Safety Officer | 5.4                         | Review of Audit<br>outcomes |                         | Review of Audit<br>outcomes |                      |

| No. | Performance target                                  |
|-----|---|
| 1   | Review Completed and Update endorsed by Audit Panel |
| 2   | Audit Recommendations implemented                   |

| Directorate   | 1. Governance  | Program<br>number and<br>title | 1.3 Employee Health and Safety Management |  |  |
|---|--|--------------------------------|---|--|--|
| Program Objective                                   | To provide a safe place of work for our people and to measure and monitor our employer obligations.  |                                |   |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>Future Direction (5)- Innovative leadership and community governance</b><br>5.6 Meander Valley Council is recognised as a responsibly managed organisation. |                                |   |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9  | Complete by<br>31/12                                      | Complete by 31/3                                       | Complete by 30/6  |
|-----|--|-----------------------------|---|---|--|---|
| 1   | Health and Safety Committee<br>Responsible Officer: Health & Safety Officer        | 5.6                         | Conduct quarterly meeting                                 | Conduct quarterly meeting                                 | Conduct quarterly meeting                              | Conduct quarterly meeting                                 |
| 3   | Deliver a Health and Wellbeing Program<br>Responsible Officer: General Manager     | 5.6                         | Conduct quarterly<br>meeting and<br>implement<br>programs | Conduct quarterly<br>meeting and<br>implement<br>programs | Conduct quarterly<br>meeting and<br>implement programs | Conduct quarterly<br>meeting and<br>implement<br>programs |
| 6   | Workplace Consultative Committee operation<br>Responsible Officer: General Manager | 5.6                         | Conduct quarterly meeting                                 | Conduct quarterly meeting                                 | Conduct quarterly<br>meeting                           | Conduct quarterly meeting                                 |

| No. | Performance target                              |
|-----|---|
| 1   | Conduct meetings                                |
| 2   | N/A   |
| 3   | Respond to suggestions with 14 days of meetings |

| Directorate   | 1. Governance  | Program<br>number and<br>title | 1.4 Other Governance Functions |  |  |
|---|--|--------------------------------|--------------------------------|--|--|
| Program Objective   | To provide good governance   |                                |                                |  |  |
| Link to Community Future direction (2) - A thriving local economy |  |                                |                                |  |  |
| Strategic Plan 2014 to  | an 2014 to 2.1 The strengths of Meander Valley attract investment and provide opportunities for employment.        |                                |                                |  |  |
| 2024  | 2.2 Economic development in Meander Valley is planned, maximising existing assets and investment in infrastructure |                                |                                |  |  |
|   | 2.3 People are attracted to live in the townships, rural and urban areas of Meander Valley.                        |                                |                                |  |  |
|   | Future Direction (5) - Innovative leadership and community governance  |                                |                                |  |  |
|   | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.                                    |                                |                                |  |  |

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9                                    | Complete by 31/12                                   | Complete by 31/3                                    | Complete by 30/6                                    |
|-----|--|----------------|---|---|---|---|
|     |  | Reference      |   |   |   |   |
| 1   | Participation in Northern Tasmania Development Corporation   | 2.1            | Attend NTDC Local                                   | Attend NTDC Local                                   | Attend NTDC Local                                   | Attend NTDC Local                                   |
|     | Ltd (NTDC)   |                | Government  | Government  | Government  | Government  |
|     | Responsible Officer: General Manager   |                | Committee Meeting                                   | Committee Meeting                                   | Committee Meeting                                   | Committee Meeting                                   |
| 2   | Participate in Resource Sharing Implementation project with<br>other Councils in the northern region<br>Responsible Officer: General Manager | 5.6            |   | Prepare<br>Implementation<br>Plan                   |   | Prepare Project<br>Plans                            |
| 3   | Promote investment in Meander Valley to support the growth<br>of identified industry sectors<br>Responsible Officer: General Manager         | 2.2            | Identify<br>opportunities and<br>report on progress | Identify<br>opportunities and<br>report on progress | Identify opportunities<br>and report on<br>progress | Identify<br>opportunities and<br>report on progress |
| 4   | Continue to implement actions contained in the<br>Communication Action Plan<br>Responsible Officer: Communications Officer                   | 2.3            | Review progress<br>and reset priorities             | Report on progress<br>via the Briefing<br>Reports   | Report on progress<br>via the Briefing<br>Reports   | Report on<br>progress via the<br>Briefing Reports   |

| No. | Performance target  |  |
|-----|---|--|
| 2   | Complete Review and implement changes   |  |
| 4   | Report on new development opportunities where commercial in confidence arrangements allow |  |
| 5   | Complete work plan for 2018 – 2019 FY   |  |

# **Corporate Services**

| Directorate            | 2. Corporate Services  | Program<br>number and | 2.1 Financial Services |  |  |
|------------------------|--|-----------------------|------------------------|--|--|
|                        |  | title                 |                        |  |  |
| Program Objective      | Responsibly manage the Council's core financial activities   |                       |                        |  |  |
| Link to Community      | Future Direction (5) - Innovative leadership and community governance                                    |                       |                        |  |  |
| Strategic Plan 2014 to | 5.2 Long term financial planning and asset management underpins the ongoing viability of Meander Valley. |                       |                        |  |  |
| 2024                   | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.                          |                       |                        |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12                                  | Complete by 31/3   | Complete by 30/6   |
|-----|--|-----------------------------|---|--|--|--|
| 1   | Raise Rates and Sundry Debtor accounts<br>Responsible Officer: Director Corporate Services                 | 5.2                         | Achieve activity performance target   | Achieve activity performance target                | Achieve activity performance target                              | Achieve activity performance target  |
| 2   | Fresh Municipal Valuation  | 5.2                         |   |  | Commence<br>preliminary<br>valuation data<br>analysis            | Property valuation<br>database updated   |
| 3   | Complete State Authority returns<br>Responsible Officer: Rates Officer                                     | 5.6                         | Initial State Fire and<br>Treasury pensioner<br>claims and Annual<br>State Fire Levy data<br>return |  |  | Final State Fire and<br>Treasury pensioner<br>claims   |
| 4   | Issue Section 132 certificates (Property Rates)<br>Responsible Officer: Rates Officer                      | 5.6                         | Achieve activity performance target   | Achieve activity performance target                | Achieve activity performance target                              | Achieve activity performance target  |
| 5   | Arrange annual insurance renewals<br>Responsible Officer: Finance Officer & Director Corporate<br>Services | 5.6                         |   | Crime Insurance<br>(Fidelity Guarantee<br>renewal) | Directors and<br>Officers and<br>Employment<br>Practices renewal | Annual renewals as per<br>schedule incl. Public<br>Liability and PI, ISR,<br>Workers Comp. and<br>MV |
| 6   | Reconciliation of Control Accounts<br>Responsible Officer: Senior Accountant                               | 5.2                         | Achieve activity performance target   | Achieve activity<br>performance target             | Achieve activity performance target                              | Achieve activity performance target  |

| No. | Performance target  |
|-----|---|
| 1   | <ul> <li>Issue Rates notices before 31st August 2018</li> </ul>   |
|     | <ul> <li>Issue Sundry Debtor notices within 10 working days of receipt of request</li> </ul>                              |
| 4   | <ul> <li>Issue 98% of Section 132 Certificates within 3 working days of entry of request</li> </ul>                       |
| 6   | <ul> <li>Reconcile rates, sundry debtor and creditors control accounts within 10 working days of the month end</li> </ul> |
|     | <ul> <li>Reconcile Payroll within 5 working days of processing</li> </ul>   |

| Directorate   | 2. Corporate Services  | Program<br>number and<br>title | 2.2 Financial Management & Reporting                       |  |  |  |
|---|--|--------------------------------|--|--|--|--|
| Program Objective   | To comply with statutory requirements for Local Government Finance, State and Federal Taxation and to provide meaningful reports for internal financial management |                                |  |  |  |  |
| Link to Community   | Future Direction (5) - Innovative leadership and community governance  |                                |  |  |  |  |
| Strategic Plan 2014 to 2024   | 5.1 Meander Valley Council programs are regula   | rly reviewed to                | o support the achievement of the Community Strategic Plan. |  |  |  |
| 2021  | 5.2 Long term financial planning and asset management underpins the ongoing viability of Meander Valley.   |                                |  |  |  |  |
|   | 5.3 Evidence based decision-making engages the community and is honest, open and transparent.  |                                |  |  |  |  |
| 5.6 Meander Valley Council is recognised as a responsibly managed organisation. |  |                                |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12                                | Complete by 31/3                                 | Complete by 30/6  |
|-----|---|-----------------------------|--|--|--|---|
| 1   | Review and present the Long Term Financial Plan (LTFP) to<br>Council<br>Responsible Officer: Senior Accountant  | 5.2                         |  |  |  | Review and present the LTFP to Council                                  |
| 2   | Coordinate the development and adoption of Budget and<br>Rating recommendations with statutory timeframes<br>Responsible Officer: Director Corporate Services | 5.2                         |  |  | Determine budget<br>update program               | Present budget,<br>fees and charges to<br>Council in June               |
| 3   | Annual external reporting<br>Responsible Officer: Senior Accountant   | 5.6                         | Produce Statutory<br>Accounts and<br>complete KPI<br>consolidated data<br>sheets |  |  | Prepare end of year<br>timetable for<br>Statutory Accounts<br>and Audit |
| 4   | Issue BAS, FBT and Payroll Tax returns within legislative<br>timeframes<br>Responsible Officer: Senior Accountant   | 5.6                         | Submit BAS and<br>Payroll Tax returns<br>on time                                 | Submit BAS and<br>Payroll Tax returns<br>on time | Submit BAS and<br>Payroll Tax returns<br>on time | Submit BAS and<br>Payroll Tax returns<br>on time                        |
| 5   | Provide internal financial management reports on a timely<br>basis for decision making<br>Responsible Officer: Senior Accountant                              | 5.3                         | Achieve activity performance target  | Achieve activity performance target              | Achieve activity performance target              | Achieve activity performance target                                     |

| 6 | Monitor Council's short-term expenditure commitments and<br>invest funds in accordance with Council's Investment policy<br>Responsible Officer: Senior Accountant | 5.2 | Review cash flow<br>weekly to<br>determine funds<br>for investment | Review cash flow<br>weekly to<br>determine funds<br>for investment | Review cash flow<br>weekly to<br>determine funds for<br>investment | Review cash flow<br>weekly to<br>determine funds<br>for investment |
|---|---|-----|--|--|--|--|
| 7 | Co-ordinate functions of the Audit Panel<br>Responsible Officer: Director Corporate Services  | 5.6 | Conduct meeting as<br>per Audit Schedule                           |

| No. | Performance target  |
|-----|---|
| 5   | <ul> <li>Produce and distribute ongoing project expenditure reports</li> </ul>  |
|     | <ul> <li>Produce and distribute monthly operating statements within 10 working days of end of month</li> </ul>                                    |
|     | <ul> <li>Submit September, December and March quarterly financial reports to Council in Oct 2018, Jan 2019 and April 2019 respectively</li> </ul> |

| Directorate                 | 2. Corporate Services   | Program<br>number and<br>title | 2.3 Information Technology |  |  |
|-----------------------------|---|--------------------------------|----------------------------|--|--|
| Program Objective           | Provide reliable and effective information technology services for the organisation |                                |                            |  |  |
| Link to Community           | Future Direction (5)- Innovative leadership and community governance                |                                |                            |  |  |
| Strategic Plan 2014 to 2024 | 5.6 Meander Valley Council is recognised as a responsibly managed organisation.     |                                |                            |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12                        | Complete by 31/3 | Complete by 30/6 |
|-----|---|-----------------------------|--|--|------------------|------------------|
| 1   | Maintenance and upgrade of IT infrastructure<br>Responsible Officer: IT Officer |                             | 5  | Complete rolling<br>replacement of PC's. |                  |                  |
| 2   | Implement Windows 10 Software to users<br>Responsible Officer: IT Officer       |                             | Complete staged<br>rollout of Windows<br>10 to all users |  |                  |                  |

| Directorate   | 2. Corporate Services  | Program<br>number and | 2.4 Information Management |  |  |
|---|--|-----------------------|----------------------------|--|--|
|   |  | title                 |                            |  |  |
| Program Objective   | Effectively manage and maintain Council's information resource   |                       |                            |  |  |
| Link to Community   | Future Direction (5) Innovative leadership and community governance  |                       |                            |  |  |
| Strategic Plan 2014 to 2024   | 5.1 Meander Valley Council programs are regularly reviewed to support the achievement of the Community Strategic Plan. |                       |                            |  |  |
| 5.6 Meander Valley Council is recognised as a responsibly managed organisation. |  |                       |                            |  |  |

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9    | Complete by 31/12   | Complete by 31/3    | Complete by 30/6    |
|-----|--|----------------|---------------------|---------------------|---------------------|---------------------|
|     |  | Reference      |                     |                     |                     |                     |
| 1   | Maintenance of Council's cemetery records in accordance with | 5.6            | Maintain records in | Maintain records in | Maintain records in | Maintain records in |
|     | the Cemeteries Act   |                | accordance with     | accordance with     | accordance with     | accordance with     |
|     | Responsible Officers: Customer Service Officer & Information |                | legislation         | legislation         | legislation         | legislation         |
|     | Management Officer   |                |                     |                     |                     |                     |
| 2   | Annual Archive Disposal                                      | 5.6            | Arrange for         |                     |                     | List documents due  |
|     | Responsible Officer: Information Management Officer          |                | removal of          |                     |                     | for disposal        |
|     |  |                | documents due       |                     |                     | -                   |
|     |  |                | for disposal        |                     |                     |                     |
|     |  |                | ·                   |                     |                     |                     |

Action performance targets

N/A

| Directorate   | 2. Corporate Services   | Program<br>number and<br>title | 2.5 Human Resources |  |  |
|---|---|--------------------------------|---------------------|--|--|
| Program Objective   | Effectively manage and support Council's human resources  |                                |                     |  |  |
| Link to Community   | Future Direction (5)- Innovative leadership and community governance  |                                |                     |  |  |
| Strategic Plan 2014 to 2024   | to 5.4 Meander Valley Councillors and employees have the knowledge, skills and attitude to responsibly undertake commur |                                |                     |  |  |
|   | governance and operational responsibilities.  |                                |                     |  |  |
| 5.6 Meander Valley Council is recognised as a responsibly managed organisation. |   |                                |                     |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12   | Complete by 31/3   | Complete by 30/6   |
|-----|---|-----------------------------|---|---|--|--|
| 1   | Review 2016 Enterprise Agreement<br>Responsible Officer: HR/Payroll Officer                         | 5.6                         | Review increases<br>and apply across<br>new scale and<br>allowances.    |   |  | Review CPI percentage determine increase   |
| 2   | Coordinate training needs via Learning Management system<br>Responsible Officer: HR/Payroll Officer | 5.4                         | Report to<br>Directors on<br>quarterly training<br>to be delivered      | Update training<br>plan following<br>Performance<br>Reviews.<br>Report to Directors<br>on quarterly training<br>to be delivered | Report to<br>Directors on<br>quarterly training<br>to be delivered   | Report to Directors<br>on quarterly training<br>to be delivered                              |
| 3   | Performance Review System<br>Responsible Officers: HR/Payroll Officer & Directors                   | 5.4                         | Ensure all<br>employee<br>performance<br>reviews have been<br>completed | Ensure all inside<br>employee salary<br>reviews have been<br>completed  | Ensure all mini<br>performance reviews<br>and all outside<br>employee<br>wage reviews have<br>been completed | Review the current<br>year's performance<br>reviews and<br>recommend any<br>changes required |

| 4 Provide administrative support to the Workplace Consultative<br>Committee in negotiating a new Workplace Agreement | 5.4 | Commence new<br>Workplace<br>Agreement<br>bargaining process | Continue<br>Workplace<br>Agreement<br>bargaining<br>process | Finalise new<br>Workplace<br>Agreement |
|--|-----|--|---|--|
|--|-----|--|---|--|

N/A

| Directorate   | 2. Corporate Services   | Program<br>number and<br>title | 2.6 Great Western Tiers Visitor Information Centre |  |  |
|---|---|--------------------------------|--|--|--|
| Program Objective                                   | Effectively manage and maintain Council's Visitor Information Centre                                      |                                |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>Future Direction (2) - A thriving local econon</b><br>2.4 A high level of recognition and demand for G | •                              | Tiers products and experiences.                    |  |  |

| No. | Actions and Tasks                                 | Strategic Plan | Complete by 30/9   | Complete by        | Complete by 31/3      | Complete by 30/6      |
|-----|---|----------------|--------------------|--------------------|-----------------------|-----------------------|
|     |   | Reference      |                    | 31/12              |                       |                       |
| 1   | Report on Visitation statistics and sales revenue | 2.4            | Advise information | Advise information | Advise information in | Advise information in |
|     | Responsible Officer: Director Corporate Services  |                | in the Briefing    | in the Briefing    | the Briefing Report   | the Briefing Report   |
|     |   |                | Report             | Report             |                       |                       |

Action performance targets N/A

# Infrastructure Services

| Directorate            | 3. Infrastructure Services  | Program<br>number and title   | 3.1 Emergency Services |  |  |  |
|------------------------|---|---|------------------------|--|--|--|
| Program Objective      |   | To build capacity and resilience in the community and ensure Council is prepared to assist with emergency services in the response to emergencies and lead in the recovery. |                        |  |  |  |
| Link to Community      | Future Direction (4) - A healthy and safe community   |   |                        |  |  |  |
| Strategic Plan 2014 to | 4.4 Prepare and maintain emergency management plans and documents and work with our communities to educate and plan for |   |                        |  |  |  |
| 2024                   | emergencies.  | •   | , .                    |  |  |  |

## **Operational detail**

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                              | Complete by 31/12          | Complete by 31/3           | Complete by 30/6        |
|-----|--|-----------------------------|---|----------------------------|----------------------------|-------------------------|
| 1   | Co-ordinate the Municipal Emergency Management and<br>Recovery Committee (MEMRC)<br>Responsible Officer: Director Infrastructure                     | 4.4                         | Chair quarterly meeting                       | Chair quarterly<br>meeting | Chair quarterly<br>meeting | Chair quarterly meeting |
| 2   | Support the operation of the Meander Valley SES unit through<br>ongoing management of the MOU<br>Responsible Officer: Director Infrastructure        | 4.4                         | Report to Council<br>in Annual Plan<br>Review |                            |                            |                         |
| 3   | Conduct emergency management training exercise facilitated<br>by Red Cross<br>Responsible Officer: Administration Officer Infrastructure<br>Services | 4.4                         |   | Conduct training           |                            |                         |
| 4   | Produce a Meander Valley Municipal Emergency Control<br>Centre Plan (MECC)<br>Responsible Officer: Administration Officer Infrastructure<br>Services | 4.4                         |   |                            |                            | Complete by 30 June     |

| No. | Performance target   |
|-----|--|
| 1   | Meetings held  |
| 2   | Obtain activities report from Deloraine SES and provide information to Council on a 12 monthly basis in Briefing Reports |
| 3   | Complete exercise training for MVC officers  |
| 4   | Prepare Plan and submit to SES   |

| Directorate            | 3. Infrastructure Services                         | Program<br>number and title  | 3.2 Transport                                 |  |  |  |  |
|------------------------|--|--|---|--|--|--|--|
| Program Objective      | To maintain the serviceability and integrity of Co | ouncil's transpo   | ort network.                                  |  |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure      | Future Direction (6) - Planned infrastructure services   |   |  |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure a  | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |   |  |  |  |  |
| 2024                   | 6.3 The Meander Valley transport network meets     | the present an   | d future needs of the community and business. |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                              | Complete by 31/12                              | Complete by 31/3  | Complete by 30/6                              |
|-----|--|-----------------------------|---|--|---|---|
| 1   | Deliver the bridge inspection and maintenance program<br>Responsible Officer: Senior Technical Officer   | 6.1, 6.3                    |   | Contractor engaged<br>for maintenance<br>works | Prepare<br>maintenance<br>budget items for<br>2019-2020 | Maintenance works completed                   |
| 2   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2018/2019 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1, 6.3                    | Report to program<br>in Annual Plan<br>Review | Report to program<br>in Annual Plan<br>Review  | Report to program<br>in Annual Plan<br>Review           | Report to program<br>in Annual Plan<br>Review |
| 3   | Undertake footpath proactive defect inspections<br>Responsible Officers: Director Works & Asset Management<br>Coordinator  | 6.1                         |   |  | Undertake required inspections                          | Undertake required inspections                |

| No. | Performance target  |
|-----|---|
| 1   | Quarterly tasks achieved. Contractor performance assessed     |
| 2   | Completion of projects in line with project plan requirements |
| 3   | Meet timeframes set out by Conquest                           |

| Directorate   | 3. Infrastructure Services                        | Program<br>number and<br>title   | 3.3 Property Services   |  |  |  |
|---|---|--|---|--|--|--|
| Program Objective                                   | Operate property services in a safe and effective | Operate property services in a safe and effective manner to satisfy public demand. |   |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | strategies.                                       | ssets is assured<br>emeteries and  | d through affordable planned maintenance and renewal<br>public buildings are well utilized and maintained.<br>hity's needs into the future. |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                  | Complete by 31/12   | Complete by 31/3                  | Complete by 30/6                     |
|-----|--|-----------------------------|-----------------------------------|---|-----------------------------------|--------------------------------------|
| 1   | Operate Deloraine Swimming Pool and provide support to<br>community swimming pool at Caveside<br>Responsible Officer: Property Management Officer  | 6.4, 6.6                    | Tender new contract               | Award contract and<br>undertake pre-<br>opening inspection<br>and required<br>maintenance.<br>Open pool 1<br>December | Operate pool to 1<br>March        |                                      |
| 2   | Co-ordinate building maintenance – general, reactive and<br>programed<br>Responsible Officer: Property Management Officer  | 6.1                         | Undertake required<br>maintenance | Undertake required maintenance  | Undertake required<br>maintenance | Undertake<br>required<br>maintenance |
| 3   | Design, document, procurement, and supervision of<br>contracts as per the specific projects listed in the 2018-2019<br>Capital Works Program<br>Responsible Officer: Property Management Officer |                             | Report to program                 | Report to program   | Report to program                 | Report to program                    |

| No. | Performance target  |
|-----|---|
| 1   | Issue request for tender and award contract                   |
| 2   | Meet timeframes set out by Conquest                           |
| 3   | Completion of projects in line with project plan requirements |

| Directorate   |            | 3. Infrastructure Services   | Program<br>number and title | 3.4 Parks & Recreation |  |  |  |  |
|---------------|------------|--|-----------------------------|------------------------|--|--|--|--|
| Program Obj   | jective    | To provide and maintain parks and recreation facilities throughout the Local Government Area.                                    |                             |                        |  |  |  |  |
| Link to Com   | munity     | Future Direction (6) - Planned infrastructure services   |                             |                        |  |  |  |  |
| Strategic Pla | an 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |                             |                        |  |  |  |  |
| 2024          |            | 6.6 Infrastructure services are affordable and meet the community's needs into the future.                                       |                             |                        |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                              | Complete by 31/12                               | Complete by 31/3  | Complete by 30/6                              |
|-----|--|-----------------------------|---|---|---|---|
| 1   | Undertake inspections and condition assessments of all<br>equipment and facilities<br>Responsible Officer: Director Works & Project Manager<br>Infrastructure                                | 6.1, 6.6                    |   | Undertake required inspections                  | Undertake required inspections                              | Undertake required inspections                |
| 2   | Complete the Strategic Plan for Council's Play Space areas for<br>Hadspen and Prospect Vale<br>Responsible Officer: Project Manager Infrastructure   | 6.6                         | Community consultation                        | Review draft<br>strategy                        | Report to Council.<br>Prepare budget<br>items for 2019-2020 |   |
| 3   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2018-2019 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1                         | Report to program<br>in Annual Plan<br>Review | Report to program<br>in Annual Plan<br>Review   | Report to program<br>in Annual Plan<br>Review               | Report to program<br>in Annual Plan<br>Review |
| 4   | Provide support to the Townscape Reserves and Parks<br>Special Committee (TRAP)<br>Responsible Officer: Project Manager Infrastructure   | 6.6                         | Conduct meeting<br>and report on<br>outcomes  | Conduct meeting and report on outcomes          | Conduct meeting and report on outcomes                      | Conduct meeting and report on outcomes        |
| 5   | Commence the Strategic Plan for Council's Bike Network and<br>Recreational Cycling<br>Responsible Officer: Project Manager Infrastructure  | 6.6                         |   | Issue Request for<br>Expressions of<br>Interest | Prepare budget items<br>for 2019-2020                       | Report to Council                             |

| No. | Performance target   |
|-----|--|
| 1   | Meet timeframes set out by Conquest. Annual comprehensive inspection completed by December 31  |
| 2   | Present Strategy to Council Workshop by December 31; Council approval for strategy by 31 March   |
| 3   | Completion of projects in line with project plan requirements  |
| 4   | Bi-monthly meetings  |
| 5   | Issue request for quotation, report to Council in Briefing Report and prepare information to Council for 2019-2020 budget considerations |

| Directorate   | 3. Infrastructure Services   | Program<br>number and title        | 3.5 Asset Management and GIS |  |  |  |  |
|---|--|------------------------------------|------------------------------|--|--|--|--|
| Program Objective                                   | Provision of Asset and GIS services to assist the operations of Council.   |                                    |                              |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | Future Direction (6) - Planned infrastructure<br>6.1 The future of Meander Valley infrastructure a<br>strategies.<br>6.3 The Meander Valley transport network meets<br>6.6 Infrastructure services are affordable and me | ssets is assured<br>the present an |                              |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9  | Complete by 31/12   | Complete by 31/3   | Complete by 30/6  |
|-----|---|-----------------------------|---|---|--|---|
| 1   | Co-ordinate Asset Management Group and Strategic Asset<br>Management Plan Improvement Plans<br>- Review Asset Management Plans<br>Responsible Officer: Asset Management Coordinator | 6.1, 6.6                    | Chair meeting and<br>action<br>improvement<br>program               | Chair meeting and<br>action improvement<br>program                  | Chair meeting and<br>action improvement<br>program                   | Chair meeting and<br>action<br>improvement<br>program               |
| 2   | Prepare 2019-2020 Capital Works Program<br>Responsible Officer: Asset Management Coordinator  | 6.1, 6.3, 6.6               |   | Update Proposed<br>Projects list                                    | Prioritise and<br>undertake further<br>design and cost<br>estimation | Annual program<br>prepared for<br>approval by<br>Council            |
| 3   | Update asset information including<br>- capitalisation of assets in Conquest<br>- undertake road revaluation<br>Responsible Officer: Asset Management Coordinator                   | 6.1                         | Capitalisation of<br>assets and<br>recording in<br>Conquest and GIS | Capitalisation of<br>assets and<br>recording in<br>Conquest and GIS | Capitalisation of<br>assets and recording<br>in Conquest and GIS     | Capitalisation of<br>assets and<br>recording in<br>Conquest and GIS |
| 4   | Undertake road condition assessments and road revaluation.<br>Responsible Officer: Asset Management Coordinator   | 6.1                         |   | Complete<br>conditions<br>assessments                               |  | Prepare<br>revaluation for<br>Audit Office                          |

| No. | Performance target  |
|-----|---|
| 1   | Meetings held   |
| 2   | To prepare annual Capital Works Program for approval at May Council meeting   |
| 3   | Capitalisation of assets prior to finalisation of 2018-2019 Statutory Reporting   |
| 4   | Engage Moloney Asset Management Systems to undertake road condition assessment. Completion of road revaluation for submission to TAO in 2019-2020 |

| Directorate   | 3. Infrastructure Services  | Program number and title | 3.6 Waste Management and Resource Recovery  |  |  |  |  |
|---|---|--------------------------|---|--|--|--|--|
| Program Objective                                   | To provide adequate, efficient, and affordable waste services within Meander Valley Local Government Area   |                          |   |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <ul> <li>Future Direction (6) - Planned infrastructure</li> <li>6.1 The future of Meander Valley infrastructure a<br/>strategies.</li> <li>6.6 Infrastructure services are affordable and mean</li> </ul> | ssets is assured         | through affordable planned maintenance and renewal<br>ty's needs into the future. |  |  |  |  |

| 1 | Provision of kerbside collection contracts to existing urban<br>areas for waste, recyclables and organics<br>Responsible Officer: Senior Technical Officer                                   | 6.6 | Manage Contract                               | Manage Contract                               | Manage Contract  | Manage Contract                               |
|---|--|-----|---|---|--|---|
| 2 | Provision of landfill, waste transfer stations and resource<br>recovery operations contract<br>Responsible Officer – Senior Technical Officer  | 6.6 | Manage Contract                               | Manage Contract                               | Manage Contract.<br>Implement<br>contract extension<br>or issue new<br>tender for<br>services. | Manage Contract                               |
| 3 | Provision of hard waste collection<br>Responsible Officer: Senior Technical Officer  | 6.6 |   | Undertake<br>collection                       | Report to Council<br>in Annual Plan<br>Review  |   |
| 4 | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2018-2019 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1 | Report to<br>program in Annual<br>Plan Review | Report to program<br>in Annual Plan<br>Review | Report to<br>program in Annual<br>Plan Review  | Report to program<br>in Annual Plan<br>Review |

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| 5 | Operational compliance with Environment Protection Notice<br>for Westbury and Deloraine landfill sites.<br>Responsible Officer: Senior Technical Officer | 6.6 | Ground and<br>surface water<br>monitoring.<br>Annual Report to<br>EPA |                 | Ground and<br>surface water<br>monitoring |  |
|---|--|-----|---|-----------------|---|--|
| 6 | Procurement of kerbside collection contracts to rural areas for<br>waste and recycling.<br>Responsible Officer: Senior Technical Officer                 | 6.6 | Finalise scope of service.  | Tender Contract | Council approval<br>and award<br>Contract |  |

| No. | Performance target  |
|-----|---|
| 1   | Supervise and review contract   |
| 2   | Supervise and review contract. Existing contract to be extended or retendered and approval of new contract by Council by 31 March |
| 3   | Report to Council by March 31 on collection results   |
| 4   | Completion of projects in line with project plan requirements   |
| 5   | Complete reporting requirements for EPA in line with license requirements   |
| 6   | Preparation of scope of services for Council review. Tender and award contract by 31 March for inclusion in 2019-2020 budget      |

| Directorate   | 3. Infrastructure Services  | Program<br>number and title      | 3.7 Stormwater Management  |  |  |  |
|---|---|----------------------------------|--|--|--|--|
| Program Objective                                   | <b>C</b>  | ocal Governme<br>standards and r | ent (Highways) Act aims to provide piped stormwater major stormwater networks (overland flows and roads) |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>uture Direction (6) - Planned infrastructure services</b><br>1.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal<br>strategies. |                                  |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                              | Complete by 31/12                             | Complete by 31/3                              | Complete by 30/6                              |
|-----|--|-----------------------------|---|---|---|---|
| 1   | Develop stormwater system management plans in line with<br>legislation<br>Responsible Officer: Senior Technical Officer  | 6.1                         |   |   |   | Complete<br>program by 30<br>June             |
| 2   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2018-2019 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure | 6.1                         | Report to<br>program in Annual<br>Plan Review |

| No. | Performance target  |
|-----|---|
| 1   | Complete all high risk catchments by June 2019                |
| 2   | Completion of projects in line with project plan requirements |

| Directorate            | 3. Infrastructure Services                        | Program<br>number and title  | 3.8 Sustainable Development  |  |  |  |  |  |
|------------------------|---|--|--|--|--|--|--|--|
| Program Objective      | staff, contractors and community to use ene       | ergy, water and  | community through leading, supporting and encouraging d non-renewable resources more productively. Promote |  |  |  |  |  |
|                        |   | oport sustainable economic development initiatives.  |  |  |  |  |  |  |
| Link to Community      | Future Direction (1) - A sustainable natural a    | nd built enviro  | onment   |  |  |  |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides     | growth and de  | velopment across Meander Valley  |  |  |  |  |  |
| 2024                   | 1.4 Meander Valley is environmentally sustainab   | le.  |  |  |  |  |  |  |
|                        | Future Direction (2) - A thriving local econor    | ny   |  |  |  |  |  |  |
|                        | 2.2 Economic development in Meander Valley is     | planned, maxin   | nizing existing assets and investment in infrastructure.   |  |  |  |  |  |
|                        | Future Direction (6) - Planned infrastructure     | services   |  |  |  |  |  |  |
|                        | 6.1 The future of Meander Valley infrastructure a | The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |  |  |  |  |  |  |
|                        | 6.6 Infrastructure services are affordable and me | et the commun  | ty's needs into the future.  |  |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9                                       | Complete by 31/12                                      | Complete by 31/3                                       | Complete by 30/6                                       |
|-----|---|-----------------------------|--|--|--|--|
| 1   | Support activities of the Sustainable Environment Committee<br>Responsible Officer: Sustainable Development Project<br>Manager  | 1.4                         | Report on progress<br>via quarterly<br>meeting minutes |
| 2   | Support the progress of the Hadspen Urban Growth Area<br>Responsible Officer: Sustainable Development Project<br>Manager  | 2.2                         | Report in Annual<br>Plan Review                        |
| 3   | Design, document, procurement, and supervision of contracts<br>as per the specific projects listed in the 2018-2019 Capital<br>Works Program<br>Responsible Officer: Director Infrastructure Services | 6.1                         | Report to program<br>in Annual Plan<br>Review          |

| 4 | Bioenergy Project<br>Responsible Officer:- Sustainable Development Project<br>Manager               | 2.2 | Complete<br>commercial viability<br>report       |                    | Report to Council          |  |
|---|---|-----|--|--------------------|----------------------------|--|
| 5 | Implement Tasmanian Planning Scheme<br>Responsible Officer: Senior Strategic Planner                | 1.1 |  |                    |                            | Final Planning<br>Scheme to be<br>implemented. |
| 6 | Westbury Road Prospect Vale – Activity Centre Plan<br>Responsible Officer: Senior Strategic Planner | 6.6 | Prepare project plan<br>and engage<br>consultant | Develop draft plan | Present plan to<br>Council |  |

| No. | Performance target  |
|-----|---|
| 1   | Meetings held   |
| 2   | Part V agreements established with landowners for infrastructure development  |
| 3   | Completion of projects in line with project plan requirements   |
| 4   | Complete business case assessment   |
| 5   | Complete community consultation and required hearings with the Tasmanian Planning Commission for Scheme implementation by 30 June |

# **Community and Development Services**

| Directorate            | 4. Community & Development Services  | Program<br>number and<br>title | 4.1 Land Use & Planning           |  |  |  |
|------------------------|--|--------------------------------|-----------------------------------|--|--|--|
| Program Objective      | To carry out planning duties and prepare policies for the sustainable development of the local government area |                                |                                   |  |  |  |
| Link to Community      | Future Direction (1) - A sustainable natural and built environment.  |                                |                                   |  |  |  |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides  | growth and d                   | evelopment across Meander Valley. |  |  |  |
| 2024                   | 1.2 Liveable townships, urban and rural areas across the local government area with individual character.      |                                |                                   |  |  |  |
|                        | 1.3 The natural, cultural and built heritage of Me   | ander Valley i                 | s protected and maintained.       |  |  |  |

#### **Operational detail**

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12                                       | Complete by 31/3   | Complete by 30/6   |
|-----|---|-----------------------------|--------------------|---|--------------------|--------------------|
| 1   | Process development applications in accordance with<br>delegated authority<br>Responsible Officer: Coordinator Development Services | 1.1, 1.2, 1.3               | Performance Target | Performance Target                                      | Performance Target | Performance Target |
| 2   | Process Planning Scheme Amendments<br>Responsible Officer: Director Community & Development<br>Services                             | 1.1, 1.2, 1.3               | Performance Target | Performance Target                                      | Performance Target | Performance Target |
| 3   | Process Improvement – Design, create & implement<br>planning workflow into Property & Rating  |                             | Design Workflow    | Create workflow withir<br>Property & Rating and<br>test |                    |                    |

| No. | Performance target  |
|-----|---|
| 1   | Within Statutory time frames, 100% Conformance  |
| 2   | Within Statutory time frames, 100% Conformance  |
| 3   | Process Improvement - Planning Workflows created within Property & Rating to automate processes |

| Directorate                    | 4. Community & Development Services Program<br>number and<br>title 4.2 Building, Plumbing & Permit Authority 2016   |  |  |  |  |  |  |  |  |
|--------------------------------|---|--|--|--|--|--|--|--|--|
| Program Objective              | To carry out statutory responsibilities for the administration and enforcement of the Building Act 2016 and the Tasmanian   |  |  |  |  |  |  |  |  |
| Link to Community              | Building Regulations 2016.         Future Direction (1) - A sustainable natural and built environment.  |  |  |  |  |  |  |  |  |
| Strategic Plan 2014 to<br>2024 | <ul> <li>1.1 Contemporary planning supports and guides growth and development across Meander Valley.</li> <li>1.2 Liveable townships, urban and rural areas across the local government area with individual character.</li> <li>1.3 The natural, cultural and built heritage of Meander Valley is protected and maintained.</li> </ul> |  |  |  |  |  |  |  |  |
|                                | 1.4 Public health and the environment is protected by the responsible management of liquid and solid waste at a local and regional level.   |  |  |  |  |  |  |  |  |
|                                | Future Direction (3) Vibrant and engaged communities.         3.2 Successful local events enhance community life.   |  |  |  |  |  |  |  |  |
|                                | Future Direction (4) A healthy and safe community.4.3 Public health and safety standards are regulated, managed and maintained.   |  |  |  |  |  |  |  |  |
|                                | <b>Future direction (5) Innovative leadership and community governance</b><br>5.5 Councils in the region collaborate and share resources for the collective good of their communities.  |  |  |  |  |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by<br>31/12 | Complete by 31/3   | Complete by 30/6                            |
|-----|--|-----------------------------|--------------------|----------------------|--------------------|---|
| 1   | Permit Authority – Issue Permits for Category 4 Building<br>works<br>Responsible Officer: Coordinator Development Services               | 1.1, 1.2, 1.3               | Performance Target | Performance Target   | Performance Target | Performance Target                          |
| 2   | Permit Authority – Process Notifiable Building Works<br>(Category 3)<br>Responsible Officer: Coordinator Development Services            | 1.1, 1.2, 1.3               | Performance Target | Performance Target   | Performance Target | Performance Target                          |
| 3   | Permit Authority – Manage outstanding Building<br>Completions and Illegal Works<br>Responsible Officer: Coordinator Development Services | 1.1, 1.2, 1.3               |                    |                      |                    | Reduce outstanding<br>completions<br>by 10% |

| 4 | Coordinate Major Events applications<br>Responsible Officer: 337 Officers   | 3.2           | Performance<br>Target | Performance Target | Performance Target | Performance Target |
|---|---|---------------|-----------------------|--------------------|--------------------|--------------------|
| 5 | Permit Authority – Issue Permits for Category 4 Plumbing<br>works<br>Responsible Officer: Coordinator Development Services  | 1.4, 4.3, 5.5 | Performance<br>Target | Performance Target | Performance Target | Performance Target |
| 6 | Permit Authority – Issue Notifiable Plumbing Works<br>(Category 3)<br>Responsible Officer: Coordinator Development Services | 1.4, 4.3, 5.5 | Performance<br>Target | Performance Target | Performance Target | Performance Target |

| No. | Performance target  |
|-----|---|
| 1   | Issue Building Permits within 7 working days from the date all other permits and documents as required by the Building Act, are received by Council |
| 2   | Notifiable Building works processed in a timely manner  |
| 3   | Outstanding building completions and illegal works reduced by 10%   |
| 4   | Respond to applications within 7 working days   |
| 5   | Process plumbing permit applications within 7 days of receipt of all information  |
| 6   | Process notifiable plumbing works within 21 days of receipt of all information  |

| Directorate   | 4. Community & Development Services  | Program<br>number and<br>title | 4.3 Environmental Health  |  |  |  |  |
|---|--|--------------------------------|---|--|--|--|--|
| Program Objective                                   | Manage Council's statutory obligations in relation to Environmental Protection and Preventative Health   |                                |   |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | regional level.  | ed by the respo                | ronment.<br>Insible management of liquid and solid waste at a local and |  |  |  |  |
|   | <ul> <li>Future Direction (4)- A healthy and safe community.</li> <li>4.1 The health and wellbeing needs of all sectors in the community are planned, met and managed.</li> <li>4.3 Public health and safety standards are regulated, managed and maintained.</li> </ul> |                                |   |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                                 | Complete by 31/12                   | Complete by 31/3               | Complete by 30/6               |
|-----|--|-----------------------------|--|-------------------------------------|--------------------------------|--------------------------------|
| 1   | Monitor and sample water quality of recreational waters<br>Responsible Officer: Environmental Health Officer | 1.5, 4.1                    | Record Results                                   | Record Results                      | Record Results                 | Record Results                 |
| 2   | Inspect and register food premises annually<br>Responsible Officer: Environmental Health Officer             | 4.1, 4.3                    | Issue annual<br>registration for all<br>premises | Inspections as per<br>Schedule      | Inspections as per<br>Schedule | Inspections as per<br>Schedule |
| 3   | Co-ordinate immunisation clinics<br>Responsible Officer: Environmental Health Officer                        | 4.1, 4.3                    |  | Complete<br>Immunisation<br>Program |                                |                                |

| No. | Performance target                                |
|-----|---|
| 1   | Respond to non-conformances within 48 hours       |
| 2   | Conduct inspections as per program                |
| 3   | Provide school based immunisations as per program |

| Directorate                 | 4. Community & Development Services  | Program<br>number and | 4.4 General Inspector  |  |  |  |  |
|-----------------------------|--|-----------------------|--|--|--|--|--|
|                             |  | title                 |  |  |  |  |  |
| Program Objective           | To carry out statutory responsibilities for the ac 1979 and the Local Government Act 1993. | dministration         | and enforcement of the Dog Control Act 2000, Fire Services Act |  |  |  |  |
| Link to Community           | Future direction (4) - A healthy and safe community.                                       |                       |  |  |  |  |  |
| Strategic Plan 2014 to 2024 | 4.3 Public health and safety standards are regulated, managed and maintained.              |                       |  |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9   | Complete by 31/12  | Complete by 31/3   | Complete by 30/6   |
|-----|--|-----------------------------|--------------------|--------------------|--------------------|--------------------|
| 1   | Annual Audit of Dog Registrations<br>Responsible Officer: General Inspector                          | 4.3                         |                    |                    | Conduct Audit      |                    |
| 2   | Fire Abatement Management<br>Responsible Officer: General Inspector                                  | 4.3                         |                    | Issue Notices      | Issue Notices      |                    |
| 3   | Investigate incidents and complaints regarding animal control Responsible Officer: General Inspector | 4.3                         | Performance Target | Performance Target | Performance Target | Performance Target |

| No. | Performance target                                  |
|-----|---|
| 1   | Audit conducted as scheduled                        |
| 2   | Notices issued as required                          |
| 3   | Investigate all cases and complaints within 10 days |

| Directorate   | 4. Community & Development Services  | Program<br>number and | 4.5 Natural Resource Management |  |  |  |  |
|---|--|-----------------------|---------------------------------|--|--|--|--|
| Program Objective                                   | Facilitate Natural Resource Management for Council and Community   |                       |                                 |  |  |  |  |
| Link to Community<br>Strategic Plan 2014 to<br>2024 | <b>Future Direction (1) - A sustainable natural a</b><br>1.3 The natural, cultural and built heritage of Me<br>1.4 Meander Valley is environmentally sustainable<br>1.6 Participate and support programs that improv | ander Valley i.<br>Ie | s protected and maintained.     |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan | Complete by 30/9                                     | Complete by 31/12    | Complete by 31/3             | Complete by 30/6                     |
|-----|---|----------------|--|----------------------|------------------------------|--------------------------------------|
|     |   | Reference      |  |                      |                              |                                      |
| 1   | Review and implement NRM strategies<br>Responsible Officer: NRM Officer         | 1.3, 1.4, 1.6  | Review and<br>prioritize Council<br>based activities | Implement activities | Implement activities         | Implement activities                 |
| 2   | Prepare Management Plan for the Town Common<br>Responsible Officer: NRM Officer | 1.3, 1.4, 1.6  | Scope and collect<br>relevant<br>information         | Prepare draft Plan   | Consult re the Draft<br>Plan | Submit Plan to<br>Council for review |

| No. | Performance target                                   |
|-----|--|
| 1   | Complete actions within timeframes and within budget |
| 2   | Management Plan prepared                             |

| Directorate            | 4. Community & Development Services  | Program<br>number and | 4.6 Community Development                                      |  |  |  |  |
|------------------------|--|-----------------------|--|--|--|--|--|
|                        |  | title                 |  |  |  |  |  |
| Program Objective      | Working with the community for the benefit of all  |                       |  |  |  |  |  |
| Link to Community      | Future Direction (3) - Vibrant and engaged communities.  |                       |  |  |  |  |  |
| Strategic Plan 2014 to | 3.1 Creativity and learning are art of daily life ac   | ross the comm         | nunities of Meander Valley.                                    |  |  |  |  |
| 2024                   | 3.2 Successful local events enhance community life.  |                       |  |  |  |  |  |
|                        | 3.4 Meander Valley communities have the resilie  | nce and capac         | ity to address and overcome life's challenges and emergencies. |  |  |  |  |
|                        | Future Direction (4) - A healthy and safe community.   |                       |  |  |  |  |  |
|                        | 4.1 The health and wellbeing needs of all sectors of the community are planned, met and managed. |                       |  |  |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9                                    | Complete by 31/12                 | Complete by 31/3                             | Complete by 30/6   |
|-----|---|-----------------------------|---|-----------------------------------|--|--|
| 1   | Facilitate the operation of Council Community Forums<br>Responsible Officer – Community Development Manager | 3.4, 4.1.                   |   | Review forums<br>with Council     | Conduct Forum<br>and report on<br>progress   | Conduct Forum and report on progress                                       |
| 2   | Deliver the Community Grants Program<br>Responsible Officer – Community Development Manager                 | 3.1, 3.2, 3.4,<br>4.1.      | Acquit Round 1 and advertise                        | Acquit Round 2<br>and advertise   | Acquit Round 3<br>and advertise              | Acquit Final Round and<br>advertise<br>Conduct Grants<br>Information Forum |
| 3   | Conduct GWTTA Art Exhibition<br>Responsible Officer – Community Development Manager                         | 3.1, 3.2                    | Establish event,<br>venue format and<br>procedures  | Promote participation             | Conduct<br>exhibition                        | Review exhibition  |
| 4   | Conduct a Festival of Small Halls concert<br>Responsible Officer – Community Development Manager            | 3.1, 3.2,                   | Establish event<br>venue, format and<br>partnership | Promote event<br>and sell tickets | Conduct event                                | Review event outcomes  |
| 5   | Update the MV Community Safety Plan<br>Responsible Officer – Community Development Manager                  | 3.4, 4.1, 4.3               | Assess previous<br>plan                             | Draft the revised<br>Plan         | Submit Plan to<br>Council for<br>endorsement |  |

| No. | Performance target                     |
|-----|--|
| 1   | Meetings held and goals achieved       |
| 2   | Number and range of grant applications |
| 3   | Number of artists participating        |
| 4   | Audience number and event finances     |
| 5   | Plan updated                           |

| Directorate            | 4. Community & Development Services  | Program<br>number and<br>title | 4.7 Services To Young people                                   |  |  |  |  |
|------------------------|--|--------------------------------|--|--|--|--|--|
| Program Objective      | To address and support the needs of young peo  | ople through r                 | esponsive and participatory approaches                         |  |  |  |  |
| Link to Community      | Future Direction (3) - Vibrant and engaged c   | ommunities                     |  |  |  |  |  |
| Strategic Plan 2014 to |  |                                |  |  |  |  |  |
| 2024                   | 3.2 Successful local events enhance community l  |                                |  |  |  |  |  |
|                        | 3.3 Educations and training opportunities are available to everyone across the local government areas.                       |                                |  |  |  |  |  |
|                        | 5 11   | -                              | ity to address and overcome life's challenges and emergencies. |  |  |  |  |
|                        | 3.5 Young people have the opportunity to be eng  |                                |  |  |  |  |  |
|                        | Future Direction (4) - A healthy and safe con  | •                              |  |  |  |  |  |
|                        | 4.1 The health and wellbeing needs of all sectors  | -                              | nity are planned, met and managed.                             |  |  |  |  |
|                        | 4.2 Infrastructure, facilities and programs encourage increased participation in all forms of active and passive recreation. |                                |  |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference          | Complete by 30/9   | Complete by 31/12  | Complete by 31/3            | Complete by 30/6                                    |
|-----|--|--------------------------------------|--------------------|--------------------|-----------------------------|---|
| 1   | Conduct School Holiday Program<br>Responsible Officer: Community Officer         | 3.1, 3.2, 3.3,<br>3.4, 3.5, 4.1, 4.2 | Conduct and report | Conduct and report | Conduct and report          | Conduct and report<br>Evaluate overall<br>outcomes  |
| 2   | Conduct Stepping Stones Camps<br>Responsible Officer: Community Officer          | 3.1, 3.3, 3.4,<br>4.1, 4.2.          | Conduct program    | Conduct program    | Conduct program             | Conduct program<br>and evaluate overall<br>outcomes |
| 3   | Conduct 'National Youth Week' Event<br>Responsible Officer: Community Officer    | 3.1, 3.2, 3.5,<br>4.1.               |                    |                    | Prepare and advertise event | Conduct event                                       |
| 4   | Facilitate outdoor recreation programs<br>Responsible Officer: Community Officer | 3.1, 3.3, 4.1,<br>4.2.               | Conduct program    | Conduct program    | Conduct program             | Conduct program                                     |

| No. | Performance target               |
|-----|----------------------------------|
| 1   | Programs conducted and evaluated |
| 2   | Program conducted and evaluated  |
| 3   | Event conducted and evaluated    |
| 4   | Program conducted and evaluated  |

| Directorate            | 4. Community & Development Services                 | Program       | 4.8 Recreation and Sport Services                            |
|------------------------|---|---------------|--|
|                        |   | number and    |  |
|                        |   | title         |  |
| Program Objective      | To provide current and future recreation and sp     | ort programs  | and facilities   |
| Link to Community      | Future Direction (1) - A sustainable natural a      | nd built envi | ronment.   |
| Strategic Plan 2014 to | 1.1 Contemporary planning supports and guides       | growth and d  | evelopment across Meander Valley.                            |
| 2024                   | Future Direction (4) - A healthy and safe com       | nmunity.      |  |
|                        | 4.2 Infrastructure, facilities and programs encour  | age increased | participation in all forms of active and massive recreation. |
|                        | Future direction (5) - Innovative leadership a      | nd communi    | ty governance.   |
|                        | 5.3 Evidence based decision making engages the      | community a   | nd is honest, open and transparent.                          |
|                        | Future Direction (6) - Planned infrastructure       | services.     |  |
|                        | 6.4 Open space, parklands, recreation facilities, c | emeteries and | public buildings are well utilised and maintained.           |

| No. | Actions and Tasks   | Strategic Plan | Complete by 30/9  | Complete by      | Complete by 31/3  | Complete by 30/6        |
|-----|---|----------------|-------------------|------------------|-------------------|-------------------------|
|     |   | Reference      |                   | 31/12            |                   |                         |
| 1   | Support the operation of the Recreation Co-Ordination Group | 4.2, 6.4       | Conduct meeting   | Conduct meeting  | Conduct meeting   | Conduct meeting         |
|     | Responsible Officer: Recreation Coordinator                 |                |                   |                  |                   |                         |
| 2   | Co-ordinate usage and promotion of Sport and Recreation     | 4.2, 6.4       | Conduct all users | Liaise with User | Conduct all users | Liaise with User Groups |
|     | facilities  |                | meeting           | Groups           | meeting           |                         |
|     |   |                |                   |                  |                   |                         |

| No. | Performance target                   |
|-----|--------------------------------------|
| 1   | Meeting held and goals achieved      |
| 2   | User meeting held and goals achieved |

| Directorate            | 4. Community & Development Services  | Program             | 4.9 Recreation Facilities Management  |  |  |  |  |
|------------------------|--|---------------------|---------------------------------------|--|--|--|--|
|                        |  | number and<br>title |                                       |  |  |  |  |
| Program Objective      |  |                     |                                       |  |  |  |  |
| Link to Community      | Future direction (1) - A sustainable natural a   | nd built envi       | onment.                               |  |  |  |  |
| Strategic Plan 2014 to |  |                     |                                       |  |  |  |  |
| 2024                   | Future Direction (3) - Vibrant and engaged communities.  |                     |                                       |  |  |  |  |
|                        | 3.3 Education and training opportunities are ava   | ilable to every     | one across the local government area. |  |  |  |  |
|                        | 3.5 Young people have the opportunity to be eng  | aged in comm        | unity life.                           |  |  |  |  |
|                        | Future Direction (4) -A healthy and safe com   | munity.             |                                       |  |  |  |  |
|                        | 4.1 The health and wellbeing needs of all sectors in the community are planned, met and managed.                                   |                     |                                       |  |  |  |  |
|                        | 4.2 Infrastructure facilities and programs encourage increased participation in all forms of active and passive recreation.        |                     |                                       |  |  |  |  |
|                        | Future direction (6) - Planned infrastructure services.  |                     |                                       |  |  |  |  |
|                        | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal               |                     |                                       |  |  |  |  |
|                        | strategies.<br>6.4 Open space, parklands, recreation facilities, cemeteries and public buildings are well utilised and maintained. |                     |                                       |  |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                | Complete by 31/12       | Complete by 31/3      | Complete by 30/6                             |
|-----|--|-----------------------------|---------------------------------|-------------------------|-----------------------|--|
| 1   | Review of Sport and Recreation Plan<br>Responsible Officer: Recreation Coordinator   | 1.1, 4.1, 6.4               | Complete review of document     | Report proposed changes | Draft Final Plan      | Seek endorsement<br>of Plan                  |
| 2   | Implement promotion and marketing of indoor recreation<br>facilities to current and prospective users<br>Responsible Officer: Recreation Coordinator | 3.5, 4.1, 4.2, 6.4.         | Promote facilities              | Promote facilities      | Promote<br>facilities | Review and assess<br>promotion<br>strategies |
| 3   | Develop a Draft Long Term Capital Asset Expenditure Plan for<br>recreation facilities<br>Responsible Officer: Recreation Coordinator                 | 1.1, 4.1, 4.2, 6.1,<br>6.4  | Complete research<br>and design | Develop Plan            | Report on progress    | Seek endorsement<br>of Plan                  |

| No. | Performance target                           |
|-----|--|
| 1   | Review, identify and report proposed changes |
| 2   | Promotion implemented                        |
| 3   | Report completed                             |

| Directorate            | 4. Community & Development Services  | Program         | 4.10 Business Engagement                                      |  |  |  |
|------------------------|--|-----------------|---|--|--|--|
|                        |  | number and      | 5.5   |  |  |  |
|                        |  | title           |   |  |  |  |
| Program Objective      | Working with the small business community to   | increase partio | ipation, innovation and partnership                           |  |  |  |
| Link to Community      | Future Direction (2) – A thriving local econor   | ny              |   |  |  |  |
| Strategic Plan 2014 to | 2.1 The strengths of Meander Valley attract invest   | stment and pro  | ovide opportunities for employment                            |  |  |  |
| 2024                   | 2.4 A high level of recognition and demand for G   | ireat Western   | Tiers products and experiences                                |  |  |  |
|                        | 2.5 Current and emerging technology is available   | e to benefit bo | th business and community                                     |  |  |  |
|                        | Future Direction (3) - Vibrant and engaged c   | ommunities.     |   |  |  |  |
|                        | 3.2 Successful local events enhance community l  | ife             |   |  |  |  |
|                        | 3.3. Education and training opportunities are available to everyone across the local government area |                 |   |  |  |  |
|                        | 3.4 Meander Valley communities have the resilie  | nce and capac   | ity to address and overcome life's challenges and emergencies |  |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                              | Complete by 31/12   | Complete by 31/3       | Complete by 30/6       |
|-----|--|-----------------------------|---|---|------------------------|------------------------|
| 1   | Establish a Small Business Directory<br>Responsible Officer – Business Engagement Officer                        | 2.4, 3.3                    | Develop Directory<br>framework and<br>promote | Report on progress  | Report on progress     | Report on progress     |
| 2   | Establish a regular Small Business Bulletin<br>Responsible Officer – Business Engagement Officer                 | 2.1, 2.4, 3.3               | Compile and distribute                        | Compile and distribute                                      | Compile and distribute | Compile and distribute |
| 3   | Develop a 'Chamber of Commerce' strategy for Meander Valley<br>Responsible Officer – Business Engagement Officer | 2.1                         |   | Report on<br>Strategy direction<br>and stakeholder<br>input | Complete Strategy      |                        |
| 4   | Establish a Small Business Resource Register<br>Responsible Officer – Business Engagement Officer                | 2.4,2.5, 3.3                |   |   | Establish Register     | Promote Register       |

| No. | Performance target                                  |
|-----|---|
| 1   | Directory established and promoted - listings noted |
| 2   | Bulletin established and distributed                |

| 3 | Strategy established              |
|---|-----------------------------------|
| 4 | Register established and promoted |

# Works

| Directorate            | 5. Works   | Program<br>number and<br>title | 5.1 Parks, Reserves, Sports Grounds and Cemeteries |  |  |
|------------------------|--|--------------------------------|--|--|--|
| Program Objective      | To ensure that Councils parks, reserves, cemeteries and sports grounds are suitably maintained to provide a safe, clean and inviting experience to community and sporting organisations. |                                |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |                                |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies.   |                                |  |  |  |
| 2024                   | 6.4 Open space, parklands, recreation facilities, cemeteries and public buildings are well utilized and maintained.  |                                |  |  |  |
|                        | 6.6 Infrastructure services are affordable and meet the community's needs into the future.   |                                |  |  |  |

### **Operational detail**

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9                | Complete by 31/12 | Complete by 31/3 | Complete by 30/6                |
|-----|---|-----------------------------|---------------------------------|-------------------|------------------|---------------------------------|
| 1   | Provide facility maintenance services<br>Responsible Officers: Works Supervisors and Works Officers   | 6.1, 6.4, 6.6               | Report to Annual<br>Plan review |                   |                  | Report to Annual<br>Plan review |
| 2   | Plan and deliver capital works projects and provide progress report<br>to Council<br>Responsible Officer: Works Director, Works Supervisors & Works<br>Officers | 6.1, 6.6                    | Report to Annual<br>Plan review |                   |                  | Report to Annual<br>Plan review |

| N | 0. | Performance target  |
|---|----|---|
| 1 |    | Achieve 95% conformance with Customer Service Request System & Conformance with annual budget |
| 2 |    | Conformance with project budget and works program   |

| Directorate                 | 5. Works   | Program<br>number and<br>title | 5.2 Roads |  |  |
|-----------------------------|--|--------------------------------|-----------|--|--|
| Program Objective           | To construct and maintain a safe and effective road network to meet the needs of road users and the community.   |                                |           |  |  |
| Link to Community           | Future Direction (6) - Planned infrastructure services   |                                |           |  |  |
| Strategic Plan 2014 to 2024 | <ul> <li>6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies.</li> <li>6.3 The Meander Valley transport network meets the present and future needs of the community and business.</li> <li>6.6 Infrastructure services are affordable and meet the community's needs into the future.</li> </ul> |                                |           |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9                | Complete by 31/12                    | Complete by 31/3                | Complete by 30/6                |
|-----|---|-----------------------------|---------------------------------|--------------------------------------|---------------------------------|---------------------------------|
| 1   | Undertake the maintenance work in accordance with the level<br>of service required.<br>Responsible Officer: Works Supervisors & Works Officers                  | 6.1, 6.3, 6.6               | Report to Annual<br>Plan Review | Report to Annual<br>Plan Review<br>t | Report to Annual Plan<br>Review | Report to Annual<br>Plan Review |
| 2   | Plan and deliver capital works projects and provide progress<br>report to Council<br>Responsible Officer: Works Director, Works Supervisors &<br>Works Officers | 6.3, 6.6                    | Report to Annual<br>Plan Review | Report to Annual<br>Plan Review      | Report to Annual Plan<br>Review | Report to Annual<br>Plan Review |

| No. | Performance target   |
|-----|--|
| 1   | Achieve 95% conformance with Customer Service Request System |
| 1   | Conformance with project budget and works program            |

| Directorate            | 5. Works   | Program<br>number and<br>title | 5.3 Toilets, Street Cleaning and Litter Collection |  |  |
|------------------------|--|--------------------------------|--|--|--|
| Program Objective      | To ensure public toilets and streets are maintained in a clean and tidy condition.   |                                |  |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |                                |  |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |                                |  |  |  |
| 2024                   | 6.4 Open space, parklands, recreation facilities, cemeteries and public buildings are well utilized and maintained.              |                                |  |  |  |
|                        | 6.6 Infrastructure services are affordable and meet the community's needs into the future.                                       |                                |  |  |  |

| No. | Actions and Tasks   | Strategic Plan<br>Reference | Complete by 30/9                | Complete by 31/12               | Complete by 31/3                | Complete by 30/6                |
|-----|---|-----------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| 1   | Undertake street/reserve litter collection and street cleaning<br>Responsible Officers: Works Supervisors & Works Officers                | 6.1, 6.4, 6.6               | Report to Annual<br>Plan review |
| 2   | Undertake cleaning of toilets in accordance with the current level of service<br>Responsible Officers: Works Supervisors & Works Officers | 6.1, 6.4                    | Report to Annual<br>Plan review |

| No. | Performance target   |
|-----|--|
| 1   | Achieve 95% conformance with Customer Service Request System |
| 1   | Conformance with annual budget                               |

| Directorate                 | 5. Works   | Program<br>number and<br>title | 5.4 Urban Stormwater |  |  |
|-----------------------------|--|--------------------------------|----------------------|--|--|
| Program Objective           | To provide and maintain an effective urban storm water drainage system   |                                |                      |  |  |
| Link to Community           | Future Direction (6)- Planned infrastructure services  |                                |                      |  |  |
| Strategic Plan 2014 to 2024 | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |                                |                      |  |  |
|                             | 6.5 Stormwater and flooding cause no adverse impacts.  |                                |                      |  |  |
|                             | 6.6 Infrastructure services are affordable and meet the community's needs into the future.                                       |                                |                      |  |  |

| No. | Actions and Tasks   | Strategic Plan | Complete by 30/9                | Complete by                     | Complete by 31/3                | Complete by 30/6                |
|-----|---|----------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|     |   | Reference      |                                 | 31/12                           |                                 |                                 |
| 1   | Provide storm water maintenance services  | 6.1, 6.5, 6.6  | Report to Annual                | Report to Annual                | Report to Annual                | Report to Annual Plan           |
|     | Responsible Officers: Works Supervisors and Works Officers  |                | Plan review                     | Plan review                     | Plan review                     | review                          |
| 2   | Plan and deliver capital work projects and provide progress<br>report to Council<br>Responsible Officers: Works Director, Works Supervisors and<br>Works Officers | 6.1, 6.6       | Report to Annual<br>Plan review | Report to Annual<br>Plan review | Report to Annual<br>Plan review | Report to Annual Plan<br>review |

| No. | Performance target  |
|-----|---|
| 1   | Achieve 95% conformance with Customer Service Request system & conformance with annual budget |
| 2   | Conformance with project budget and works program   |

| Directorate            | 5. Works   | Program<br>number and<br>title | 5.5 Plant |  |  |
|------------------------|--|--------------------------------|-----------|--|--|
| Program Objective      | To provide plant and equipment that suits Councils activities and is financially sustainable                         |                                |           |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |                                |           |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal |                                |           |  |  |
| 2024                   | strategies.  |                                |           |  |  |
|                        | 6.6 Infrastructure services are affordable and meet the community's needs into the future.                           |                                |           |  |  |

| No. | Actions and Tasks  | Strategic Plan | Complete by 30/9                | Complete by                     | Complete by 31/3                      | Complete by 30/6                |
|-----|--|----------------|---------------------------------|---------------------------------|---------------------------------------|---------------------------------|
|     |  | Reference      |                                 | 31/12                           |                                       |                                 |
| 1   | Manage plant to achieve operational objectives<br>Responsible Officers: Works Director and Works Supervisors   | 6.1, 6.6       |                                 |                                 | Complete major plant<br>annual review |                                 |
| 2   | Undertake plant purchases in accordance with 10 year Major<br>Plant Replacement Program and report to Council<br>Responsible Officer: Works Director | 6.1, 6.6       | Report to Annual<br>Plan review | Report to Annual<br>Plan review | Report to Annual Plan<br>review       | Report to Annual<br>Plan review |

| No. | Performance target   |  |
|-----|--|--|
| 1   | Major plant hire rates to be competitive with private sector                 |  |
| 1   | Major plant utilisation reviewed to inform 10 year Plant Replacement Program |  |
| 2   | Conformance with project budget and works program                            |  |

| Directorate            | 5. Works   | Program<br>number and | 5.6 Management |  |  |
|------------------------|--|-----------------------|----------------|--|--|
|                        |  | title                 |                |  |  |
| Program Objective      | To provide facilities, resources and leadership to support the effective and efficient delivery of services to the community     |                       |                |  |  |
| Link to Community      | Future Direction (6) - Planned infrastructure services   |                       |                |  |  |
| Strategic Plan 2014 to | 6.1 The future of Meander Valley infrastructure assets is assured through affordable planned maintenance and renewal strategies. |                       |                |  |  |
| 2024                   | 6.6 Infrastructure services are affordable and meet the community's needs into the future.                                       |                       |                |  |  |

| No. | Actions and Tasks  | Strategic Plan<br>Reference | Complete by 30/9                | Complete by 31/12                     | Complete by 31/3                | Complete by 30/6                |
|-----|--|-----------------------------|---------------------------------|---------------------------------------|---------------------------------|---------------------------------|
| 1   | Respond to customer enquiries<br>Responsible Officers: Works Director, Works Supervisors and<br>Works Officers                                 | 6.1 t                       | Report to Annual<br>Plan Review | Report to Annual<br>Plan Review       | Report to Annual<br>Plan Review | Report to Annual<br>Plan Review |
| 2   | Engage consultant to undertake assessment and provide report<br>on Works Depots<br>Responsible Officer: Works Director and External Consultant | 6.6                         | Engage consultant               | Receive report and present to Council |                                 |                                 |

| No. | Performance target   |  |
|-----|--|--|
| 1   | Provide advice to customer in accordance with Customer Service Charter |  |
| 1   | Achieve 95% conformance with Customer Service Request System           |  |
| 2   | Report to Council and finalise future strategy for Depot sites         |  |

# <u>131/2018 COUNCIL AUDIT PANEL MINUTES, 2017-18</u> ANNUAL REPORT AND 2018-19 WORK PLAN

# 1) Introduction

The purpose of this report is for Council to receive the minutes of the Council Audit Panel meeting held on 26 June 2018, including its 2017-18 Annual Report and to approve the 2018-19 Council Audit Panel Work Plan.

## 2) Recommendation

It is recommended that Council:

- 1. receive the minutes of the Council Audit Panel meeting held on 26 June 2018
- 2. receive and note the 2017-18 Annual Report
- 3. approve the Council Audit Panel Work Plan for 2018-19

# **DECISION:**

Cr King moved and Cr White seconded "that Council:

- 1. receive the minutes of the Council Audit Panel meeting held on 26 June 2018
- 2. receive and note the 2017-18 Annual Report
- 3. approve the Council Audit Panel Work Plan for 2018-19."

The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Perkins, Richardson, Synfield, Temple and White voting for the motion.

# <u>132/2018 PROPOSED ROAD NAMING – STURGIS PLACE,</u> <u>PROSPECT VALE</u>

# 1) Introduction

The purpose of this report is to seek Council endorsement of a proposed road name for an unnamed road off Buell Drive, Prospect Vale, as part of the proposed subdivision development, PA\15\0123 – Stage 2 - Lots 8-21.

## 2) Recommendation

It is recommended that Council endorse the proposed road name of 'Sturgis Place' for the unnamed road off Buell Drive, Prospect Vale, and forward it to the Nomenclature Board for formalisation.

# **DECISION:**

Cr White moved and Cr Kelly seconded "that Council endorse the proposed road name of 'Sturgis Place' for the unnamed road off Buell Drive, Prospect Vale, and forward it to the Nomenclature Board for formalisation."

The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Perkins, Richardson, Synfield, Temple and White voting for the motion.

# **ITEMS FOR CLOSED SECTION OF THE MEETING:**

Councillor White moved and Councillor Kelly seconded "that pursuant to Regulation 15(2)(g) of the Local Government (Meeting Procedures) Regulations 2015, Council close the meeting to the public to discuss the following items."

# The motion was declared <u>CARRIED</u> with Councillors Kelly, King, Perkins, Richardson, Synfield, Temple and White voting for the motion.

Cr King left the meeting at 5.37pm

# 133/2018 CONFIRMATION OF MINUTES

Confirmation of Minutes of the Closed Session of the Ordinary Council Meeting held on 12 June, 2018.

# 134/2018 LEAVE OF ABSENCE

(Reference Part 2 Regulation 15(2)(h) Local Government (Meeting Procedures) Regulations 2015)

The meeting moved into Closed Session at 5.37pm

The meeting re-opened to the public at 5.38pm

The meeting closed at 5.39pm

CRAIG PERKINS (MAYOR)